

Austria	Switzerland	Indonesia	Sierra Leone	Croatia	Greece
Sabah	Qatar	Iraq	West Bank	Philippines	Portugal
Belgium	USSR	Israel	Yemen	Peru	Egypt
Cyprus	Costa Rica	Palestine	Lebanon	Portugal	Egypt
Denmark	Colombia	Armenia	Malta	Chile	China
Egypt	El Salvador	Kuwait	Malta	Colombia	China
Finland	Fiji	Lebanon	Malta	Spain	Portugal
France	FPV/US	Liberia	Malta	Spain	Portugal
Germany	DR Congo	Malta	Malta	Spain	Portugal
Guernsey	Djibouti	Malta	Malta	Spain	Portugal
Hong Kong	DR Congo	Malta	Malta	Spain	Portugal
Iceland	DR Congo	Malta	Malta	Spain	Portugal
India	DR Congo	Malta	Malta	Spain	Portugal
Indonesia	DR Congo	Malta	Malta	Spain	Portugal
Jordan	DR Congo	Malta	Malta	Spain	Portugal
Kuwait	DR Congo	Malta	Malta	Spain	Portugal
Malta	DR Congo	Malta	Malta	Spain	Portugal
Mexico	DR Congo	Malta	Malta	Spain	Portugal
Niger	DR Congo	Malta	Malta	Spain	Portugal
North Korea	DR Congo	Malta	Malta	Spain	Portugal
Turkey	DR Congo	Malta	Malta	Spain	Portugal
Uganda	DR Congo	Malta	Malta	Spain	Portugal
Yemen	DR Congo	Malta	Malta	Spain	Portugal

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES



## UK ADVERTISING

Decade of success takes its toll

Page 18

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No.30,974

Tuesday October 17 1989

## World News

## East Germans stage protest on the streets of Leipzig

Thousands of East Germans marched through Leipzig chanting "We are the People" in the largest anti-government demonstration yet seen. First reports put the crowd number at up to 100,000 people.

Page 20

## Soviet reform

Soviet Communist Party commission called for an end to the *nomenklatura* system which dictates appointment of almost all key officials in the economy.

Page 20

## Chinese enclave

Governor Ye Xunming of China's Guangdong province said he would not implement harsh new political and economic policies proposed by Peking. Guangdong is the only province where economic growth outstrips inflation.

Page 20

## Norwegian cabinet

Jan Syse, Norway's right-wing Prime Minister, named a new cross-party cabinet.

Page 3

## Pozsgay setback

Imre Pozsgay, Hungarian Communist Party reformer, saw his hopes for the presidency set back by the announcement two more candidates would enter the race.

Page 3

## Green conference

A 35-nation environmental conference opened with calls from East and West to join forces to tackle pollution.

Page 3

## Israeli protest

Israel protested to Bonn after West Germany forged relations with the Palestinian Liberation Organisation.

Page 3

## Business Summary

## Trump drops \$7.1bn bid for airline

Donald Trump, New York-based businessman, dropped his tentative \$7.1bn offer for American Airlines in the first big casualty of Friday's stock market collapse.

Page 22

AERONAUTIC industries, the European aircraft consortium, has decided to turn to commercial markets to fund an aircraft programme.

Page 20

SUPREME Soviet imposed new controls on co-operative businesses - Soviet Union's private sector - in a bid to appease discontent at rising prices.

Page 20

PEMBRIDGE Investment, Holm Franklin's Bermuda-based vehicle, increased its share of DRG UK paper and packaging group, to 29.9 per cent.

Page 22

US Federal spending cuts of \$16.1bn were set to come into effect despite a Bush-Congress dispute over capital gains tax and fiscal policy.

Page 20

EUROPEAN Community transport ministers failed to agree on cabotage, underlining obstacles in the way of a single market in road haulage.

Page 2

BAT INDUSTRIES, tobacco-based conglomerate under threat from Sir James Goldsmith's Hoylake consortium, saw shares close down 60p at 788p.

Page 23

BRITISH Airways, UK flag carrier, conceded the \$6.8bn management-led bid for UAL, parent company of United Airlines, US carrier, is dead in its present form.

Page 21

## MARKETS

STERLING New York luncheon: \$1.5785 London: \$1.575 (1.584)

DM 2.9375 (2.9575)

FFt 6.9825 (10.0325)

SFt 2.575 (2.5975)

£ Index: 89.0 (89.3)

GOLD

New York Comex Dec: \$371.6 London: \$367 (383.25)

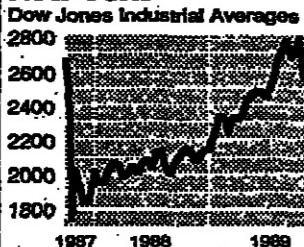
N SEA OH (Argus)

Brent 15-day Nov: \$39.475 (39.575)

Crude price changes

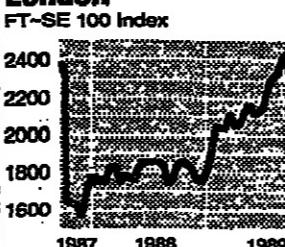
Yesterday: Page 21

## New York

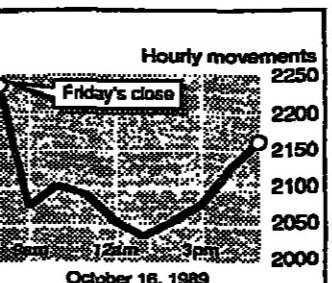


The Dow Jones Industrial Average rebounded by mid-session after early fears of a repeat of 1987. By 2pm, it was 37.71 higher at 2,606.97, after falling 80 points in the morning. Volume on the NYSE was 213m shares by mid-session, having rarely been above 200m since the crash.

## London



London stocks ended with a loss of 70.5 points, or 3.15 per cent on the FT-SE index to 2,163.4. Earlier, the index was more than 200 down but rallied in active trading under the influence of Wall Street. Leveraged buyout stocks were hard hit. Volume jumped to 659.3m shares, against 460.1 on Friday.



Tokyo enjoyed one of the world's most modest falls as the Nikkei average lost 647.33 points, or 1.8 per cent, to 34,466.99. Turnover was subdued at 525m shares, slightly below Friday's level of 575m. The mood was one of caution as investors waited to see whether Wall Street would recover quickly.

New York

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## Tokyo

## Hourly movements

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## EUROPEAN NEWS

# EC road haulage proposal comes to halt in a lay-by

By Tim Dickson in Luxembourg

**THE OBSTACLES** which lie in the way of a genuinely single market in road haulage were illustrated yesterday when European Community transport ministers failed to reach agreement on the sensitive subject of cabotage.

The Community's French presidency promised to put a more radical set of liberalisation proposals back on the table after Britain, Belgium and the Netherlands dismissed as insufficiently bold the latest ideas from Paris on freeing up the sector.

Cabotage, the practice of allowing a foreign haulier to operate as though it were providing a domestic service, is widely thought to be an essential ingredient if many of the promised economic benefits of the 1992 programme are to be materialised.

At the moment it is banned throughout the EC for road haulage, though Britain allows cabotage in shipping. The consequence is that many of the lorries criss-crossing the Community are empty on their return journey, including the

equivalent of an estimated 30 per cent at the Dutch/West German border.

The fact that yesterday's discussion took place over lunch did not make it any more palatable for Mr Michel Delebarre, the French Transport Minister and current president of the EC Transport Council.

With such a large and vulnerable home market, France is among those countries most opposed to any wide-ranging liberalisation of the current regime, at least in the short term.

Earlier this month the French Government put forward an interim plan which would involve hauliers in each country being given a restricted number of cabotage permits, valid in a specific member state for up to one month.

This idea of having a series of bilateral cabotage quotas is significantly less liberal than a previous plan for Community-wide licences put forward by the previous Spanish presidency and almost agreed at an EC transport meeting in

the summer.

Mr Cecil Parkinson, the British Transport Minister, was among those who yesterday called for more rapid progress, and urged that any cabotage proposals should be "unbureaucratic and flexible as possible."

Mr Delebarre, meanwhile, appears to have taken the point, promising to put the more radical Spanish compromise back on the table along with a "modified" French alternative.

• The Transport Council last

night agreed a directive which aims to cut the noise levels of certain older aircraft.

The measure effectively bans Community airlines from buying so-called Chapter 2 aircraft from non-EC carriers, though they can continue to trade them inside the Community and to fly into the EC.

Diplomats said last night that the effect of the directive, which provides a number of exemptions, will be limited. But they say it could preface an ultimate ban on these aircraft types.

# Warsaw gives fillip to sale of Lenin shipyard

By John Lloyd

**THE PRIVATISATION** of the Gdańsk Lenin shipyard, Poland's biggest shipbuilding centre and the birthplace of Solidarity, has been given a fillip by the Solidarity-dominated Government of Mr Tadeusz Mazowiecki.

Mr Janek Jaroszewicz, managing director of Duraisul, the Anglo-Polish company which has rented the K2 yard within the Lenin complex, said yesterday the Polish state shipping line had ordered seven bulk carriers worth around \$100m.

Negotiations on the yard's future had proceeded well, he said, and talks between Duraisul and Solidarity in the yard "had convinced the union that we were not out to get rid of them". He said that up to 800 workers would be directly employed on the new contract.

The overall fate of the shipyard, of which K2 is a part, will be decided by negotiations currently in train between Mrs Basia Piasecka-Johnson, the Polish-born US businesswoman, and the yard management and Polish Government.

Mrs Piasecka-Johnson, who

## HAUSSMANN SEES STRONGER ECONOMIC LINKS WITH EAST BLOC

**WEST GERMANY'S** Economics Minister, Mr Helmut Haussmann, yesterday took the Soviet Union to task for the lack of an "overall concept" in economic reform. He called on Moscow to show "courage" to adopt more active policies, writes David Mars in Bonn.

But Mr Haussmann, speaking at a symposium in Schleswig-Holstein on East-West economic co-operation, voiced general optimism about the chances of greater economic links between the West and reformist states in the East bloc.

His remarks came as Deutsche Bank, West Germany's largest, announced plans to support economic reforms in Poland and Hungary by establishing a banking presence there. It said it had become the first West German bank to receive permission for a representative office in Budapest. It planned one soon in Warsaw.

first conceived the idea of taking over the complex in May after meeting Mr Lech Wałęsa, Solidarity's leader, at a religious procession in Silesia, has emerged not just as the first potential large-scale purchaser of a state-owned enterprise but as a powerful advocate of Western investment in her native country.

She is due to address the European Parliament on October 25 about her plans for the yard, and about the responsibility of the West to help Poland make the transition to a market economy.

Mr James Whisenand, a Miami-based legal adviser to Mrs Piasecka-Johnson, said yesterday that the talks with the management and officials were proceeding on schedule,

Social Democrats - Mr Haussmann said: "The West can help only indirectly, by helping the countries concerned" to help themselves.

He underlined the need for solid market-oriented reforms in the Soviet Union, Poland and Hungary. The Soviet need was greatest, he said, pointing to the contradictions in the Soviet system between "new ideas and old thinking." Mr Haussmann said that "half-hearted temporary measures in the Soviet Union are certainly not enough."

His remarks came as Deutsche Bank, West Germany's largest, announced plans to support economic reforms in Poland and Hungary by establishing a banking presence there. It said it had become the first West German bank to receive permission for a representative office in Budapest. It planned one soon in Warsaw.

and that a deal could be closed by the end of this year or the beginning of next. He said he was satisfied that substantial orders would be forthcoming for the yard, one of the largest remaining in Europe.

However, the relationship between Mrs Piasecka-Johnson's project and Duraisul has yet to be finalised - though Mr Jaroszewicz said he

believed she would honour the contracts which his company had concluded with the shipyard earlier this year.

Neither Duraisul, which at present offers ancillary services to shipbuilding yards, nor Mrs Piasecka-Johnson, have experience in large ship construction, though the former has as a partner Mr Jerzy Piskorz-Nalecki, ex-chief designer of the Szczecin shipyard, and Mrs Piasecka-Johnson has been a director of a specialised submersibles construction yard in Florida.

The successful privatisation of the Lenin yard is seen within Poland as a symbol of the project's maintain that in the event of a Challenger-type accident, radioactivity could be spread over a wide area, with effects similar to the Chernobyl disaster.

The Greens also say they are worried that life forms - should they exist on Jupiter - could be contaminated by the plutonium and by the unsterilised probe which will be dropped into the planet's atmosphere.

The Greens' application to intervene in the case states that they are pursuing with their (West German) government an approach to the Outer Space Treaty, and are forbidden from launching radioactive material into space.

The application says that permitting the launch would "constitute a violation of Article IX of the Outer Space Treaty, in that harmful contamination will be introduced by the Galileo probe into the environment of Jupiter."

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## EUROPEAN NEWS

**Bonn talks with PLO upset the Israelis**

By David Marsh in Bonn

**ISRAEL** YESTERDAY protested to the Bonn Government after West Germany crossed a landmark in its Middle East policies by forging relations with the Palestinian Liberation Organisation.

Mr Juergen Sudhoff, State Secretary in the Bonn Foreign Ministry, yesterday held talks here with Mr Bassam Abu Sharif, an adviser to PLO leader Yassir Arafat. This broke with Bonn's long tradition of having nothing to do with the PLO out of respect for Israel's feelings.

The Israeli embassy issued a statement saying, "We deeply regret that the Foreign Ministry considers it right to receive a high-ranking representative of a terrorist organisation." It added that contact with the PLO was likely to damage considerably chances of peace in the Middle East.

Yesterday's talks with Abu Sharif follow earlier contacts between Bonn and the PLO in July, when Mr Sudhoff met the organisation's representative in the West German capital. This meeting was already sharply criticised by Israel's ambassador to Bonn, Mr Benjamin Navon.

The West German Government's bridge-building with the PLO is part of an effort to follow a more even-handed Middle East policy, after 40 years of cementing a special relationship with Israel.

**Draft agreement on Dutch coalition**

Mr Ruud Lubbers, the Netherlands' caretaker Prime Minister, yesterday presented a draft coalition accord meant to pave the way for the country's first left-leaning Government in seven years, Reuter reports. The accord would limit defence spending, increase expenditure on welfare and the environment, and cut the VAT rate from 18.5 per cent to 17 per cent.

The draft follows weeks of negotiations between Mr Lubbers' Christian Democratic Party and the Labour Party after the inconclusive elections of September 6.



PRESIDENTIAL HOPEFUL: Mr Kalman Kulcsar, the Justice Minister, entered the lists over the weekend

**More challengers line up for Hungarian presidency**

By Judy Dempsey in Vienna

THE HOPES of Mr Imre Pozsgay, the most radical reformer in Hungary's leadership, for a smooth progress to the post of President suffered a setback at the weekend with the announcement that two more candidates would enter the race.

The Hungarian Democratic Forum (MDF), the largest of the independent political parties, said it would nominate Mr Lajos Fur at its national convention which opens in Budapest on Friday. Assuming the delegates accept the nomination, this will deny Mr Pozsgay a substantial block of votes from the MDF, which until recently had tacitly supported his candidature.

The second candidate is Mr Kalman Kulcsar, the Justice Minister and a member of the Communist-backed People's Patriotic Front, of which he was elected president at the weekend. He has been instru-

mental in radically reforming the country's legal system and in drawing up the new constitution.

It is still unclear if the small and radical Association of Free Democrats will field a candidate. At the moment, both they and FIDESZ, the independent youth movement, are trying to secure a postponement of the elections, due to be held on November 23, on the grounds that Parliament should nominate candidates for the presidency after the parliamentary elections which are due early next year.

Meanwhile, Mr Miklos Nemeth, the Prime Minister, who opens the parliamentary session today, plans to push through a wide package of measures, dealing with the future of the Communist party's property, the future status of the worker's guard, the armed wing of the Communist party, and how the President

will be elected. His goals will be hindered by the composition of the Parliament. More than 80 per cent of the deputies still belong to the Hungarian Socialist Workers (Communist) party, which was superseded last week by the newly-formed Hungarian Socialist Party (HSP). Many deputies, particularly the conservatives, have still to decide if they will join the HSP and if they will continue to support Mr Nemeth as Prime Minister.

Mr Nemeth and Mr Horn, the Foreign Minister, both now considered to represent the radical reform wing of the new HSP, lost considerable support at the congress, after they attempted to draw up a more radical founding document for the HSP, which, instead of carrying many conservatives, would isolate them. In the event, both ministers were forced to succumb to the moderate wing in the HSP.

**Moscow makes its presence felt in Madrid**

Peter Bruce casts a quizzical eye over the Soviet Union's grandiose new embassy

DURING THE Spanish Civil War in the late thirties, just being Russian in Republican Madrid was a guarantee of generous hospitality, respect and good wine. Then the

General Francisco Franco, the late dictator, broke off relations with Moscow and never fully restored them. The Soviet Union came back officially in 1977, but its presence since has been muted and shy. Madrid prays to Mammon now and not Marx. The Russians have found none of the old camaraderie of the war.

Clearly, what has been lacking is a presence more in tune with the times. Something vulgar. So now, on Velasquez, a treddy avenue that runs to the centre of town, Moscow is about to make probably its most gauche diplomatic statement ever in Western Europe.

This is the new Soviet embassy. It is big and faced with something that could be, but is not, white marble. It looks like a Stalinist mausoleum blended with the Alhambra palace in Granada, which is not surprising as it was designed by a Russian and a Spanish architect. The effect is alarming but not unpleasant and the building, almost complete, has already become a legend.

If Spanish newspaper and magazine

reports are to be believed, the new embassy will be the biggest, grandest and most diabolically equipped Soviet mission in Western Europe. Western intelligence agencies have bought up expensive apartments around the new embassy, a Russian super-agent has found microphones hidden in bricks by the Spanish secret service, CESID, and the Soviets submitted false plans to the municipality to hide the 8km of tunnels they apparently plan to dig underneath when the Spanish workers leave the site in December.

"There are no tunnels," sighs Mr Vladimir Volkov, the Soviet spokesman in the dingy old embassy a few blocks away who reads the Spanish press for a living. "There's a parking garage underground. It is not the biggest embassy we have in Western Europe and the US embassy in Madrid is two or three times bigger."

Western diplomats in Madrid seem to be relaxed about the new Soviet threat on Velasquez. "Relations between Spain and the Soviet Union are very formally correct and totally devoid of substance," says an experienced former Spanish diplomat who remembers being assiduously courted by Russian colleagues in Europe soon after Franco died in 1975.

"It became embarrassing after a

while, but I think they lost interest rather quickly," he says. "Our trade with the whole Soviet bloc is smaller than it is with Portugal."

"Besides," he says, "you have to remember how incompetent the Russians are." Building 8km of tunnels under Madrid would tax even the Spanish Government's ability to undermine its citizens.

Nevertheless, other Nato diplomats suggest the new embassy has been an important intelligence training exercise.

**T**he Soviets are likely to be building a number of new embassies in the West — including one in London — in the next few years and a great game about how to penetrate them before they are built is in progress. In Madrid, almost everything that has been used to build the embassy so far has been passed through a metal detector. Even the bricks.

Apart from the brief years of friendship during the Civil War, the Soviets have very little reason anyway to trust the Spanish. It was Madrid's ambassador in St Petersburg, Fernando Gomez Contreras, who most forcefully intervened to try to save Tsar Nicholas and the Tsarina Alexandra in 1918. He was killed by Communists in Madrid at the

start of the Civil War.

At about the same time, the late summer of 1936, the Republican Government in Madrid was busy emptying the vaults of the central bank to ship virtually all the nation's gold (500,000kg) off to Moscow for safekeeping.

Spain never saw the gold again. The republic survived and when it was presented to the Soviet Union by the Franco Government, Moscow replied by presenting a bill for the aid it had sent the Republicans (then the legitimate Spanish authority) during the Civil War.

Perhaps building an \$80m embassy and contributing to Madrid's property boom is one way of putting back what was taken out.

Spanish contractors have been making replicas of old items of Russian furniture for the building and the artist Ilya Glazunov, a long-time Kremlin favourite, has been commissioned to do a series of paintings and to supervise the decoration.

He said it was unlikely that Mr Mikhail Gorbachev would be able to open the new building (plus tennis court and Olympic-sized pool) if, as expected, he visits Spain for the first time early next year. Spanish contractors finish their work on the site in December, he said, after which Soviet workers were expected to come and finish it.

**Centre-right cabinet named by Norway's new Prime Minister**

By Karen Fossli in Oslo

MR JAN SYSE, Norway's new right-wing Prime Minister, yesterday named a cabinet that judiciously mixed nine members of his pro-European Conservative party with five each from the Christian People's party and the anti-EC Centre party.

The three groups have temporarily set aside their differences over the European Community and other issues to form a centre-right government which depends on tacit support from the resurgent far-right Progress party.

A shadow over the new Government has been cast by Progress' pointed refusal to guarantee it backing on every issue, raising questions about how long it can survive. However, Mr Syse expressed optimism that his administration would last out its four-year term. Leaving the palace in a light drizzle, he declared: "Rain means luck."

The inclusion of the Centre party virtually rules out any prospect of an early bid by Oslo for membership of the EC, and it could also complicate efforts to forge closer ties with the Twelve that fall short of full participation.

However, the pro-EC Conservatives have successfully insisted on taking the key

**East-West call to tackle cross-border pollution**

A 35-NATION environmental conference opened yesterday in Sofia with calls from East and West to join forces in tackling the spread of pollution across international borders, Reuter reports.

We are absolutely convinced that we need international co-operation, especially with our neighbours in the East, because we are directly affected by their ecological progress or lack of it," said Mr Klaus Toepfer, West Germany's Environment Minister.

The three-week meeting is expected to focus on pollution of international rivers and lakes, the handling of harmful chemicals; and limiting cross-

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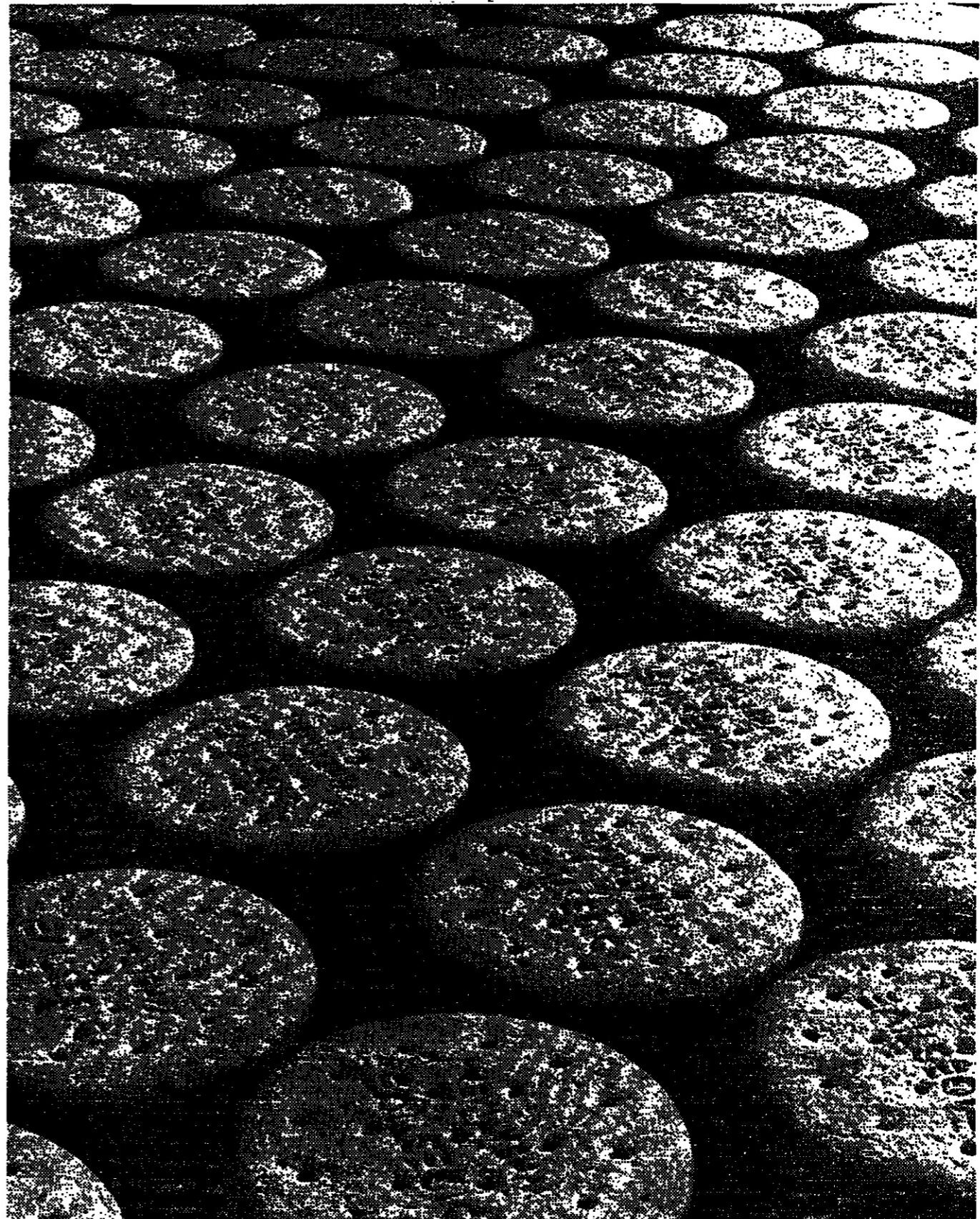
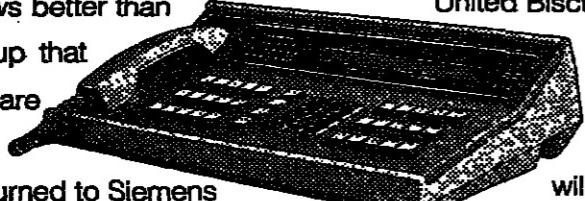
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## OVERSEAS NEWS

# Arafat rejects Baker Mid-East peace talks plan

By Lamis Andoni in Baghdad and Andrew Gowers in London

FALTERING efforts to arrange a meeting between Israel and a delegation of Palestinians were dealt another blow yesterday when the leadership of the Palestine Liberation Organisation formally rejected a plan for talks put forward by Mr James Baker, US Secretary of State.

Mr Yassir Arafat, the PLO chairman, told a meeting of the organisation's 108-member Central Council in Baghdad yesterday that efforts to revive the Middle East peace process in the 11 months since the organisation launched its political initiative in Algiers had reached "deadlock".

Mr Arafat, who has become increasingly frustrated in recent months with Washington's low-key mediation, asked the council - the PLO's interim policy-making body - to reject Mr Baker's plan "and any other proposal counter to the PLO's initiative." He also called again for an escalation of the 23-month-old Palestinian uprising or *intifada* in one of the Israeli-occupied West Bank and Gaza Strip.

The communiqué endorsing this position that was expected from the council last night seemed set to extinguish what little life was left in mediation efforts based on an Israeli Government plan for elections in

the occupied territories.

Once again, the peace process has ground to a halt over the hoary question of Palestinian representation, and Israel's refusal to have anything to do with the PLO. Since launching his election plan in May, Mr Yitzhak Shamir has persistently rejected attempts by third parties, including Egypt and most recently the US, to arrange talks that fudge the issue of PLO involvement.

Ten days ago, the Israeli Government rejected a plan by Egypt's President Hosni Mubarak to broker talks in Cairo, and Mr Shamir has also been pouring cold water on Mr Baker's efforts.

Now Mr Arafat, who has toyed in recent weeks with the idea of co-operating with Egypt in the appointment of a delegation composed of Palestinians from within and outside the occupied territories, has reverted to an insistence that the PLO alone should have the right to choose a Palestinian team for negotiations with Cairo.

An expected council statement to this effect was aimed at Mr Baker, who has mooted the idea of a three-way meeting on the subject of the election plan between himself and the Israeli and Egyptian foreign ministers.

## Christians press demands

Right-wing Christian deputies insisted yesterday on their demand for a speedier timetable for Syrian troops to leave Lebanon, a main obstacle in reconciliation talks in Saudi Arabia, Reuters reports from Taif.

Deputies said the Christian MPs met Prince Saud al-Faisal, the Saudi Arabian Foreign Minister, for the second time in 24 hours to explain why they were adamant on this.

Prince Saud had advised them on Sunday against seeking radical changes in a "charter for national reconciliation", saying the original timetable had broad international sup-

port.

But the Christian deputies are under pressure from Gen Michel Aoun, Christian army commander, in Beirut to win concessions on a Syrian pullout to match those they have made on constitutional reforms giving Moslems more power.

In Beirut, a coalition of Syrian-backed Moslem and leftist groups demanded an immediate end to the present political system favouring the Christian minority. The front addressed its statement to the MPs who have been meeting for 16 days in Taif to debate the Arab-proposed charter to end 14 years of civil war.



## Low-key welcome as Gadaffi visits Egypt

By Tony Walker in Cairo

**COLONEL Muammar Gadaffi of Libya, who has frequently been portrayed in the official Egyptian press as something of a madman, was welcomed in Egypt yesterday by President Hosni Mubarak for a brief round of largely symbolic talks aimed at further consolidating improved ties.**

The meeting, shielded from Western journalists, took place near the remote Mersa Matruh Mediterranean resort, about 130 miles from the Libyan border.

Official confirmation of Col Gadaffi's first visit to Egypt in 16 years was withheld almost to the last minute.

Egyptian officials made it clear they were anxious to avoid a media circus dominated by the mercurial and unpredictable Libyan leader.

The two heads of state were reported to have held two-and-a-half hours of relaxed and cheerful private discussions at a government guest house on the waterfront.

The talks are to resume today when Mr Mubarak will visit the Libyan town of Tobruk.

Relations between Egypt and Libya soured under President Anwar Sadat and the two countries fought a brief border conflict in 1977.

It was not clear whether Col Gadaffi's visit marked the for-

mal resumption of relations broken after Libya's bitter criticism of President Sadat's trip to Jerusalem in 1977. Only Libya and Syria among Arab states have yet to resume formal ties with Cairo.

Western officials saw Egypt's subdued reception of Col Gadaffi as a sign that it was anxious to avoid giving offence to the US, its main benefactor. Washington remains intensely sceptical of signs that the Libyan leader may have decided to pursue a more sober foreign policy.

Libya's leader was reported to have directed conciliatory remarks yesterday at the US.

"We [the Arabs] do not want to cross the sea to attack anyone, but we also do not accept any foreign aggression or intrusion on our land."

Egypt and Libya have been gradually normalising their relations.

Their common border has been re-opened, and air and shipping links have been restored.

Egyptians recall, however, that it was not so long ago, in the mid-1980s, that Libya was being accused of sending assassins to Egypt to murder Libyan exiles who had sought refuge in Tripoli. It was also accused of sowing mines in the Red Sea to disrupt shipping using the Suez Canal.

## US credit talks with Iraq stalled

By Nancy Dunne in Washington

TALKS with Iraq over US food credit guarantees have stalled because of concerns over unauthorised credits issued by the Atlanta, Georgia branch of Banca Nazionale del Lavoro.

According to the US Department of Agriculture, Iraq is up to date with its loan repayments to American banks, but US officials are concerned about what they call "allegations of various improprieties" connected with the BNIL affair.

An Iraqi delegation arrived in Washington two weeks ago for annual farm credit consultations, asking for about \$1bn in government-backed credit guarantees. Iraq is one of the USDA's best customers, and for the past three years it has received billions of dollars of short and medium-term credit backed by the US government.

This year, however, USDA says it is awaiting answers to questions about "potential wrongdoing in the mechanics of the programme" before the government will provide such lavish backing. Mr Paul Dickerson, USDA sales manager, said the US had offered \$400m in guarantees until the concerns are resolved.

The BNIL branch in Atlanta made credit commitments amounting to more than \$3bn, including commodity export credits of \$830m, not authorised by BNIL headquarters. Last year, USDA made available to Iraq \$1.037bn in short-term guarantees.

Saudi diplomat's legs blown off

A SAUDI diplomat was recovering last night in a Turkish hospital after both his legs were blown off by a car bomb in a quiet Ankara street outside a Saudi military mission. Jim Bodgeman writes from Ankara. No organisation has yet claimed responsibility.

Egypt and Libya have been gradually normalising their relations.

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## Gulf renews an old romance with bricks and mortar

Tony Walker reports on a new property boom

LOOK out from the top floor of almost any high-rise building in Abu Dhabi these days and you will see a scene of almost feverish activity. Relatively new 10-storey buildings are being demolished and in their place are springing up structures to cope with a fresh surge in demand for office space and residential accommodation.

"Everybody in business has been talking of little else in the past six months," said an expatriate banker in Abu Dhabi of the tremendous rebound in the property market after a relatively quiet five or six years. The upsurge in activity reminds some local residents of the great construction boom of the 1970s.

Recent stability in oil prices has revived confidence in the economies of the UAE, especially Abu Dhabi's.

• Dubai's emergence as the leading entrepot of the Gulf (see box).

• The winding-down of the Gulf war. This has rekindled confidence in the future of the seven-emirate UAE.

• The October 1987 stockmarket crash, which persuaded many Gulf investors to move out of equities and into local property investments, particularly in Dubai.

• There's a tremendous shortage of purpose-built office accommodation," said Mr Ronald Hinckley of Cluttons, the British property managers. "Rents have gone up by between 50-60 per cent in one year."

Businessmen, including hordes of financial consultants who have arrived in the Gulf to take advantage of the increased activity following the winding-down of the Gulf war, are being obliged to share office space, or to rent villas or apartments, or hotel rooms

property in any of GCC states. While this restricts the size of the market, government intervention ensures that in places like Abu Dhabi prices remain high. Most property in Abu Dhabi is bought and sold through a committee headed by Sheikh Khalifa, the Prime Minister and Crown Prince.

The "Khalifa Committee" is effectively a vehicle for the redistribution of some of Abu Dhabi's oil wealth.

The Government allocates land to nationals, helps fund the construction on very generous terms and then manages the property until it is paid off. Unsurprisingly, it is very difficult for local agents to assess market value for properties under a system like this.

"There is no scheme to evaluate land according to its location," said Mr Jhal Mahon of the local Emirates Property Investment Company (EPICO). "Sales are completely vague, and deals can happen without logical explanation."

In Dubai, the system is less benevolent. It is the private entrepreneurs, as opposed to the Government itself, who are heavily involved in property development.

In both Abu Dhabi and Dubai, there is a fear, however, that the property market is in danger of becoming over-heated, just as it did in the late 1970s with disastrous consequences for a number of Gulf financial institutions when the "bust" inevitably came in the 1980s. Now the banks are being more cautious.

## Dubai lures foreign companies

By Hunter Reynolds in Dubai

IN Dubai's affluent suburb of Jumeirah, the builders are constructing colonnaded palaces in imitation of the old plantation houses of Louisiana. It is the latest architectural fashion to hit the emirate, where luxury villas and new office and shopping complexes are springing up almost as fast as during the boom times of the 1970s.

The building boom is the most visible sign of a recent influx to Dubai of US and European companies. After several years of economic recession and war, foreign

businessmen are showing a small office as a regional base for a handful of marketing executives; others invest more and use Dubai as a storage and distribution point.

As well as becoming something of a distribution hub, Dubai is also benefiting from an influx of foreign airlines. KLM moved its regional headquarters from Bahrain in July. Lufthansa did the same over a year ago. Forty-four airlines now call at Dubai's airport, and there are frequent flights to most of the Gulf states.

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## OVERSEAS NEWS

## COMMONWEALTH CONFERENCE

**Mahathir calls for tighter South African sanctions**

By Robert Mauthner and Roger Matthews in Kuala Lumpur

THE RELEASE by the South African government of eight black nationalist prisoners was proof that sanctions were working, Dr Mahathir Mohamad, Prime Minister of Malaysia and the host for the 7-day Commonwealth summit opening tomorrow, said yesterday.

"We feel that this is a direct result of the sanctions which have been applied against South Africa and we feel that these sanctions must be continued", he said.

Dr Mahathir stressed that while the South African government might appear a little more accommodating towards black and mixed race people, the central issue remained apartheid and that was still very much in evidence.

His view on sanctions directly contradicts that of Mrs Margaret Thatcher, the British Prime Minister, who feels it would be most inappropriate to tighten sanctions just as Pretoria is showing signs of moving towards a dialogue with leaders of the country's black community.

Britain will therefore strongly resist renewed calls for stricter trade and financial sanctions against South Africa, proposed in reports to be submitted by a committee of eight Commonwealth Foreign Ministers, which Britain refused to join when it was set up in Vancouver two years ago.

A study known as the Hanlon Report, proposes a phase-out of trade with South Africa over five years, starting with agricultural products and bulk commodities such as coal, iron ore and base metals. That should be followed with bans on imports of manufactured goods and on the production and sale of coins and bars made of platinum, of which South Africa is the world's largest producer. Trade credits for sales to South Africa should also be phased out over three to five years.

The financial measures pro-



Mahathir: sanctions working

posed by the Ministers include the lobbying of banks expected to negotiate next year's rescheduling of \$3bn of main debt which South Africa owes them. The banks will be urged to apply the highest possible interest rates on the debt and to insist on substantial capital repayments.

The Committee also proposes tough guidelines restricting new lending to South Africa and the setting up of a body to monitor ban on medium and long-term lending to South Africa.

Dr Mahathir spelled out what he believed were the other two key issues for the Commonwealth heads of government to consider - drugs and the environment. The Malaysian premier said poorer countries should be given aid to offset the cost of fighting drug producers and traffickers.

He warned that the drug cartels were becoming powerful enough to subvert or even overthrow governments.

Malaysia also circulated a draft document outlining measures to protect the environment but which do not penalise developing countries.

**Two Koreas to allow divided families to meet**

By Maggie Ford in Seoul

NORTH and South Korea yesterday agreed to allow members of separated families to meet in a move described by both sides of the bitterly divided peninsula as a positive step forward in relations.

The family visits, under the auspices of the Red Cross, are likely to take place in December and involve an exchange of 300 visitors from each side.

Red Cross officials met at Panmunjom, the border village in the demilitarised zone which separates South Korea from the communist North. They also agreed to hold a full meeting on a broad range of humanitarian issues in Pyongyang, the Northern capital, in mid December.

North and South Korea have been divided since the Korean war which ended in 1953 and have allowed no contact by individuals apart from a minor exchange of estranged families in 1985. About 10m South Kor-

**Fijians charged with arson at Indian temples**

EIGHTEEN indigenous Fijians were charged with arson and conspiracy yesterday after firebombings of Indian places of worship in Lautoka, Fiji's second city, Reuter reports from Lautoka, Fiji.

Mr Apaita Seru, the chief magistrate, refused bail for all but one, a 16-year-old schoolgirl, and ordered a formal hearing on October 27. The charges carry a maximum life sentence.

Lautoka's main mosque and a Silk and two Hindu temples were firebombed on Sunday, but no one was hurt. The Government appealed for calm as police tightened security in the city and in Suva.

Fiji is trying to heal the rift between indigenous Fijians and ethnic Indians after two coups in 1987. Last weekend a meeting of Fiji's Indian leaders rejected a proposed new constitution which would enshrine political supremacy for indigenous Fijians.

**Japanese consumer demand up**

DEPARTMENT store sales in Tokyo recovered strongly last month, indicating a revival in Japanese consumer demand after a sluggish summer, Stefan Wagstyl reports from Tokyo.

Sales were 9.2 per cent higher than September last year, the largest increase since March. In March they rose 4.4 per cent in advance of the introduction of a consumption tax on April 1. Since then they

**Human rights may sour Sri Lankan aid bid**

SRI LANKA will have to defend its criticised human-rights record when donors meet in Paris today to discuss aid to the island, officials and diplomats said yesterday. Reuter reports from Colombo.

"Human rights. Certainly... we are all worried about what is going on in Sri Lanka," a Western diplomat said.

Colombo is seeking up to \$750m in grants and soft loans at the World Bank-sponsored meeting, far above the \$612m it won in Paris in June, 1988.

Sri Lankans and diplomats have been shocked at a wave of killings by pro-government gangs who scour the countryside for members of the People's Liberation Front, which is trying to overthrow the Government. Human-rights activists have also accused the Government of torturing detainees.

Diplomats said donors were unlikely to cut aid despite the government's failure to stop the killings.

have been slow, prompting some economists to suggest that consumer spending might be waning.

But yesterday's figures, announced by the Japan Department Stores Association, indicate that the main reason for dull spring and summer was that purchases had been brought forward to beat the consumption tax. The association expects sales growth to stay strong in October.

**Peking tests resolve of Hong Kong political leaders**

John Elliot reports on how worsening relations with China are affecting the agenda for 1997

**A** DIPLOMATIC row with Peking over the treatment of illegal immigrants has confirmed the worst fears of Hong Kong's senior political and business leaders that they must steel themselves for a long period of instability in their relationships with China.

Senior government officials are talking in terms of "batting down the hatches" and "finding ways to sit it out and survive" until the current leadership struggle in Peking begins to resolve itself - which may not be before Mr Deng Xiaoping dies. That could indefinitely disrupt preparation for Hong Kong's return to Chinese sovereignty in 1997.

The current round of troubles started two weeks ago when Hong Kong allowed a Chinese swimmer, Mr Yang Yang, to fly to the US instead of sending him home. In retaliation China has stopped its daily practice of taking back its nationals who illegally cross into the British colony.

There are now more than 400 of the would-be immigrants in Hong Kong detention centres. Worries worsened sharply over the weekend when hardliners on the Standing Committee of China's National People's Congress demanded that dissent and interference by Hong Kong people in China's affairs be outlawed. At a meet-

ing on the Basic Law which will govern the British colony from 1997, they also rejected calls for Hong Kong to have the power to interpret its own laws and insisted instead that this important constitutional right should rest with Peking.

It also seems likely that the final draft of the Basic Law, which is to be prepared during the next few months, will not accept Hong Kong's calls for an accelerated development of democracy after 1997. It is not even clear whether there will be any improvements on a draft which appeared last February and delayed universal franchise till 2012 or later.

This means that the Tiananmen Square events and aftermath have had a disastrous effect on Hong Kong at a crucial time and could have a permanent impact by reducing the Basic Law's freedoms and democracy. Peking hardliners are unforgiving in their denunciation of the support Hong Kong gave the Tiananmen Square student dissidents.

They believe that the colony is still potentially a counter-revolutionary centre which must be brought into line, not trusted.

At the same time the air of confrontation between Hong Kong and the UK on the one side, and China on the other, increased last week when the colony unilaterally announced plans to move a naval base out of the central area, and to introduce a Bill of Rights.

China felt snubbed by these

announcements which were part of a new approach by London and Hong Kong aimed at boosting local confidence from the low-point induced by China's clampdown.

It appears that the UK has decided to make the most of what it can do for Hong Kong, knowing that it cannot satisfy demands for 3.5m British passport-holders, nor force Peking to change the Basic Law. But it does have the ability quickly to push through a strong Bill of Rights to help protect civil liberties after 1997.

The real test of British resolve will come when it decides how many people should be directly elected to the Legislative Council in 1991. Following post-June demands

for faster introduction of democracy, it will almost certainly improve its current plan for 18 per cent of the council to be directly elected. There is a strong local lobby for one-third, but that might be a bigger percentage than Peking will allocate for 1997 in the final draft of the Basic Law.

The UK and Hong Kong governments now have to decide whether to go ahead with a high figure before China makes its decision, so daring Peking to announce that it will be reducing democracy when it resumes sovereignty. Alternatively they could let Peking make its announcement, then decide whether to defy China with a higher figure.

A possible compromise on

the 1991 percentage after working parties have completed preliminary work on the Basic Law but before the final draft is completed.

The dilemma of whether to go higher than Peking's percentage highlights what is perhaps the most serious other recent development in Hong Kong - a loss of will among activists to speak out and air their views. People have become scared of later reprisals by Peking, especially after Mr Martin Lee, a prominent lawyer and leading liberal, was warned by China that he was potentially guilty of sedition. They also do not want to upset Hong Kong's fragile confidence and endanger their prosperity.

This means that people are not sure that they want the UK to provoke Peking further by setting the pace in 1991.

The British calculation is that the quiet diplomacy practised before June has little chance of winning debates, with Peking's hardliners in their present mood. A more outspoken diplomatic style is being adopted.

The problem, however, is that confidence is so low, and fear so heightened, that the Hong Kong Chinese are not sure they want to risk paying the price, now or later, of their future sovereign rulers becoming increasingly angry.

**MAO-STYLE PROPAGANDA MACHINE TARGETS THE YOUNG**

WITH symbolic red scarves, closely cropped hair and uniform movements and clothing, 5,000 chanting, saluting children gathered in Peking's Tiananmen Square last Friday, resurrecting an era of doctrinaire rigidity many Chinese thought had past, Peter Ellingsen reports from Peking.

The occasion was the 40th anniversary of the Young Pioneers, a party support group that lately had resembled a youth club, but was clearly returning to its original role of adolescent incubator for Marxist principles.

Watching the parade of under-14s raising their right arms as they recited the slogan: "Be prepared to fight for Communism", a British diplomat who had been in China during the mind-numbing mid-1970s, said: "It is just like the Maoist times. This is the sort of performance they orchestrated 20 years ago."

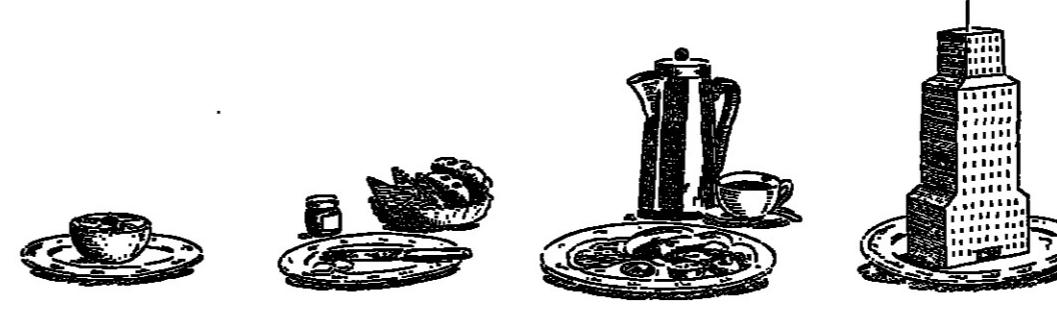
Indeed, as the Party thought ahead with its purge of liberals and stragglers to stamp out

dissent, indoctrination, particularly among the young, was resurfaced in earnest. As the man now being groomed to assume the mantle of supreme leader, Communist Party secretary, Jiang Zemin, explained: "Young Pioneers... are the reserve forces of the Communist cause."

We must educate children to trust in Communism... so they will be immunised against the corrosive influence of capitalism." It was vintage propaganda, exercised with all

the emotive strings of former times. There are about 130m children between 7 and 14 in the Young Pioneers and, since the democracy demonstrations, there have been repeated calls to use the organisation to enforce Marxist thought.

Last week 800 new students at Peking University were dispatched to a military camp as part of an experiment in which "moral and political education" will replace first year campus study.

**The businessman who eats well stays hungrier.**

"Right Fortescue," said the Chairman "We're going for the American market. The Board wants it. The shareholders want it. I want it. We're hungry for a big one here, Fortescue."

"You're hungry" thought Fortescue, "I'm starving. Three hours on the motorway, coming to head office. No food, contraband as far as the eye can see. The only thing I've had in my stomach is my heart."

"I want you to head it up Fortescue" continued the Chairman. "Study the market, pick the people. Really get your teeth into it."

"Teeth." The word gnawed into the empty pit of Fortescue's stomach.

"If I'd come on InterCity, I could have got my teeth into a full English breakfast" he mused. "Country-side racing past the window, fried egg, succulent sausages, crispy bacon. All the trimmings."

"The American market is huge Fortescue, it's ripe. And you are going to devour it for us."

Fortescue's mind made a futile attempt to grapple with the sales potential in Minnesota. But his stomach had all-devouring thoughts of its own.

A steward bearing slices of hot toast and a cup of steaming black coffee swam briefly into vision.

"Chew it over Fortescue."

The Chairman's culinary metaphors seemed to Fortescue to have a sadistic streak.

His distracted expression caught the Chairman's steely eye.

"We could always give it to Tomkins" the Chairman intoned silkily. "Maybe you've got too much on your plate, Fortescue."

"If only I had" thought Fortescue. "If only I had."

**INTERCITY**

## AMERICAN NEWS

**Britain and Argentina play down hopes of diplomatic breakthrough at Madrid talks**

By Robert Graham in Madrid and Gary Mead in Buenos Aires



Negotiators del Solar, left, and Tickell: they have met before

TALKS AIMED at breaking the diplomatic deadlock between Argentina and Britain open in Madrid today, with both British and Argentine officials doing their best to dampen hopes of an early breakthrough.

Nevertheless, if these direct talks at a senior diplomatic level fail to produce the minimal tangible result of agreeing on the re-establishment of consular relations, then this would be a setback.

The Argentinians "do not have great expectations. What we have already got is very important, with the opening of the negotiations," Mr Domingo Cavallo, Argentina's Foreign Minister said yesterday. "We would like to restore consular and diplomatic relations, but without forcing the situation," he added.

President Carlos Menem of Argentina has staked considerable personal prestige since taking office four months ago on achieving an honourable diplomatic solution to the problems produced by the 1982 Falklands conflict with Britain. Without dropping Argentina's claims of sovereignty over the islands, he has agreed to put this vexed question to one side in order to establish a dialogue with Britain.

At the same time the British Government has largely overcome its reticence about dealing with Argentina in general and Mr Menem in particular, and is anxious to restore normal diplomatic relations. The continuing impasse with Argentina has remained a potential irritant in improving Britain's broader relationships with Latin America.

The talks are being conducted on the Argentine side by Mr Lucio García del Solar, Mr Menem's special roving ambassador, and Sir Crispin Tickell, the British Ambassador at the United Nations.

These two officials met in New York on August 16/17 in what was the first direct contact between diplomats of the two countries since the abortive talks in Bern (Switzerland) in July 1984. The Bern meeting collapsed amid mutual recrimination largely because of misunderstandings over how to treat Argentina's claim to the Falklands.

The two sides are meeting in the houses of British and

Argentine diplomats here, holding discussions which have been meticulously prepared to ensure progress.

The British aim is to begin by the re-establishment of consular relations which would also entail the re-establishment of direct air links between the two countries and the removal of financial restrictions of British companies operating in Argentina.

To do this, Britain would have to be satisfied that the Argentine Government had renounced all force to pursue its claim to the islands and that the declaration of belligerency was removed. In return Britain would remove its objections to Argentina signing a co-operation agreement with the European Community.

The Argentine Government is expected to press hard as a *quid pro quo* for normalisation for some confidence-building measures that would involve at least partial demilitarisation of the island.

The carrot being extended by Mr Cavallo concerns a government commission set up during the 1982 war to monitor and supervise British business interests. A bureaucratic hindrance to trade, the commission in fact became quite dormant but in the last few weeks, according to local businessmen, it has reactivated itself.

Buenos Aires wants to see a return to the *situs quo* of pre-April 1982, when armed conflict broke out following the landing of an Argentine invasion force on the South Atlantic islands. This would mean the elimination of two zones around the islands, one devoted to conservation of fish stocks and licensing of trawlers, the other a defence zone, both of 150 miles radius. Mr Cavallo said that Argentina is "ready to lift all restrictions" against British property and citizens in Argentina if an agreement could be reached to return to conditions prevailing at that date.

At this stage British officials, under strong pressure from the Ministry of Defence, are reluctant to discuss a removal of the protection zone which has been in force round the Falklands since 1982. The existence of this zone permits easy monitoring of vessels and aircraft, while its removal would substantially increase the complexity of defending the islands.

However, it is recognised that the existence of the protection zone, plus the continued military presence of British troops and aircraft on the islands, hinders confidence-building between Argentina and Britain.

The Argentine Government is also keen on participating in the lucrative fishing within those zones, from which it has been excluded because it has chosen not to apply for fishing licences from the Falkland Islands government. Instead, Japanese, Korean, Spanish and Polish boats take most of the catch.

The Argentine press has taken note of elections held in the Falklands last week for new councillors. Three candidates belonging to Desarrollo, the islands' first political party, which advocated cooperation with Argentina over fishing in the South-West Atlantic, were roundly defeated. If Argentine entry to the zone in one result of the talks, it will arouse widespread anger and fear of a sell-out in the Falklands.

The main impetus to Argentina's negotiating position comes from the need of the Menem Government to put the Falklands issue to one side and resolve outstanding issues of diplomatic relations with Britain in order to concentrate on the parlous state of the economy. Significantly, only last week President Menem pardoned not only the senior officers responsible for planning the invasion of the Falklands but also several dissident middle-ranking officers who have been bitter about the way they were treated by their superiors in the wake of the war.

The fact that Argentina's claims to sovereignty are, to all intents and purposes, being shelved at Madrid, has not attracted significant criticism within Argentina.

Both Mr Cavallo and the normally highly nationalist Argentine press have played down hopes of what will emerge from the Madrid talks. One national newspaper, Ambito Financiero, said yesterday that before the 1982 war the fishing zone around the islands was three miles; it was most unlikely, the paper added, that the defeated side in a war would be able to persuade the victor to reduce the zone from 150 miles.

But the question of sovereignty will not go away.

Mr Cavallo said at the week end that "we have to be as patient as possible and wait for the circumstances are right." Yesterday Mr Eduardo Duhalde, Argentina's vice-president, stated that while he did not want to encourage "exaggerated expectations" from the Madrid meeting, "I have not the slightest doubt that the at the end of the road we will achieve clear sovereignty over the islands."

**Panama shakes up its army**

Panama announced a shake-up of top army officers on Sunday, 12 days after strongman General Manuel Noriega crushed a bloody coup attempt, Reuter reports from Panama City.

Six new appointments announced by pro-government television included a replacement for Colonel Julio Ow Young, operations chief of the high command and one of the most senior officers arrested after the failed coup.

Others named were a new chief of military intelligence, Major Rafael Cedeno, transferred from Noriega's headquarters to be deputy commander of the G-2 military intelligence unit; a new police chief, Major Anibal Mallin, and new commanders of military areas elsewhere.

The changes affect the command of several units involved in the October 8 uprising and appear designed to resist Noriega's control, political analysts say.

Authorities say 10 rebels were killed and 37 arrested after the coup attempt, the most serious challenge to Noriega in six years as army chief and Panama's de facto ruler.

**Mexico says its creditors back debt reduction deal**

MR ANGEL GURRIA, Mexico's top debt negotiator, said yesterday that the country's creditor banks were responding positively to the reduction package which Mexico and its leading creditors are setting up, AP-IM reports from London.

The agreement, which would cover both commercial and political relations, would be broader in its scope than similar arrangements that exist between the EC and other Latin American countries, according to EC officials.

Mr Abel Matutes, the Commissioner in charge of relations with Latin America, said he expected the agreement to open a new era of co-operation between the EC and Latin America. So far, accords have centred on commercial and economic matters but he held out the hope that relations would include a broader co-operation on industrial, technical and scientific matters.

Chile goes to the polls in December to vote for its first democratically elected government since Gen Augusto Pinochet seized power in a bloody military coup in 1973. Mr Matutes is due to publish a full policy review on relations between the two continents at the end of the year.

Mr Gurria said an increasing number of banks appeared to be considering the option under the deal whereby they can swap their Mexican loans for 30-year bonds with a face value discounted by 35 per cent.

The other two options consist of swapping loans for bonds with 6.25 per cent interest rates, or providing fresh loans. Interest and principal on

the bonds will be backed by \$7bn in funds provided by the IMF, the World Bank, Japan and Mexico. Because only \$5.8bn of that will be provided up front, Mexico's lead banks are trying to organise a \$1.2bn short-term financing to bridge the shortfall.

The accord, which covers \$52.7bn of Mexico's medium- and long-term debt, is expected to take effect early next year, although its benefits will be backdated to the middle of 1989.

One concern among bankers has been that not enough banks will opt for the new loan option.

If all the banks opt for the bond options, there will not be enough collateral to go around.

Mr Gurria said the principal-reduction bond that is the main focus of the banks uses less collateral than the reduced-interest bond, which means "the threshold of the minimum of new money needed is reduced." He did not say what the minimum would be, but he was optimistic that enough banks would opt for the new money option to allow the deal to succeed.

Some bankers fear the deal could unravel if the lead banks do not complete the \$1.2bn short-term financing.

**Colombian investors think twice**

By Serafita Kendall in Bogotá

THE COLOMBIAN economy, well managed and resilient though it may be, appears to be heading for a difficult period, with lower growth and worrying deficits.

Falling coffee prices and the effects of the drug war have aggravated a downward trend. But the recent warning by Mr Alarcón Luis Fernando, the Finance Minister, of "adjustments" – in contrast to his usual optimism – suggests that the Government plans to grapple with the problems, at the risk of losing popularity in the run-up to elections.

Forecasters, including the Government, now put 1989 growth at 3.5 per cent or less and 1990 is unlikely to be any better. Agriculture is prospering but industry, sales and construction are all very depressed; car sales fell by 9.4 per cent in the first eight months of the year and the only industrial sectors with any dynamism are those oriented towards the export market, such as textiles. A survey by Fedesarrollo, the economics institute, found that 77 per cent of businessmen say the social-political climate is "unfavourable" for investment in industry, compared with 40 per cent who gave this reply in May.

Bogotá shops are offering big discounts to draw customers out of credit card restrictions and bombings. Medellín and Cartagena hotels are well below normal occupancy levels, with conferences, char-

ter flights and cruises cancelled. Restaurants and cinemas have also lost business. But these immediate effects of the drug war are only part of the story.

"It's too soon to judge the indirect longer term effects," said an international banker in the capital. "People are thinking twice about new investment. But other factors are more important, such as the economic prospects for 1990." Foreign companies seem to have adjusted to the changes in violence and BP, for example, has moved families back from Quito to Bogotá.

The budget deficit is the most disturbing indicator. An independent study by La Nota Económica says that the overall public deficit could pass 4 per cent of Gross Domestic Product in 1990 unless the Government acts fast to cut spending. The Finance Ministry's target of 2.4 per cent for this year and next is generally considered unrealistic. Big increases in the defence and justice portions mean that social programmes, which were to have received a boost in President Virgilio Barco's final year, will suffer.

Colombia will increasingly rely on its oil and coal exports as coffee income drops. Despite some success in shipping greater volumes, coffee earnings are expected to be \$200m down this year and \$400m down in 1990. Despite fierce opposition from growers, the Government will probably let

the price paid to coffee producers drift behind the 25 per cent inflation rate so that the National Coffee Fund is not strained too far. But this will reduce purchasing power in a significant sector of the economy.

The black market exchange rate has remained unexpectedly close to the official rate, with the margin varying between 2 and 4 per cent. Yet dollar income taken at the anonymous service window in the central bank began to drop sharply after President Barco announced his anti-drug package. The loss of this bonus will almost certainly increase the current account deficit to over \$600m.

Colombia's interest and amortisation payments on the \$16.5bn foreign debt have reached nearly half of total exports. Although international reserves fell by \$550m in the first nine months of 1989, they are expected to recover by the end of the year.

After long delays the first disbursement of \$600m of Colombia's "Challenger" bank loan is due in the last week of October. The economic team is already talking of smoothing the way with the World Bank and will probably have to wait for the next government at least three of the leading presidential candidates are in favour of restructuring the foreign debt.

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## WORLD TRADE NEWS

## Mexico to strengthen laws on intellectual property protection

By Peter Montagnon and Andrew Marshall

MEXICO intends soon to strengthen its laws governing intellectual property protection if its present approach is too lax, Mr Jaime Serra Puche, Trade Minister, said in London yesterday.

The changes, modifying rules in force since 1986, would come in the context of Mexico's industrial modernisation programme, but should mean Mexico is removed from the US watch list of countries with insufficient protection "very soon".

Little investment had been made in Mexico in the last decade, Mr Serra said in an interview, and it now wanted to modernise its economy rapidly. Intellectual property protection was "essential" to ensure Mexico had access to foreign investment flows and technology.

He declined to go into details of changes being considered, but, given US criticism of the Mexican system, expectations are that they would have to include an increase in the length of patent protection if the Bush Administration is to be satisfied. Current patent protection lasts 14 years against the international norm of 20 years.

Mexico currently only recognises process patents in sensitive industrial areas such as pharmaceuticals, chemicals, food and metal alloys. These are weaker than conventional product patents and only last for 10 years.

Mexico's approach to intellectual property meant it did not share the resistance of some other developing countries to new protection rules being elaborated in the General Agreement on Tariffs and Trade as part of the current Uruguay Round of trade liberalisation talks.

Instead, the minister said,

## British appeal for caution over Soviet textile pact

By Peter Montagnon, World Trade Editor

ANY NEW textile trade agreement between the European Community and the Soviet Union must retain a "carefully controlled framework for textile trade" to ensure that European producers do not face unfair competition from their Soviet counterparts, Mr Colin Purvis, Director of the British Textile Confederation said yesterday.

In a speech to the Huddersfield Textile Society coinciding with the first day of EC-Soviet textile talks in Moscow, Mr Purvis warned that continuing Soviet state control of industry and prices could lead to competition based on prices no Western company could match.

"The British industry has no reason to fear Soviet competi-

## Moscow seeks Western aid in 'guns to butter' switch

MOSCOW is seeking Western suppliers to get involved in its crash programme to convert defence industries into equipment manufacturers for the neglected consumer goods industry, Quentin Peel reports from Moscow.

The programme, still to be spelt out in detail, will be a major investment area in the immediate future, as a key element in the campaign to tackle consumer goods shortages.

A list of some 30 projects to produce textile and food processing machinery and medical equipment was presented to British businessmen in Moscow yesterday, for possible contracts or joint ventures.

Any potential Western supplier will almost certainly have to use barter or other methods of remitting earnings abroad, because of Moscow's acute foreign exchange shortage, trade specialists warned.

The project list was presented at a round table of British businessmen and Soviet officials organised by the Confederation of British Industry and the Soviet State Committee for Science and Technol-

ogy.

The Soviet side said it could not give any estimate of the likely investment in converting the defence industry, which is supposed to involve at least 400 different state enterprises in the coming year. Output of purely defence equipment in the current year would be reduced by 7 per cent in 1990 to accommodate an increase in consumer-related production.

Mr Nikolai Ryzhkov, Soviet Prime Minister, has said civilian production by defence industries will rise from the present 41 per cent of total output to 49 per cent next year, and 60 per cent by 1995.

Soviet decision-makers are still debating the right strategy for conversion. Academician Yevgeny Velikhov, a close adviser to Mr Mikhail Gorbachev, has argued that defence producers should concentrate on making high-technology goods for export, in order to purchase consumer goods for the domestic market, and not attempt to produce consumer goods themselves. The other problem is how to finance any Western involvement.

## Menem signs decree to open up oil industry

By Gary Mead in Buenos Aires

ARGENTINA'S President Carlos Menem has signed a decree approving gradual de-regulation of the country's state-controlled oil industry.

The decree, part of the government's drive to open Argentina's economy to foreign investment, permits private companies to explore for and exploit oil reserves. To date, all such activity has been monopolised by the state-owned company Yacimientos Petrolíferos Fiscales (YPF).

The decree promises to privatise all YPF-controlled oil wells within six months. Producers of crude now have the right freely to trade their prod-

## World Bank considers Polish loan

THE WORLD BANK is considering a \$150m loan to Poland to help modernise its transport sector through investments in repair and maintenance of railway rolling stock, track, signalling and telecommunications, Peter Montagnon writes.

Its Monthly Summary of Operations says the loan, for which an appraisal report is being prepared, would also provide funds for road laboratory equipment and technical assistance to Poland's Public Roads Directorate.

Projects listed by the Bank give a clear indication of the sectors likely to benefit once lending to Poland, which has not previously borrowed from the Bank, begins.

The Bank says it is financing a preparatory report for an industrial modernisation project with an estimated cost of \$44m, of which \$20m would be provided by the Bank, as the bulk of the hard currency. This would include help for selected export-oriented industries such as chemicals, and a credit line for other smaller investments.

Appraisal reports are also being prepared for an \$80m project, of which \$50m would be provided by the Bank, to help modernise farm processing industries, and for a \$400m project to increase coal output.

Although it is not importer of food and would face higher bills if it were to go along with a Uruguay Round agreement to wind down subsidies in farming, Mr Serra said Mexico would be prepared to do so in return for secure access to foreign markets for its own farm products such as fruit and vegetables.

He indicated that Mexico would be prepared to revise its restrictive policy towards foreign bank operations as part of an agreement to liberalise trade in services, if such agreement also covered the labour intensive service sectors in which it was interested.

## Patent law may be key to Uruguay Round

Peter Montagnon reports on the growing battle over intellectual property rights

COUNTRIES which refuse to accept new obligations as part of the Uruguay Round result that did not include substantive measures to protect US rights in areas such as patents, trademarks and copyright.

This was the burden of the argument advanced last week by Mr Michael Samuels, US Ambassador to the Gatt under the Reagan Administration, in a speech to the Royal Institute of International Affairs. Such was the danger to the multilateral trading system from an unsuccessful Uruguay Round, he said, that the threat of expulsion was needed to concentrate minds.

Mr Samuels made it clear that, even if his idea was accepted, he would not expect the US to be expelled for its reluctance to reform world trade in textiles. Instead his remarks were directed to countries like India which have been resisting the incorporation of new issues like liberalisation of trade in services and better protection of intellectual property. Indeed he put intellectual property right at the top of a long list of issues with which negotiators must grapple if the Round is to succeed.

One feature that sets intellectual property apart from other items on the Uruguay Round agenda is that the discussion is not really about liberalisation but about increased protection. While the US argues that lax rules on intellectual property elsewhere in the world allow developing countries to "steal" its skills and knowledge, developing countries are being asked to give up freedoms to use these skills and knowledge complex and it is by no means clear that a favourable result can be achieved.

One feature that sets intellectual property apart from other items on the Uruguay Round agenda is that the discussion is not really about liberalisation but about increased protection.

Otherwise they would be deprived of both foreign investment and technology transfer and their own lax rules would also make it difficult to develop home grown talent.

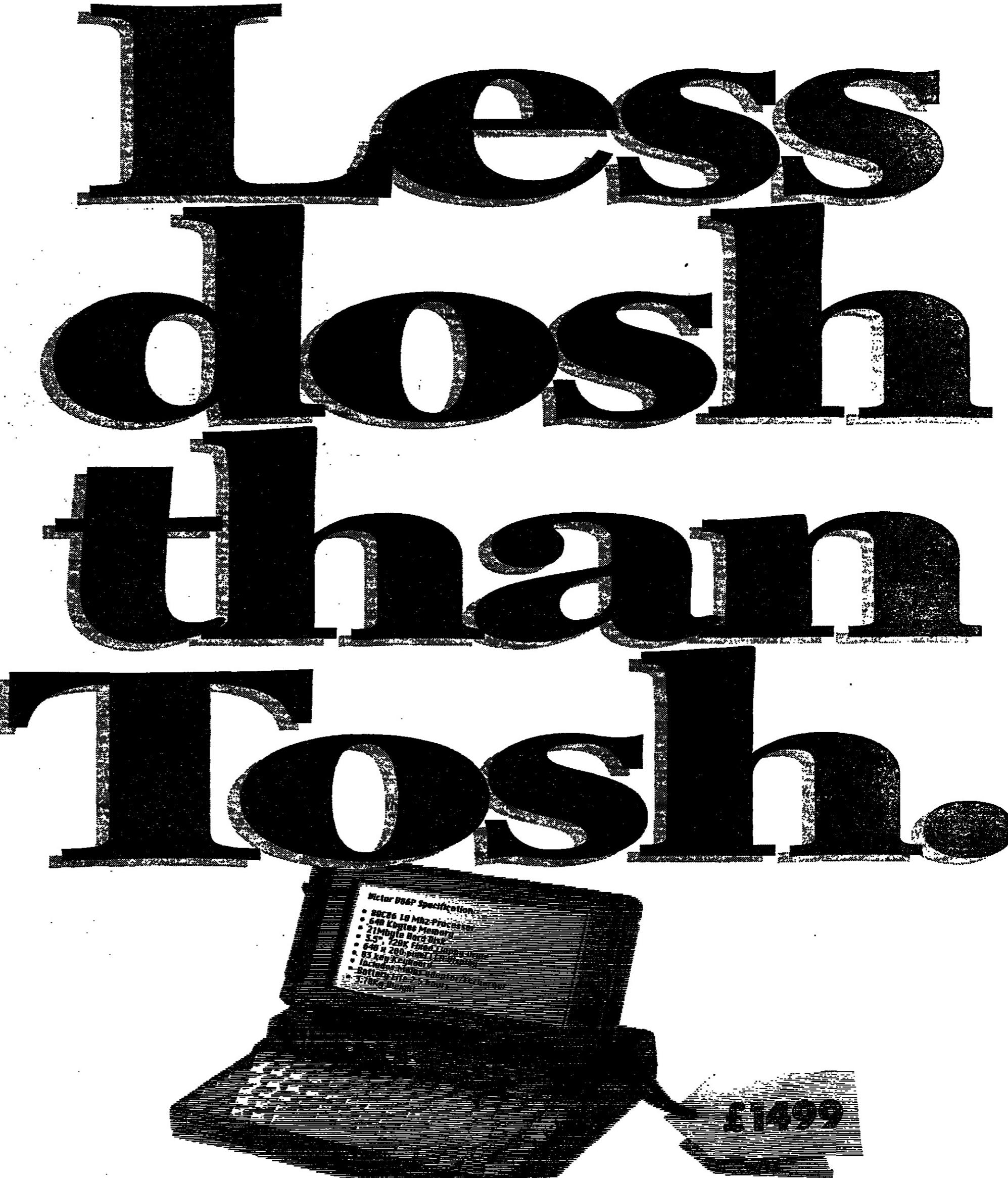
Such arguments still cut little ice with countries such as India which has for many years relied on loose patent protection to provide its population with cheap medicines.

They are simply not convinced that better patent protection would stimulate additional foreign investment, and they are worried about the conditions

which might be attached. There is nothing at the moment in the Gatt which can stop multinational companies imposing all sorts of restrictions on foreign investment and technology transfer. These range from tied purchase of inputs, to prohibition of exports and abusive transfer pricing. Such policies on the part of companies, they say, are all trade-related intellectual property measures and ought to be the subject of discussion.

It may well be, at the end of the day that political pressures may force a Uruguay Round agreement on intellectual property, but this Indian argument leads on to another point which is now slowly gaining credence with officials involved in the Gatt. This is that with new issues such as services and intellectual property under its belt, Gatt will have to turn its attention to another even more difficult new area, that of competition policy. If the behaviour of multinationals is to be regulated to ensure a level playing field.

At the moment competition policy is still a potential agenda item for future rounds, but the fact that some are already beginning to signal an interest does illustrate how far removed trade policy has now become from the simple business of negotiating tariff cuts.



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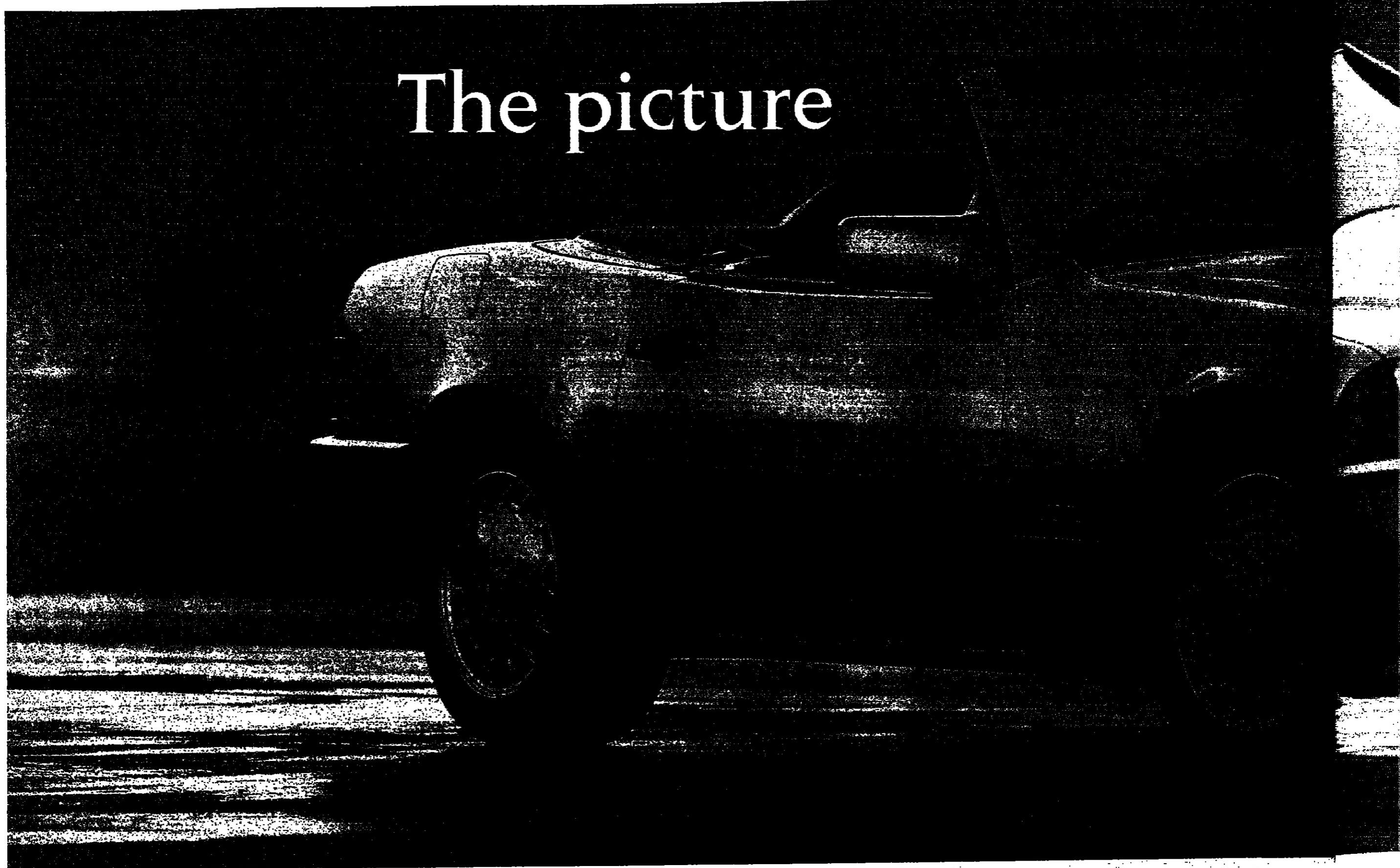
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- The wind-tunnel sculpted body has a drag coefficient of 0.32 (with hardtop fitted).
- ABS brakes are standard (front discs are ventilated).
- Wherever maximum corrosion protection is needed, the SL's body panels have been electrolytically galvanised to ensure they will shrug off the severest British winter.

#### THE WORLD'S MOST SOPHISTICATED SOFT-TOP

- The convertible roof opens or closes in 30 seconds, at the touch of a button. This microprocessor controlled 12-stage operation utilizes 17 micro-switches, 15 hydraulic pressure cylinders and 11 solenoids. There is also a mechanical back-up.
- The heating system will continue to work for up to 30 minutes, should you wish it, once the warmed engine is switched off.
- An internal central locking system secures all ancillary compartments such as the glove box, door pockets and central console, so the car can be parked securely with the top down.
- The standard tyres are of high performance 225/55ZR16 specification.
- An optional draught-excluder (available soon) ensures your hair remains unruffled during open-top driving.

#### PASSENGER PROTECTION UNEQUALLED IN A SPORTS CAR

- SL occupants are as securely protected in an emergency as it is possible to make them. A unique articulated roll-over bar springs into position in 0.3 seconds if its sensors detect that a roll is imminent. By pressing a dashboard button, the driver may also slowly elevate or lower the bar at will.



- An electrically adjustable steering wheel is optional on the 300SL and 300SL-24 (standard on the 500SL), and the horn boss can incorporate an inflatable airbag to cushion the driver in the event of a severe frontal collision.
- Automatic seat-belt tensioners protect occupants when an impact is less severe.
- A polycarbonate dust filter stops pollen and dust particles as small as 5.0 micrometres from entering the car through the fresh-air vents, and screens out 60 percent of particles as small as bacteria.
- Sophisticated electronics enable the fuel injection and ignition systems to communicate with each other. This ensures the engine produces its best under all driving and load conditions.
- The new SL's hardtop is 18 percent lighter than the previous model's; 34 roof designs were tested before the ideal configuration was produced.

#### VARIABLE VALVE TIMING DELIVERS A WIDE POWER BAND

- Inlet valve timing in the twin-cam four-valve per cylinder engines varies automatically to ensure highest possible torque output at all engine speeds, from idling to maximum revs.
- There are three driving aid options: acceleration skid control (ASR) inhibits wheel spin under hard acceleration; automatic locking differential (ASD) ensures low speed traction in treacherous conditions; adaptive damping with self-levelling suspension (ADS) adjusts shock absorber stiffness to prevailing conditions (available shortly). Each system reacts automatically to the needs of the moment, without driver intervention.
- When fitted with ADS, the car also lowers itself by 15mm at high speed to improve aerodynamic efficiency and reduce front-end lift. And ground clearance can

be increased by 30mm at low speeds if the car has to negotiate difficult terrain.

- Hot or cool air can be directed to the face when the heating is on.
- Highly sophisticated lighting is by asymmetric multi-focus halogen headlights and polyellipsoid halogen fog lights.

#### SUMPTUOUS SEATING APPOINTMENTS

• Engineering of the 10-direction electrically adjustable seats is as thoughtful and safety-conscious as that of any other component. The frame is cast in immensely strong lightweight magnesium which provides great load-bearing strength in an accident.

The seat-belt mountings are integrated into the seat frame, and the height of shoulder strap and head restraint adjusts simultaneously.

• A one-touch memory button (standard on the 500SL) allows blanket readjustment of the seat position, the steering wheel reach and rake, and the three rear-view mirrors. The memory bank stores positions for three drivers.

• Suspension is by the Mercedes-Benz advanced and proven multi-link arrangement at the rear, and shock absorber struts at the front. The system sets standards for handling, comfort and precise wheel location under extreme conditions, and ensures rock-solid straight-line stability.

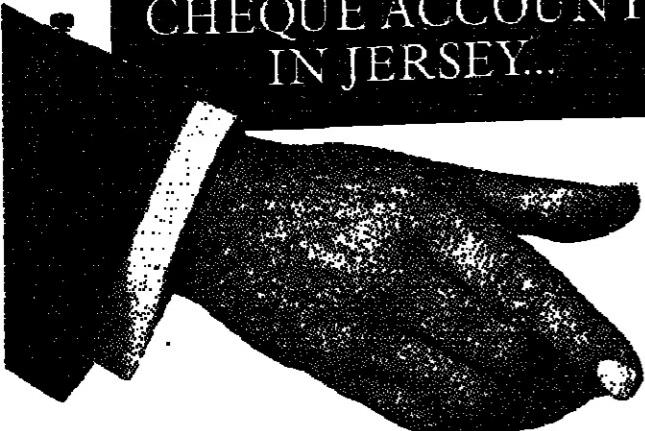
• The SL has an immensely rigid body – rare in a convertible. Body stiffness is crucial to safe handling because it ensures that suspension and steering geometry are not distorted during demanding manoeuvres.

The new Mercedes-Benz SL. Words alone will never do it justice.



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## UK NEWS

### BR head warns against breaking up network

By Kevin Brown, Transport Correspondent

SIR Robert Reid, chairman of British Rail, spoke out for the first time yesterday about the dangers of breaking up BR into competing private companies.

"I see a broken up railway

(with lots of little companies which are not properly co-ordinated) as a great disadvantage to my customers, because there will be constant friction,"

Sir Robert said.

There would be arguments between the competing companies about track rights, terminals and staffing, Sir Robert told the BBC's Panorama current affairs programme.

His comments put on record his opposition to the fragmentation of BR only five months before he is due to retire.

However, it has long been clear that Sir Robert and other senior BR executives would prefer to see the corporation privatised as a single holding company which would oversee

increased competition between its five business sectors.

Mr Cecil Parkinson, the Transport Secretary, indicated on the same programme that he was moving towards a similar conclusion, although he appeared to favour separating the business sectors from BR.

"If you did break it up into separate companies you would get competition by emulation. You would get smaller units (which would be) more

accountable," he said.

He said InterCity was a good example of a business sector which had "responded very well" to becoming a separate business within BR.

The Government is considering a number of privatisation proposals, some of which would involve breaking up the corporation into regional or market-based companies.

However, no decision on whether or how to privatise BR

is likely for some time. Mr Parkinson admitted, after addressing the Conservative Party conference last week, that the issue was no longer a priority.

Mr Parkinson refused to say on the Panorama programme whether he would consider asking the Cabinet to use public money to rescue BR's troubled project to build a high speed rail line from London to the Channel Tunnel.

"The moment I answer your question the negotiations between the two parties stop, and then they start focusing on how the Government can be involved."

"At the moment the negotiations are at a very delicate stage," he said.

Sir Robert confirmed that the two private consortia discussing the project with BR have called for Government money to bridge a funding gap of up to £2bn.

The tendering costs for big projects can be more than £1bn, and contractors do not regard this as worth paying when they will be competing with four or five other companies, the report says.

It also confirms that contractors are worried about the lack of intellectual property rights over ideas put to the government which are subsequently put out to competitive tender.

The Government argues that this procedure is essential to ensure value for money for taxpayers. But the report indicates that contractors resent taking the risks of concept design and evaluation for projects which may be built by another company.

The report says contractors would have to achieve high rates of return, a quick pay-back time or other spin-off benefits to tempt them away from the existing public sector projects where they are involved.

All the big contractors expressed grave doubts about the potential returns from private sector projects, and all but one were sceptical of the viability of private roads.

Banks have run down their project finance groups because of the lack of perceived opportunities, and most believed they faced even greater risks than the contractors.

Mr Graham Elson, general secretary, said: "It will end the confusion factor. The days of alphabet soup are over. We are now the Liberal Democrats".

Even if the party successfully buries its disagreements, it faces an uphill struggle to regain support among voters.

Recent opinion polls have put it on about 5 per cent - ahead

of the SDP, headed by Mr David Owen, but lower than

the Greens.

### Builders 'cynical' on transport finance

By Kevin Brown, Transport Correspondent

CONSTRUCTION companies are "decidedly cynical" about the prospects for private financing of transport infrastructure projects, says a report published yesterday.

The report by Industrial Market Research for Touche Ross, the accountants and management consultants, provides further evidence that the Government's attempts to promote big private road projects are not likely to succeed.

The report identifies the level of risk in private sector projects as the main factor inhibiting construction companies from taking a stake in transport projects.

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Mr Paddy Ashdown, the Liberal Democrats' leader, has previously argued for using Democrats as a day-to-day name. He avoided a damaging row at last month's annual conference by keeping the short title of Liberal Democrats.

A postal ballot showed 70.7 per cent of members in favour of the title, against 23.3 per cent for the alternative of Democrats, with 43 per cent of members voting.

Party leaders hope the decisive vote will end the internal dispute about the party's name and allow them to concentrate on reversing recent poor opinion poll results.

By including the word Liberal, members have bowed to pressure from MPs in the former Liberal Party anxious to keep the spirit of their old party alive when it combined with the parts of the Social Democratic Party which ignored calls from Dr David Owen, the SDP's leader at the time, to resist merger.

Mr Welsh Water has agreed a six-year revolving credit line worth £450m arranged by National Westminster Bank and syndicated among 40 banks.

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## UK NEWS

## Industry output rises to reverse downward trend

By Patrick Harverson, Economics Staff

GROWTH in British industrial output improved marginally in August, reversing the downward trend established in March of this year, official figures indicated yesterday.

Provisional figures for retail sales volume in September were also published yesterday, showing that growth was flat over the past month, but well down on last year.

Analysts said that the two sets of data indicated that economic activity, while slowing under pressure from high interest rates, was proving more resilient than the Government had anticipated. They said that the figures did not suggest Britain was heading for a recession.

The Central Statistical Office said yesterday that its index of manufacturing output rose a seasonally adjusted 1.5 per cent in August, after a revised 1.4 per cent increase in July. Output in August was up 3.9 per cent on the same month a year ago.

Over the three months to August, the CSO said that manufacturing output was 1 per cent higher than in the previous three months, and 4 per cent higher than during the same period in 1988.

CSO statisticians said that their estimate of the underlying

growth in manufacturing output was 4 per cent, This was the first month since March that the CSO has not reported a 4 per cent fall in estimated underlying growth. However, growth this year remains well down on the 7 per cent growth achieved last year.

The CSO said its index of total production, which includes energy and manufacturing industries, rose 4 per cent in the three months to August, but still stood 4 per cent lower than the index a year ago.

Total output continues to be distorted by the loss of oil and gas production caused by last year's disaster on the Piper Alpha oil platform and other shutdowns of North Sea platforms. Although there was a significant recovery in oil production during the past three months, the output of the energy sector in August was down 12.5 per cent on a year ago.

The CSO's index of manufacturing production was a provisional 120.0 (1985=100) in August compared with a revised 119.3 in July. Its index of total production was 111.1 compared with a revised 109.5 in July.

## Retail sales growth static in September

By Patrick Harverson and Maggie Urry

FRESH EVIDENCE that the Government's policy of high interest rates is dampening consumer demand was provided yesterday when the latest figures for retail sales volume showed that growth stood still in September.

Provisional retail sales volume in September rose a seasonally adjusted 0.4 per cent for the second consecutive month, according to the Central Statistical Office. On an annual basis, retail sales volume is growing at a rate of 2.2 per cent, compared with the 6.5 per cent annual growth achieved in 1988.

However, the 1.25 per cent increase in retail sales volume between July and September of this year was the lowest three-monthly rise since June 1982.

The figures reinforced the findings of yesterday's Confederation of British Industry/Financial Times distributive trades survey. These showed that retail sales growth in September had changed little compared with the first half of this year.

Retailers said yesterday that September had been a slightly better month than August, but that it was more a matter of sales stabilising than recovering.

Mr Richard Weir, director-general of the Retail Consortium, a trade body, pointed out that since the September figures were compiled there had

been another interest rate rise.

He said the atmosphere of crisis in the stock market also unsettled consumer confidence.

Retailers suffering most

time to those selling home furnishings, electrical goods and domestic appliances. Fashion sales had been poor in the summer but there were some signs that the autumn season had started better.

However, some shops appear

to be relatively immune from difficult trading conditions.

Food shops have continued to see sales increase, as have

retailers of other "small ticket"

items such as toiletries, newspapers and magazines.

One retailer said that only 40

per cent of households had mortgages. Those were the people most likely to buy expensive household goods and were most affected by the interest rate rise.

Other consumers have been enjoying rising wages and are continuing to spend, unaffected by rises in mortgage costs.

Shopkeepers are increasingly nervous about Christmas trading and Mr Weir said that this year he expected Christmas sales not to set a record for the first time in many years.

The CSO's seasonally adjusted index of retail sales stood at a provisional 122.1 (1985=100) in September, compared with 121.6 in August.

## Contracts imposed on family doctors

By Alan Pike, Social Affairs Correspondent

MR Kenneth Clarke, Health Secretary, yesterday began the parliamentary process of imposing on family doctors new contracts which they have overwhelmingly voted against.

Dr Michael Wilson, chairman of the British Medical Association's general medical services committee, responded by accusing Mr Clarke of "squandering the goodwill" of the medical profession and of displaying "an addiction, almost a fetish" for control.

The committee of the BMA, the doctors' main professional association, will meet on Thursday to consider its response to Mr Clarke's decision to introduce regulations imposing the contracts on general practitioners from next April. It will have before it a document from a sub-committee setting out a series of tactics which doctors might adopt in response.

These range from what Dr Wilson described as the "last resort" possibility of GPs resigning from the National Health Service, to the most moderate alternative of accepting the contracts and allowing time to prove the doctors' view that they are unsatisfactory. Other options will be considered, such as refusing to co-operate with administrative changes arising from the contracts.

BMA leaders reached agreement with Mr Clarke on the contracts in May, but a national ballot of GPs produced a heavy vote against accepting them.

The contracts which Mr Clarke intends to introduce

## MPs prepare to broadcast to the nation

By Ralph Atkins

MEMBERS OF Parliament take the first steps towards television stardom today when the House of Commons returns after the summer recess. But viewers will not be able to see the show for another month.

Trials of the newly installed TV cameras and lights will start at 2.30pm with question time. The operators have two weeks to practice shots and adhering to the strict rules laid down by the House of Commons committee on broadcasting.

From November 1, pictures will be available in members' lobbies and for TV stations' pilot programmes. The House goes live on the official opening of Parliament on November 21. The House of

Lords is already broadcast. Engineers have worked throughout the summer to overcome technical difficulties and the whims of MPs. At a press briefing yesterday House of Commons officials said that the project had been completed on schedule.

Among the first subjects to face the eight specially designed remotely controlled "pan and tilt head" cameras will be Sir Geoffrey Howe. The Leader of the House will stand in for Mrs Margaret Thatcher at Prime Minister's question time while she is in Kuan Lampa.

Above him will hang eight chandeliers. Each is fitted with six 500 watt lightbulbs and covered with a diffuser,

making them appear like overgrown melons.

MPs were anxious to avoid adding to the heat and glare in the chamber, although the absence of sidelighting could cast shadows on members' faces. The cameras can also provide still photographs.

Members have laid down procedural rules about what will be supplied to television stations by Broadcast Communications, the company that won the contract to provide a "clean feed".

The basic shot will be the "head and shoulders" of speakers. But the position of the cameras means that for some backbenchers this will extend to the navel. Wider shots will be needed if speakers sway

from side to side, officials said. In cases of gross disorder in the chamber, cameras are expected to fix on the speaker's chair - although how gross the behaviour has to be is as yet undecided. Reaction shots or "cutaways" are also forbidden unless a member is specifically mentioned by the MP speaking.

Wide-angle shots of the chamber will be permitted between speeches, giving viewers some impression of the number of members attending. But panning of the front benches will not be allowed.

Despite the restrictions, television stations have enthusiastically lined up new programmes featuring the chamber.

## Acid rain prevention may cost £25bn

By Maurice Samuelson

PREVENTION of acid rain pollution from power stations and heavy industry is expected to cost £15m-£25m by the end of the century, the International Energy Agency said yesterday.

But the investment is not likely to make any major impact until after the year 2000, says a forthcoming report by the Agency's London-based coal research unit which said it expected coal to remain the major fuel choice for electricity generation in the US, especially in the US, could sig-

nificantly increase the capacity subject to controls.

It also says that coal will remain the predominant power station fuel, despite the environmental costs and competition by natural gas.

The IEA estimates that more than 1,000 GigaWatts (1 GW = 1,000 MegaWatts) of existing coal-fired plants are subject to uncertainty over the prospects of building new power stations which would incorporate desulphurisation capacity.

*Market Impacts of Sulphur Control* by Dr Jon Vernon, IEA Coal Research, Gemini House, 10-18 Putney Hill, London SW15 6AA. No price.

Most of the anti-sulphur con-

trols have been installed in the US, which has 242 scrubbers running, followed by West Germany, Austria and Japan. In the UK and Italy local clean-up plans are subject to uncertainty over the prospects of building new power stations which would incorporate desulphurisation capacity.

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Under the consortium arrangement, Paytelco, a subsidiary of GPT, will manage and promote the new service. All the boxes will be operated by prepaid Mercury cards rather than cash with a credit card option.

The site providers, initially

Boots, Shell, Trust House Forte and Associated Leisure, are all committed to selling Mercury cards near a telephone unit.

Many of the sites will be indoors, with Boots planning to install units in 200 of its main pharmaceutical stores, and Associated Leisure in a large number of its holiday, bingo and casino centres. Trust House Forte will be putting the phones in its roadside restaurants such as the Little Chef and Travelodge chains, and Shell is aiming at installation in all of its 3,000 petrol stations.

If Paytelco reaches £2,000 target new payphone sites, it will still have much smaller network than BT, which has 310,000 private rented sites, and another 87,000 public payphones.

However, Mr Alex Findlay, general manager of Paytelco, said yesterday that the company was confident it could compete effectively with BT, partly because its prices will be substantially lower. Mercury's payphone service undercuts BT by varying degrees depending on the length of calls, but its international tariff is reckoned to be about 18 per cent cheaper.

## BT rivals link up to assault UK private payphone market

By Terry Dodsworth

A GROUP of the UK's leading retail and leisure companies is linking up with Mercury Communications and GPT, the country's leading telephone equipment manufacturer, to launch an assault on British Telecom's payphone business.

The Paytelco organisation is aiming to install £2,000 payphones on private premises such as shops and petrol forecourts over the next five years.

The partners would not disclose the investment costs for the new service yesterday, but each of the payphone units will cost around £1,000.

Mercury Communications, the licensed competitor to British Telecom's basic service, will provide the telephone lines for the Paytelco partners. But Mercury will continue with its own payphone programme, which is aimed at installing about 1,000 public boxes by Easter next year against 350 today.

Under the consortium arrangement, Paytelco, a subsidiary of GPT, will manage and promote the new service. All the boxes will be operated by prepaid Mercury cards rather than cash with a credit card option.

The site providers, initially

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**GARTMORE JAPAN WARRANT FUND**  
Société d'investissement à capital variable  
Registered office: 23 rue des Bruyères  
L-1274 Howald, Grand Duchy of Luxembourg  
R.C. Luxembourg B 23.663

### NOTICE OF AN EXTRAORDINARY GENERAL MEETING

At the Extraordinary General Meeting of Shareholders of Gartmore Japan Warrant Fund (the "Company") held on 16th October 1989, the required quorum of one half of the shares outstanding was not met and the Shareholders are hereby convened to attend a second Extraordinary General Meeting, to be held on 22nd November 1989 at 2.30 p.m. with the following Agenda:

1. To approve the amendment of the Articles of Incorporation of the Company (the "Articles") in order to satisfy the requirements of the Luxembourg Law of 30th March 1988 on collective investment undertakings and to take account of changes to Luxembourg Company Law.
2. To approve the amendments of the Articles in order to allow the Company to apply to the Securities and Futures Commission in Hong Kong for authorisation of Gartmore Japan Warrant Fund as a Mutual Fund Corporation.

Such changes will affect a number of the present Articles and shall include a restatement of the corporate object, a provision for undetermined duration of the Company, the rules concerning permitted investments and investment restrictions and the Eligible States, stock exchanges and other regulated markets in which investments may be made by the Company.

The full text of the restated Articles, including the proposed changes, is available for inspection at the Company's registered office and can be obtained from the Company's Registrar, Gartmore Luxembourg S.A., 23 rue des Bruyères, L-1274 Howald, Grand Duchy of Luxembourg. Telephone: (352) 491841; Telex: 60791, answerback GARTLU; Telefax: (352) 489722.

At this second Extraordinary General Meeting, resolutions require no quorum and may be passed by a majority of two thirds of the shares present or represented.

The holders of Bearer Shares wishing to be represented at the meeting should deposit their Bearer Share certificates with a Luxembourg bank or broker at least five clear days in advance of the Meeting, at the same time indicating the way in which the Shares are to be voted.

By order of the Board of Directors  
Gartmore Luxembourg S.A.  
Administrator

## BUSINESS TRAVEL

The Financial Times proposes to publish this survey on:

**15 NOVEMBER 1989**

For a full editorial synopsis and advertisement details, please contact:

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**FINANCIAL TIMES**  
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## UK NEWS

# Sizewell: a view from the beach

David Green looks at efforts to lay the ghost of Three Mile Island

**W**HEN Pat Hogan takes her four children for a quiet walk along the beach at Sizewell in Suffolk, on the English east coast, she usually heads south.

North lies the construction site of Sizewell B, Britain's first pressurised water reactor (PWR) nuclear power station, one of four planned to be operational before the year 2000.

Mrs Hogan admits to still walking northwards occasionally to gaze at the busy building activity, even though this means having to pass along a 600 yard stretch between two 8ft high fences topped with barbed wire.

The footpath corridor runs through the main building site and beach works associated with construction of an inlet pipeline which will carry sea water to be used to cool the reactor.

Sizewell is a small fishing hamlet of fewer than 20 homes. Situated within the Suffolk Heritage Coast and an Area of Outstanding Natural Beauty, it includes some former coast-guard cottages, a pub and a holiday caravan site.

The skyline to the north is already dominated by the bulk of the Sizewell A nuclear power station, a Magnox plant which was built in the late 1950s and early 1960s.

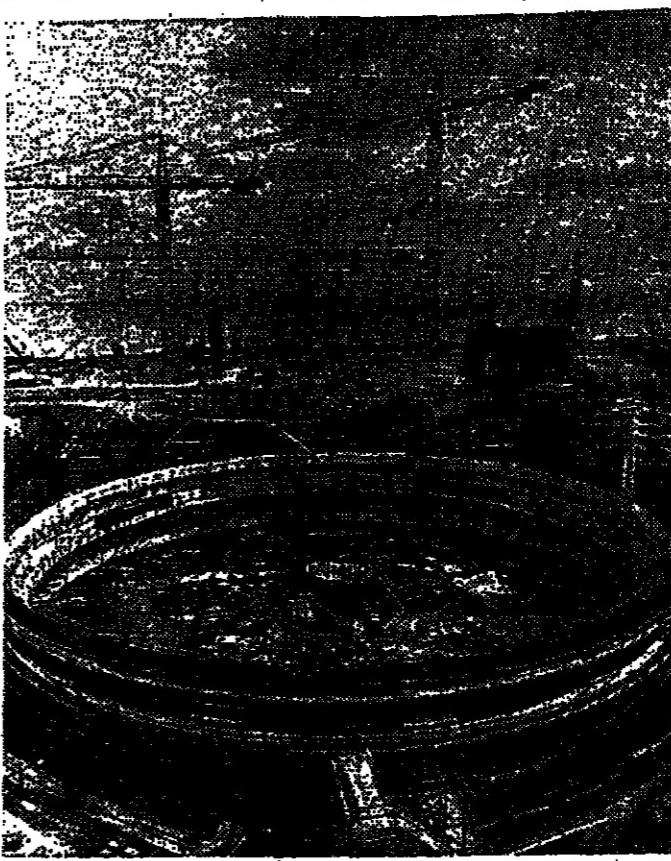
It is more than 30 months since the bulldozers arrived to carry out preliminary work for the B station.

Sizewell B was given the go-ahead by the Government after a 27-month long public inquiry which began four years after the accident at one of the two Westinghouse PWRs at Three Mile Island, Pennsylvania, USA.

Sizewell B was based on the Westinghouse design and the inquiry in Britain provided the corporation with an opportunity to restore worldwide confidence in the safety of its PWR.

The future of nuclear power in Britain hung on the outcome of the inquiry because a rejection on safety grounds would have dealt a devastating blow to the industry. It would also have influenced decisions abroad where Westinghouse was trying to develop new markets following the halt in construction in the US.

The plant is now rising from its heavily concreted foundations, sunk into an excavated crater, at one point only 100



A scale model of the pre-stressed concrete dome that will envelop Britain's new series of nuclear reactors has successfully withstood more than twice its design pressure, in a £250,000 test programme, writes David Fishlock.

The dome, a conspicuous architectural feature of the Sizewell B nuclear station pictured above during construction, is intended to contain any leak from the nuclear steam supply system.

The test was made on a model 7 metres high, weighing 125 tonnes when filled with water for the pressure test. It was built at the Taywood engineering laboratories in west London, in a joint venture by Taylor Woodrow and Sir Robert McAlpine.

The test programme was witnessed by the Nuclear Installations Inspectorate, the government's nuclear safety agency, and the Nuclear Regulatory Agency of the US, as well as by French and Japanese electricity industry executives.

"Our experience so far is that the board is doing its best to solve problems," said Mrs Hogan, whose husband is a local fisherman.

Mr Michael Doy, lives in a terrace of cottages closest to the nuclear site and manages a men's outfitters in the nearby town of Leiston. He believes the noise and disturbance are unreasonable.

He and Mrs Susan Seabrook, who runs a tea hut on the beach, say the project is having an unacceptable impact on the area, despite the film a month being injected into the

local economy for goods and services. Of the 2,250 working on site, just over half were taken on from the East Anglian community and live within daily travelling distance from the site. The other half of the workforce lives locally in a purpose-built hostel on the Sizewell site and in local guest houses.

Although the construction programme at Sizewell has slipped only six weeks, the estimated cost of the power station has gone up by 10 per cent, to £1.65m, fulfilling the forecasts of objectors who took part in the 27-month long Sizewell B inquiry.

The £170m increase is being blamed mainly on late design changes, the unforeseen complexity of some work and the escalating price of the computer-based reactor controls and instrumentation systems.

The need for design changes has come as a surprise. Detailed plans, based on the US Westinghouse design, were well developed by the time construction started. The CEBG had cited this rate of progress to back its claim that there would be no significant cost increases.

Finding skilled civil engineers and craftsmen has proved a problem in the early stages of building Sizewell B. The CEBG has had to look overseas, to the European mainland and to Malaysia and Australia, to fill vacancies.

There are currently 2,250 workers on site, most of them employed by John Laing Construction, the main contractor.

If the target is achieved, fuel will be loaded into the reactor in December 1993 and the power station will be commissioned in May 1994. It will be capable of generating 1.175MW of electricity.

The CEBG's record at Sizewell, in terms of construction progress and local environmental effects, has been closely monitored by opponents of plans to build a PWR at Hinkley Point in Somerset. Disclosure of the Sizewell cost increase has resulted in an adjournment of the Hinkley public inquiry until November 7, giving opponents time to consider a response.

The CEBG claims the increase is largely associated with building the first of a series and that the capital cost of Hinkley will rise by only 3.4 per cent.

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## TECHNOLOGY

**R**ag and bone men were heroes before their time. They sorted and reused waste in a world where products are not designed for recycling.

Manufacturers, generally, have not been interested in designing products so they can be recycled, or even disassembled, where materials and parts can be separated easily after use. The result is waste and extra costs.

To stimulate discussion of the subject, the Design Council has called a meeting in London later this month to set guidelines on recycling for designers and manufacturers. It will also seek ways of improving the availability of information on other environmental topics for designers.

The meeting comes 20 years after the Design Council first raised the recycling issue at an exhibition in London. Another exhibition, planned for the end of next year, will focus on how industry can design products to be more recyclable. The council says "there is very little design for recycling at present" and claims the idea will only work if systems exist to manufacture products which can be made over again.

The Design Council promotes design in British industry on behalf of the Department of Trade and Industry, which will be represented at the meeting. Others attending include the Chartered Society of Designers and the Business Design Association.

A strategy group for recycling was formed last month by Government departments, industry and Friends of the Earth to set targets for increasing the amount of material that can be recycled in the UK.

The council says one of the reasons for holding the meeting is the increasing number of countries which have laws for "green" environmental issues. "The growing green market is a competitive pressure and UK industry should not be put at a disadvantage," the council says.

"There is a danger that British industry would be prevented from competing in these markets if its products do not conform."

Already, West Germany has a scheme

**Lynton McLain reports on the growing need to build products so they can be recycled**

## Designs that believe in an afterlife

for labelling environmentally benign products. Some products carry financial penalties if recycling has not been taken into account in their design. It is likely that the UK Government will propose recycling measures in the Queen's Speech next month. It has already proposed that the European Commission move towards a European labelling scheme for environmentally safe products.

Denmark bars containers for beer and soft drinks that cannot be recycled and refilled. Danish brewers export their beer in cans that cannot be refilled, but other countries are not allowed to export their drinks to Denmark in containers that fail to meet these standards. The UK considered this a non-tariff barrier to trade, but the European Court of Justice upheld Denmark's action in a ruling last year.

The recyclability problem ranges from the simplicity of the drinks can to the complexity of the motor car. Initiatives are being taken in both sectors. Volvo, the Swedish car manufacturer, is planning to take account of the environmental impact of its cars and lorries from drawing board to scrap heap. This is the first time the

recycling issue has been included in a car company's strategy.

The aluminium or steel drinks can is one of the few products where recyclability - though so far not a refill capability - is inherent in the design. Cans which are easily recyclable consist of single metals. They can be turned into metal ingots without the complications of other materials. Some 41 per cent of the beverage can market is made of aluminium. But 55 per cent consists of a combination of tinplate, zinc and aluminium. British Alcan Aluminium, the main producer of pure aluminium in the UK, predicts that by the end of 1990 the proportions will be even.

More difficult is the problem of co-ordinating the collection of used cans. British Alcan Aluminium is considering "the most commercially acceptable way of recycling cans." Used cans are worth around £500 a tonne, the equivalent of 30p for 50 cans.

Already 40 per cent of all aluminium used in the UK comes from recycled metal. Because aluminium is in relatively short supply, one of British Alcan Aluminium's aims is to find "a new source of recycled aluminium." Only 5 per cent of the energy



Design for Recyclability by Michael Hentzschel of the University of Nottingham.

needed to produce aluminium from bauxite, its raw material, is required to recycle aluminium. The company plans to invest £20m in Europe's first used drinks can recycling plant, to be built at the British Alcan Alloy works at Latchford Locks, near Warrington. It will process up to 50,000 tonnes of used cans each year.

Alcan has three recycling plants in the US. The British site was chosen because the UK has the fastest growing market for drinks cans in Europe. The forecast of 70,000 tonnes next year in the UK is expected to double over the next decade.

Motor cars, on the other hand, have been designed with little consideration for the recyclability of their constituent materials. Old cars end up as crushed cubes of mixed metals, glass, rubber, plastic and cloth. Some scrap merchants recover and sell used car components. But according to

need of the University of Nottingham, three quarters of the components on a car are doomed to be scrapped.

This may not be the case much longer. Volvo, the Swedish car and truck maker, issued an environmental policy statement to its staff in September. Apart from expressing the company's general concern of achieving "maximum environmental safety, through genuinely effective control measures," the statement heralds the prospect of Volvo cars being designed for recycling.

The statement says: "Our environmental policy is concerned not only with this aspect, (maximum environmental safety) but with the entire life-cycle of the product from conception to design, production, use and final disposal. Ultimately, all the materials which we use will be the safest available in terms of environmental protection."

treatment." Also, manufacturing processes will have to have the least possible impact on the environment, Volvo says.

"Our objective is to promote the exclusive use of materials which are as environmentally safe as possible - condition which will also be imposed on our suppliers." The company pledges to select environmentally compatible and recyclable material in connection with the development and manufacture of our products, and when we purchase components from our suppliers."

Volvo says its environmental policy "is binding equally on its worldwide subsidiaries and its component suppliers." Pehr Gyllenhammar, the chairman and chief executive of Volvo, says "the car cannot be allowed to be an end in itself. We have to make it clean and plan its use more efficiently."

To ensure that the environmental policy statement is adhered to throughout the company, Volvo has set up an internal environmental audit. The Volvo group of companies will have to include in their planning programmes a description of any environmental measures for production and products they plan to take.

Theodor Tschopp, the chairman of the European Aluminium Association and executive vice-president of Alusuisse, the Swiss aluminium company, says the day will come when car junk yards disappear and Europeans insist that all their new cars be made from material which can be recycled or disposed of without harm to the environment.

There might be a "disposal fee" placed on materials which do not meet the criteria, Tschopp says. Aluminium should also achieve a greater slice of the market. The average European car uses only about 40kg to 50kg of aluminium but over 1,000kg of iron.

General Motors is about to launch its Lumina car with an all plastic body on a metal frame. Still, this is not yet a recyclable car. The plastic is sheet moulded compound and the plastic cannot be recycled, only dumped or burnt.

vice. The system will also make SNCF tickets more widely available.

Tony Hines, systems strategy manager for British Rail's passenger retail systems group, says: "BR is actively considering its position in relation to GDS systems."

In the meantime, InterCity has decided to offer a more specific product range. "We're concentrating on marketing rail products and not dissipating our effort," says Tony Hines.

Changing the ticketing and reservation system may have big repercussions for British Rail's retailing outlets. With services available through workstations at ticket counters, InterCity could dispense entirely with travel centres.

Reading's new retail area, with its modular units, is likely to be the blueprint for new ticketing outlets. InterCity passengers will be faced with the prospect of a rapid retail service provided in a pleasant, well designed environment.

**P**assengers purchasing InterCity rail tickets over the counter at Reading and Carlisle stations in England are being treated to the latest ticketing and reservation technology.

Until recently, InterCity (British Rail's long-distance passenger network) had three independent systems handling ticket sales and reservation enquiries: the telephone, the travel centre and the ticket office. The process of going from enquiry to reservation to ticket purchase was lengthy, with sales clerks using various sources to complete transactions.

But in Reading and Carlisle, a workstation at the ticket counter is linked to the central reservation system (CRS). Reservations are made at the same time as an all-purpose ticket issuing machine (Apolis) prints out the ticket. The workstation has access to a computer-aided timetable enquiry system (Cate), which uses various parameters to suggest the best

Hester Thomas assesses two new rail ticketing and reservation systems in England and France

## Express service before the train pulls out

route and train times.

CRS and Cate were developed by BR's information system and technology department, which has between 600 and 700 staff. CRS can be accessed by several terminals, including the Opus PCII, Vilecom and Viewdata. The Apolis hardware and software was produced by Thorn EMI. BR also developed software to allow the transfer of information from Apolis to BR's management system.

A customer enquiry can be dealt with in two seconds by Cate; a complicated request for information in a maximum of 30 seconds. InterCity's aim is to integrate the systems into one set of equipment so passengers can go from enquiry to reservation and sale in one

transaction. It expects to complete that system by 1991 when the new east coast main line electrification scheme begins operating.

How quickly the equipment will be extended throughout the country is still undecided. But InterCity sees 1993 - the opening of the Channel Tunnel - as the date when it must have a well-tested, flexible system to market new types of tickets and fares.

Shorter transaction times mean that queues move faster. InterCity has determined that passengers tolerate queuing for three minutes, become frustrated after five minutes and angry for any time after that. Passengers who judge that they will have to wait for 10 minutes or more often decide to pur-

chase a ticket on the train - or not purchase one at all.

For British Rail employees, the new system makes the transaction simpler and less stressful.

Although the number of customers reserving seats varies according to the day of travel, the route and direction, about 10 per cent of customers book seats on the west coast main line service and between 25 and 30 per cent on the east coast main line. InterCity believes the system will encourage people to make reservations more often; promotional offers will also be easier for the company to organise.

Whereas BR developed its own system, France's national rail body, SNCF, has chosen an electronic reservation system developed for use in the airline industry. SNCF recently announced its purchase from American Airlines, for FFr 1bn (£100m), of the Sabre software system.

SNCF will adapt Sabre into its own reservation system, to be called Socrate. It will be introduced at the end of next year and should be fully operational for the launch of the TGV Nord and the Channel Tunnel.

Like InterCity's system, Socrate will offer information, sales and reservations. It will also offer car hire and accommodation through SNCF's chain of hotels.

Socrate will be capable of 800

transactions per second compared with the current system's 20. SNCF is already considering leasing or

selling it to other railways.

Its introduction will presage great change for SNCF; 2,000 sales machines will be replaced and 10,000 staff trained to operate the system.

SNCF plans to link Socrate to a global distribution system (GDS), which travel agents use to book transport and accommodation for clients. It has announced an agreement with a GDS called Amadeus, which is currently under development.

Amadeus is owned by a consortium of European airlines and should be operational by 1991. Travel agents using the system will be able to access Socrate and offer clients a complete air, rail and hotel reservation and ticketing ser-

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## MANAGEMENT: The Growing Business

## When business is a play in four acts

Charles Batchelor reports on a theatrical approach to solving companies' problems



"IS THIS AN AUDITOR'S REPORT  
I SEE BEFORE ME?"

One hundred and twenty managers from small and medium-sized firms in east London and Essex took a morning off work last week to go to the theatre. They went not to the West End but to a travelling stage which had been set up in the training centre of the Ford Motor Company in Dagenham.

The morning's entertainment consisted of four playlets dramatising management problems in a fictional small firm. Professional actors played the parts of managing director and four other senior managers in a manufacturing business fighting off tough competition from a West German rival.

As the action progressed the management team went from an attitude of bitter internal rivalry to one of harmonious cooperation. Between the playlets the audience and an expert panel of three businessmen familiar with the problems being portrayed were encouraged by the compere, television presenter Cliff Michelmore, to discuss the issues which were raised by the boardroom drama.

Management training has moved a long way in recent years from "talk and chalk" to being a more participatory experience for the learner. But rarely can showbiz techniques have been applied so extensively as in the programme of Management Action Briefings which are being run by the Department of Trade and Industry (DTI).

"The briefings are deliberately high profile and are original in their styling and approach," says John Cannell, an official in the DTI's manufacturing and information technologies division. "It catches the audience's imagination. The enjoyment level is high and people are buzzing afterwards."

The idea for using actors to dramatise management issues came from a London-based business communications agency HP-ICM. The combination of actors, presenter, expert panel and audience participation represented the most ambitious use of the technique ever tried by the agency, according to Nigel Lloyd-Jones, a director.

The travelling stage is deliberately erected in an industrial setting rather than a hotel or conference centre to emphasise the programmes practical aims. There has apparently been no shortage of large companies such as Electrolux, Perkins Engines and British Aerospace keen to offer a site for

they will be encouraged to overcome them.

Ninety per cent of managers attending earlier briefings have said they will go on to improve their performance though the DTI has yet to establish whether these good intentions have been turned into deeds.

At the lunch which follows the two-hour session managers say they found the use of "theatre" to put over a management message was effective. One says the session has reminded him of the importance of communicating with his workforce while another says it had reinforced the importance of quality. A third, however, sees little point in promoting an increase in staff training when in the south-east the main problem is one of finding the staff in the first place.

The DTI is half-way through a programme of 25 briefings to be held around the country this year. If, as planned, they attract an average of 170 managers from local small and medium sized firms, they will be attended by 4,250 people in all.

This represents only a tiny fraction of the 1.5m small firms in the country but Cannell believes the programme is reaching a large slice of growth-oriented businesses.

At a total cost of £700,000 (£300,000 of which comes from Lloyds Bank) the briefings are not cheap but the DTI sees them as the "flagship" of its Managing into the '90s programme. They are intended to introduce managers to the more conventional parts of the programme, which includes visits to companies which demonstrate best practice, a mobile demonstration unit and management workshops.

Managing into the '90s highights four areas in which smaller companies tend to be weak: design, quality, production management and purchasing and supply. It represents a move at the DTI away from providing advice and training on technical problems to giving assistance with management issues.

It also reflects a shift on the part of the DTI to helping business deal with broader strategic questions and away from providing a range of disparate solutions for isolated problems. As the playlets demonstrate, issues such as design, production and quality are interrelated and management teams must cooperate to solve them.

*Managing into the '90s: a 40-page explanatory booklet is available free from DTI offices.*

themselves. Purchasing, design and quality are working better together but production is still at the odd man out.

The next playlet shows the fictional company taking a hard look at all its suppliers, dropping some and reaching firm supply agreements with others. It has begun a training scheme for its apprentices and has used outside consultants to help with design work it cannot do in-house.

In the final act of the drama the large contract has been won, the company is starting to think about long term planning and the entire management team - including the production director - are on amicable terms.

The fictional managers have achieved a spectacular improvement in their attitudes and performance in the course of the four playlets. For the audience though, the learning process should be just beginning. Michelmore has prompted them throughout to consider the broader implications of what is going on on stage. The DTI's hope is that by dramatising their problems and showing they are common to many other small firms

they can improve production performance, he suggests.

Playlet two shows the beginnings of an improvement. The managers are discussing the merits of buying in a component instead of making it

## Keeping it in an enlarged family

Charles Batchelor examines the attractions of the Employee Share Ownership Plan

Lucas Furniture Industries, a 90-year old manufacturer of office furniture based in the East End of London, believes it has found an answer to the problem facing many family-owned businesses. Lucas, one of the last remaining independent British furniture groups, has adopted an Employee Share Ownership Plan (ESOP) as a means of guaranteeing its future independence.

ESOPs involve the issue of shares to the management and workforce and are a means of both motivating employees and of putting shares into the hands of people who, in the event of a hostile takeover, approach, will be favourably disposed to the company.

ESOPs were pioneered in the US in the 1950s and have attracted increasing attention in Britain in recent years. However, despite the publicity which has been given to the plans and government legislation intended to promote their use, Lucas is only the fifteenth company to arrange an ESOP. And while ESOPs have proved popular with the management of newly-privatised companies and of buy-outs, they have yet to catch on with owners of established family companies. (Tullis Russell, a privately owned paper miller based near Gloucester, Fife, is the only other family company

to have franchised its workforce in this way.) The problem facing Lucas Industries was one familiar to many family-owned businesses. It had 22 shareholders, some of them keen to realise at least part of their investment in the company, which employs 129 people and expects sales of £1m this year. While the company was not in need of outside capital the directors, led by Paul Lucas, the chairman, felt the share ownership needed to be broadened, both to motivate senior management and the workforce and to secure the company's longer term future.

Jack Lucas, chief executive, reels off a long list of British furniture companies which have been taken over in recent years. "Their fate strengthened our resolve to maintain the company under our own control in future," he says.

Lucas considered staging a management buy-out but felt this would put too much equity in the hands of outside investors. These investors would probably expect to realise their investment after a few years which might have led to the sale of Lucas to another group or a public flotation.

So the company opted for an ESOP which will transfer 1m shares or 11.43 per cent of the firm's equity from existing family shareholders into the

hands of the managers and the workforce. This percentage may be increased subsequently but for the foreseeable future the company will remain private and will continue to be controlled by the existing family shareholders, the management and the workforce. All of the original family shareholders have retained a stake in the company but they have been joined by two non-family directors and the trust which holds the ESOP shares.

Lucas Trustees has bought the shares needed for the ESOP by means of a bank loan which will be repaid as the shares are sold to employees. To get the scheme started Lucas will issue 150 free shares to each employee just ahead of the March 1990 year end and at the same time offer shares for sale from an annual allocation. The trust has seven years under the terms of the scheme to dispose of the shares to employees but it will probably not take so long.

Despite the publicity which has been given to ESOPs, obtaining information on how to structure the arrangement was not easy, according to Michael Webster of Rowe & Maw, legal advisers, who together with accountants Stoy Hayward, devised the scheme.

But if more companies like Lucas do succeed in arranging ESOPs it could emerge as an alternative to the management buy-out as a means of securing the future of family businesses. Britain has proved the most receptive market in Europe for the ESOP though there is also interest in the Netherlands and France.

Continental European countries may be hampered by differences in or an absence of trust law, according to Susie Hughes, assistant director of the London-based ESOP Centre. "But if ESOPs catch on they could provide an answer to succession problems."

All employees who have worked at least 12 months for

## Getting on their mark for 1992

### Credit objection

Small business owners object to paying a percentage of each credit card sale to the card company in commission and would prefer to pay a flat fee on such transactions, says The Forum of Private Business, a small firms lobby group.

More than 60 per cent of the 4,000 businesses polled by the forum rejected credit card companies' arguments for charging a percentage commission, the forum said.

Three out of every five forum members pay 4 per cent or more of the value of the transaction to the credit card company compared with large companies which pay less than 6 per cent, Stan Mendum, forum chief executive said.

The forum is calling for a flat fee to be charged to small businesses because they are far less able than larger companies to negotiate favourable terms with the credit companies.

Small and medium-sized British businesses have

been more active in preparing for 1992 and the creation of the single European market than was previously thought, according to a recent survey.<sup>4</sup>

Half of the businesses questioned regarded 1992 as an opportunity compared with just 6 per cent who saw it as a threat. One in five businesses had established a board-level committee to deal with 1992 issues while almost as many had nominated an individual.

The chairman and managing directors of 2,000 businesses with turnover of up to £200m each were surveyed.

About 35 per cent of respondents had nominated an individual or created a committee to handle issues thrown up by 1992 while 10 per cent had established a task force or specialist unit. However nearly

half said they had done nothing specific.

The companies said the areas in which they needed the greatest help were marketing, sales and corporate strategy.

The preferred sources of advice on 1992 included trade associations and Department of Trade and Industry, which provide their services for free or at a low cost. Accountants were favoured by 28 per cent of respondents followed by management consultants, banks and European Community agencies with about 15 per cent each. Marketing agencies and solicitors were each preferred by around 8 per cent of respondents.

\* Approaching 1992. Contact Ben Coleman, Stoy Hayward, 8 Baker Street, London W1M 1DA. Tel 01 585 5882.

Charles Batchelor

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A

## ARTS



Iping Trees by Ivon Hitchens, 1948

## Landscape at the stroke of the brush

William Packer reviews Ivon Hitchens at the Serpentine Gallery

Ivon Hitchens, 10 years on from his death, is as hard to place as ever. There has been no painter quite like him, which is perhaps the chief difficulty; while his modernist tendencies towards abstraction were always apparent, his peculiar evocation of the landscape won the support of that wider British public that knows full well what it likes, but runs a mile from modern art.

The effect of such success was not entirely happy, for he was extremely prolific and there were long intervals when he seemed merely to repeat the formula. Here was a painter of the landscape, of a lush, intimate and very English kind; and with such popular support, how could any critic take him seriously? The sad thing is that the now-obvious affinity of his work, abstract or not, to the currency of abstract expressionism, was never allowed to his credit to win him the international critical recognition he deserved. He is a substantial figure, for all his idiosyncrasy, and his proper consideration cannot be before time.

*Forty-five Paintings* at the Serpentine Gallery (Kensington Gardens; until November 30, then on to Edinburgh, Preston and York) is a small retrospective study, tightly and

impeccably chosen by Alister Warman of the Serpentine and Caroline Collier of the South Bank Board. Its starting point is 1932, when Hitchens was already 39, though he had completed his studies at the Royal Academy Schools just after the First World War and showed regularly through the 1920s, it would take him that further decade to come to himself as an artist. But by the early 1930s he was at last emerging from the influence of Ben and Winifred Nicholson and especially Christopher Wood, and was finding both his own touch and his essential subject-matter in the pools and close, dense woods of Sussex. In these early, delicate paintings, there is still the precious, close-toned *jazz* and simplicity of those friends and mentors, but already the surface is more loose and open in its texture, and the imagery itself beginning to unfold, to open out in Hitchens' characteristic lateral, multi-focal way. The brush-strokes are broad and sweeping, the paint itself full and lush, the imagery not so much unspecific as unspecified, suggesting, muted down.

With the Holbrook Pool paintings of 1933 we have Hitchens' *mutatis mutandis*, as he would always be – a boat no more than a simple shape

on water established by a few blobs and strokes; the eye then led along the simple serpentine rise and fall of the encroaching foliage, through light and shade, the play and flicker of light given by the interstices of unpainted canvas. To move on nearly 40 years into the far gallery, and to such works as the "A Memory of Chichester from Old Hunston" of 1975 and "In and Out Spaces" of 1977, is but to move to the farther end of the same road, or rather country lane or tow-path. The image may now be more general and sweeping in the statement, but is no less descriptive of the experience of the particular place, no less redolent of the essential sensation of the landscape. "In and Out Spaces" indeed might serve as succinct description of the entire oeuvre.

The heart of the show, however, that alone would give us the essential Hitchens, is the "Terwick Mill" group that occupies the gallery's central room. In 1944 and 1945 he made some 20 paintings of Terwick Mill and pool, on the river Rother near Midhurst, all taking more or less the same view, through all the changes of weather, light and season. He seldom worked in series as such, though he worked always close to home in the

deeply familiar landscape. But here the result is the full, authentic statement of a personal vision, rounded and complete.

The wind blows through the trees; the clouds lower; the pool, sometimes flat as the proverbial pond it is, is now ruffled by the wear on the far side; the day draws in. And all is done by deceptively few strokes of the brush, and with the subtlest simplicity and most disarming directness – a scumble here, a splodge, a broad stroke there. "I should like things to fall into place," he once wrote, "with so clear a notation that the . . . eye and 'aesthetic ear' shall receive a clear message, a clear tune. Every part should be an inevitable part of the whole . . . I am not interested in representing the facts as such until this visual music has been created." And in this fine autumn, and in the Serpentine of all places, with its magical aspect out onto the Park, there can be no visual treat more richly satisfying than to see each element in these, the pick of Hitchens' paintings, falling rightly into place.

Mary Potter, who died in 1981, was seven years Hitchens' junior but, with the interruption of the War, was his contemporary as an artist, emerging from the Slade in 1921. And she too fell under the spell of the Nicholsons and Christopher Wood in her early career. Marriage, family and then the Second World War were natural impediments to her career, and she too was 40 before she truly found herself as a painter. Her intimate approach, in technique and subject matter, kept her out fashion and any critical notice beyond her immediate circle, and it was not until the later 1970s that she received anything like her due.

Her paintings too are of the subtlest simplicity, close-tuned, undemonstrative and undramatic, an all but indeterminate touch of paint serving to tease out the sensation of light and landscape and still life. A retrospective, organised by Oriel 31 of Newtown and Welshpool, Powys, has lately opened (until November 11, then on to Kendal, Bath, Norwich and Lincoln supported by the Development Board for Rural Wales), which I shall try to see. But for the moment the New Art Centre (41 Sloane Street SW1, until October 21) has a group of her paintings of the 1970s, her last years, which stand among the most beautiful and extraordinary by any British artist of recent times.

High-quality loudspeakers, and the missed chance of a girl called Heather he once met at a temporary bus stop. He refuses his longed-for promotion when offered ("It's not fear" is his constant assurance). He meets a girl called Heather at a temporary bus stop, dances with and almost rapes her, determined not to miss the chance "this time". In the launderette he encounters the girl's tutor who gives him the card of an African clairvoyant. He buttonholes a young couple in a pub on the eve of his fortieth birthday and talks of regrets. He visits a blind African clairvoyant and reveals details of his life: the bedsit too small to invite people back, the prospect of going through the past two hours all over again.

Life is cyclical but out of sync with actual achievement.

Martin Hoyle

## BP Peter Pears Award

With so many competitions competing for our attention, any new entrant to the field has to find some special feature to offer. The BP Peter Pears Award for singing, which held its inaugural final on Sunday at Sadler's Wells offers a first prize that is financially well worth winning and the luxury of the English National Opera Orchestra in accompaniment.

The eventual first-prize winner, the bass Neal Davies, showed his potential in the arias in the second half. It was here that with some confidence singing in Handel and Verdi, both sung with a full and rounded, evenly produced, very English bass-baritone that sounded rather too gentle in the Verdi. To my ears Alastair Miles was easily the more interesting here, but perhaps the jury felt he had less need of the award.

The second prize was awarded jointly to Miles and the soprano Janice Watson. The soprano has a healthy lyric voice that was at its best when it could open out at the climaxes of Charpentier's *Louise*. The other finalist was the American mezzo Katherine Goelzner and a special accompanist's prize went deservedly – to Elizabeth Marcelli.

Richard Fairman

These days if a competition should catch a big fish and this award caught one in the bass Alastair Miles, who already has a major career in hand. His Handel had some tingling colouratura and he made an immense and dramatic job of Verdi's "O Ta, Palermo."

Nevertheless the jury chose not to award him the first prize. After the first half, devoted to song, it was easy to sympathise with their predilection. At this stage none of the four contestants had been at all convincing.

Steinway. Despite the unfortunate mechanical problems, the instrument offered a distinctly different sound in this hall, lacking the Steinway edge and general beefiness, and offering in its stead a softer-focussed, more pliable sound, perhaps too a greater range of tone colour. In the G major Prelude from Op.23 and the D major and E flat major from Op.23 (these last two repeated, sans squeak, as encores) Donohoe was enabled to spin some seductively pellucid webs of sounds, delicately inflected, with an intimacy that is never easy to manage in the Elizabeth Hall.

He played Rachmaninov's Preludes, the complete sets of Op.23 and Op.23 as well as the C sharp minor prelude from Op.3 – and had chosen to use a Fazioli piano rather than the South Bank's standard

even some of the most formidable of the preludes – the B flat from Op.23, F minor and final D flat from Op.32 – needed more firmness and impulsion, so that as a cycle a softer-focussed, more pliable sound, perhaps too a greater range of tone colour. The problem went unsolved until the interval, and Donohoe's playing was counterpointed with a series of piercing squeaks, which can have done nothing for the concentration of performer or audience.

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# FINANCIAL TIMES

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Tuesday October 17 1989

## The boy who cried wolf

**ARE THE** World's stock markets unshackled, uncoupled and unbinged? Every devotee of the efficient market hypothesis needs to answer this question in the light of their behaviour in October 1987 and again in October 1989. Everyone else might reply that in the 1980s capitalism proved vastly superior to socialism in all respects, except the capital markets.

That markets have been unshackled is unquestionable. Deregulation has proceeded apace in all financial markets. "Big Bang" in London was just one exciting episode in this story. One of the most pertinent results of deregulation has been downward pressure on the profits of financial intermediaries and a temptation to take on riskier, but apparently more lucrative business. There is no better example than the finance of leveraged buy-outs, which may have just come to a sticky end.

Equally, stock markets appear to be uncoupled. They have long been known for forecasting four out of every two recessions, but in October 1987 the one that got away was a whopper. Kindly souls might exculpate the markets by claiming the crash was a self-denying prophecy. It was the prompt reaction of the world's monetary authorities, they assert, that saved the world from its fate. This will not do. The world's monetary authorities saved the world not from the recession the markets predicted, but from the recession they could themselves have caused.

### Faulty predictions

The world economy was much stronger in 1987 than realised at that time. That momentum continued throughout 1988, helped on only a little by the monetary easing after the Crash. Hindsight suggests that the stock markets neither predicted nor caused anything of interest.

Stock markets are even uncoupled as an influence over the allocation of capital, ostensibly their prime function. Throughout the expansion of the American economy since 1982, the US stock market has behaved like the Cheshire Cat. With its body disappearing in a puff of junk bonds, one is left

with euphoric smiles and the occasional rictus of panic. The UK market remains a more substantial body, but even there new issues contributed a mere 11 per cent of the capital funds of industrial and commercial companies between 1984 and 1988.

Throughout the capitalist world the bulk of corporate investment is financed by retained earnings. Only where take-overs are freely permitted can the stock market have any influence over the allocation of such funds. A fortiori they have virtually no influence either in Japan or the European continent.

Given their behaviour, it is not surprising that serious people, like central bankers and somewhat less serious people, like finance ministers, tend to treat the markets as unshackled. Their tantrums are greeted with soft words and a transfixion of life-giving liquidity. But few suppose that their ravings add anything useful. The aim of the authorities is not to listen, but rather to ensure that the occasional panic damages neither the markets nor anyone else.

### Instincts to gamble

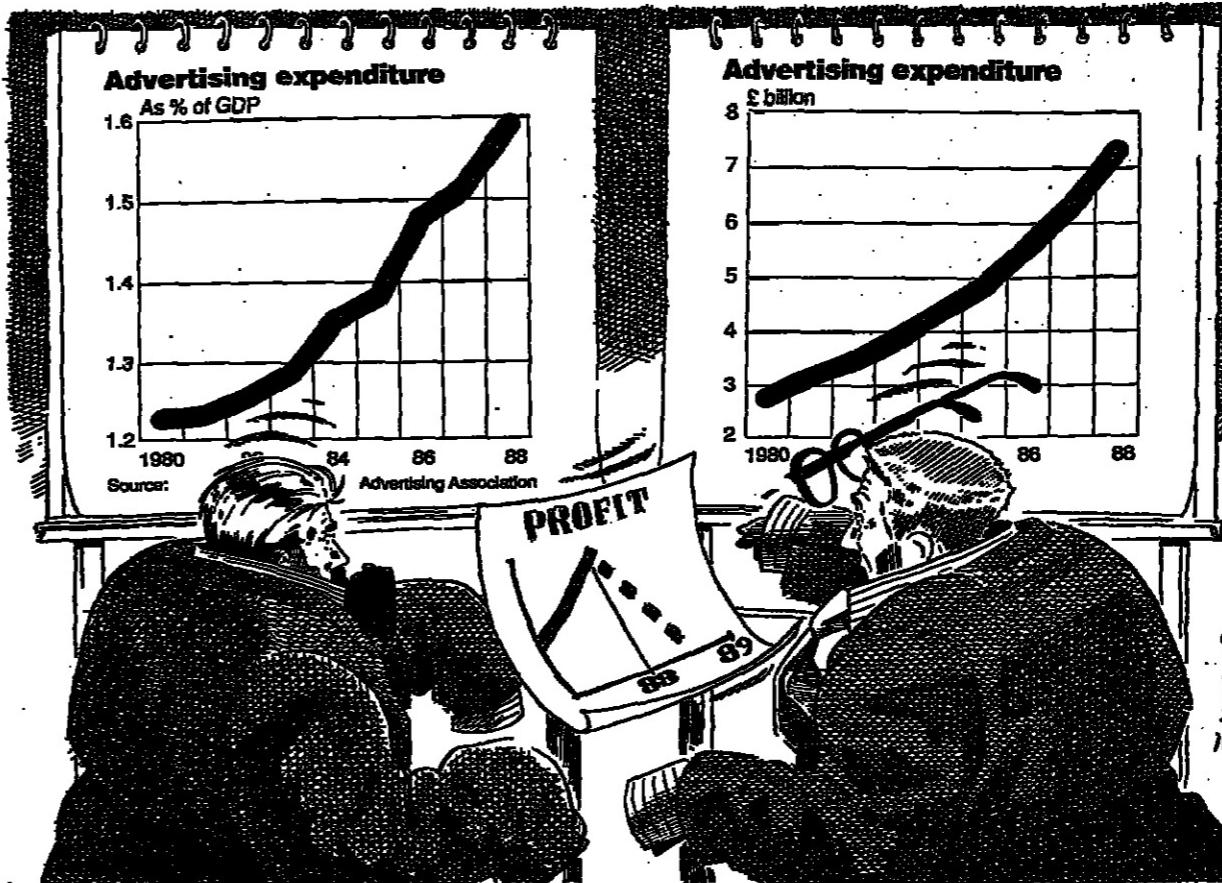
The Japanese have a particularly intriguing approach to the stock market. Though much the world's largest in terms of value, the Tokyo market plays a negligible role in the direction of Japanese resources. The market offers, instead, a harmless way of satisfying the deep-seated human instinct to gamble. It is a huge - though carefully controlled - casino, the value of whose chips bears little relation to the income streams they command. If the Japanese are right (and they have been on much else) the great mistake of the Anglo-Saxons was to have taken the markets seriously in the first place.

Many of those engaged in these markets will take a more serious view of their activities. But, like the boy who cried wolf, the markets will now be disbelieved even when they have something useful to say. In a fate more complex than Cassandra's, their destiny could be to have been believed when they were wrong and, as a result, to be disbelieved when at last they are right.

**The 1980s has been the decade when the UK advertising agencies have taken on the world. They have made acquisition after acquisition**

Alice Rawsthorn examines the tough times facing UK advertising after a decade of success

# Falling behind in advertising



— and the slowdown in consumer spending — this spring.

As the year has progressed, and the pressure on corporate profits has intensified, other companies have cut back too. Mr Paul Bainbridge, joint chief executive of Saatchi's London agency, said it detected the first signs of a serious slowdown in late summer when it discussed budgets for 1989 with its clients.

Saatchi had expected its clients to follow their usual pattern of increasing expenditure at least in line with inflation. Instead it was told they were freezing their budgets thereby spending less in real terms.

Other agencies have reported campaigns being cancelled or delayed and sudden cuts in budgets. Mr David Jones, managing director of Lowe Howard-Spink in London, described the market as "very, very tough."

The obvious way for an agency to compensate is by winning new accounts. But there is very little new business around. The uncertain economic outlook — and the chaotic stock market — has made advertisers much more cautious about changing their marketing strategies. The head of one large agency estimated that the value of the accounts to change hands during 1989 will be half as high as in 1988.

The critical question for the industry is what will happen to expenditure next year. Given that there is no hope of an upturn in consumer spending, nor of an alleviation of the pressure on corporate profits, the only certainty is that conditions will become even more competitive.

The latest forecast from the Advertising Association suggests expenditure will show real growth of 4 per cent this year — against 12 per cent in 1988 — and 1 per cent next year.

Advertising is a highly leveraged industry in that agencies operate with very high fixed costs. Once those costs are covered and revenue rises, agency profits tend to increase at a far faster rate. Conversely, if costs increase at a faster rate than revenue, then profits plunge.

This means that the agencies are very vulnerable to fluctuations in the market. When advertising expenditure has slowed down in the past, the impact has been very sharp. In the last two recessions — in the two years after the 1973 oil shock and in the economic slump between 1980 and 1981 — expenditure dropped in real terms, profitability fell and some agencies were forced into receivership.

The severity of the industry's difficulties is illustrated by the change in the number of people employed by the members of the Institute of Practitioners in Advertising, which represents most of the UK agencies. The IPA estimates that employment fell from 15,700 in 1973 to 13,300 in 1975 and from 15,500 to 13,500 between 1980 and 1983.

This time, according to the Advertising Association, the level of expenditure will not actually fall but the rate of growth will decline markedly. Yet the agencies face the problem that their costs are still increasing by about 10 per cent. This means that some agencies are already experiencing pressure on cashflow and that pressure will intensify next year.

The industry's ability to stave off another recession will be determined by its success in controlling costs. Given that salaries account for 60 to 65 per cent of an agency's costs, staff cuts are an obvious area for economy.

Some agencies are already shedding staff. Saatchi is thought to have made

about 30 people redundant in recent weeks. J. Walter Thompson and Young & Rubicam no longer replace people who leave unless it is absolutely essential to do so.

One problem for the agencies is that, although the climate is tough, the competition for talented staff is as fierce as ever so pay is still increasing.

The advertising industry is less prolific than in the past. The days of long lunches and extravagant expense accounts are over. But bright, young account executives and creative directors can still ask for — and get — shiny sports cars and hefty salaries.

Another problem is that the uncertain economic environment makes it very difficult for agencies to budget. The volatile nature of the industry — where accounts are won and lost all the time — means that accurate budgeting is a critical component of profitability.

At any time an agency must estimate how much its clients are going to spend and what level of service — in terms of staff and resources — it needs to provide. This, said Mr Allen Thomas, chairman of J. Walter Thompson in London, is notoriously difficult to do even in good times and "doubtfully difficult" at times of uncertainty.

In theory the industry should be better able to cope with competitive conditions now than in the mid-1970s and early 1980s. The emergence of larger groups and the wave of public quotations ought to have introduced more professional management to advertising.

Agencies have drafted in accountants and management consultants to guide them through the mysteries of treasury management and corporate planning. Yet the calibre of manage-

ment is still comparatively low. Mr Brian Sturgess, an analyst at the Barclays de Zoete Wedd securities group, said many agencies have become too complacent during the years of easy growth.

A recent report from Spicer & Oppenheim, the accountants, strikes a cautionary note. It warns that the recent rise in agency borrowings could cause liquidity problems if the advertising market weakens.

The larger groups should be able to count on their international acquisitions to offset a slowdown in the UK. Yet the level of agency profitability in other countries tends to be lower than in the UK and some of the acquisitions have been far from successful. One of the reasons for the dramatic downturn in WCRS's advertising profits last year was the difficulty of merging its two US agencies.

In any event the era when UK agencies stormed the world in search of acquisitions is over. The pound is too weak and UK agency share prices are too low for international acquisitions to be viable.

WPP's \$84m (255m) acquisition of Ogilvy in May now looks like the last of the big trans-Atlantic takeovers. And Mr Sorrell is said to have had difficulty in winning the support of his institutional investors for the bid. Lowe has since bought full control of Marchalls, its US associate, by allowing Interpublic, the giant US marketing group, to increase its holding.

The tide of takeovers is now turning in a different direction and the UK agencies are being preyed upon by the Americans and the Europeans.

Earlier this year Boase Massini Pollitt staved off a hostile bid from Boulet Dru Dupuy Petit de France only by falling into the friendly hands of Omnicom, the large US group. WCRS is already linked to two French companies: Eurocom in advertising and Carat in media buying. Eurocom may increase its holding, although WCRS is also said to be talking to BBDO and CGK of Switzerland.

The stock market's castill for Saatchi's potential mediators ranges from Mr Silvio Berlusconi, the Italian media magnate who began his career crooning Frank Sinatra songs and then made a fortune from down market television, to Mr Bob Jacobs, the US ad man who is said to have sworn revenge on the Saatchis for ousting him as head of Ted Bates.

Even public sentiment is turning against the industry. The growing awareness of environmental issues is threatening the climate of conspicuous consumption that helped to fuel the advertising boom.

The roles of Mr Tim Bell and Mr Charles Saatchi, the symbols of its

**The tide of turners is now turning in a different direction and the UK agencies are being preyed on by Americans and Europeans**

political and artistic prominence in the early 1980s, have changed. Mr Bell has forsaken advertising for public relations, Mr Saatchi is selling off his art collection.

The chief consolation for the industry is that the present slowdown in expenditure is likely to be short-lived. The advertising market is also certain to recover in 1990 if the Chancellor succeeds in steering the economy back to growth in the approach to next general election.

But then, of course, the industry may face another cyclical downturn when inflation increases after the election and advertising expenditure slows down all over again.

## Protectionism and UK oil

**THE BRITISH** Government has only itself to blame for the threat that equipment purveyors by its offshore oil industry may become trussed up in Europe-bureaucracy.

The arm-twisting and veiled threats used to encourage operators in UK waters to place contracts with British yards has been flagrant enough to constitute a prima facie case of protectionism, which fully merits the attention of the EC commission.

The British Government's defence is that it merely requires oil companies to give a "full and fair" opportunity to UK yards to tender for platform building and other offshore work. Informally, however, oil companies have been encouraged to believe that if their procurement policy should be judged "unsatisfactory" by the Department of Energy's Offshore Supplies Office they may be awarded inferior acreage when the next batch of licences is handed out.

The fact that licences are awarded at the oil minister's discretion confers enormous power on the department, whose officials can wag their fingers at oil companies in a way which would be impossible in a free and competitive market. Whether or not this actually influences the purchasing decisions of most oil companies, the fact that more than 50 per cent of the contracts have gone to UK suppliers in recent years was bound to cause suspicion among foreigners.

### Equally undesirable

This resulted in an attempt to include the offshore supplies industry in the proposals for a single Internal Energy Market alongside the plans for a Single European Market in 1992. Britain, which has much the largest offshore oil industry in the community, argues that this sector should be excluded from the provisions on the grounds that oil companies and their suppliers are subject to vigorous international competition.

The argument is undermined, however, by the continued vigour of its Offshore Supplies Office, whose purpose is difficult to discern if it is not covert protectionism. When the OSO was founded in 1973, it

### Post against the Times

■ Little love has ever been lost between the imperious, liberal-inclined Washington Post and its aggressive conservative rival, the Washington Times. The bitterness is increasing.

In his column yesterday, Wesley Pruden, managing editor of the Times, accused the Post of "sleeping through the attempted coup in Panama", and he suggested that the only scandals the Post had the stomach for investigating were the sins and shortcomings of black people. "What this town really needs," he wrote, "is a good second newspaper."

Post editors, privately dismissive of several reporting scoops by the Times about homosexual activities in Washington's political circles, published on Sunday an investigation running into several thousand words of the Rev Sun Myung Moon's Unification Church. The Times says that its Korean owners do not include Moon or his church.

This latest spat has more to do with money than journalism. The loss-making Times (circulation 103,000) desperately wants to dent the dominant position of the highly profitable Post (circulation: 512,000). So far it has had little success, and it will still need some \$25m of South Korean largesse this year to stay afloat.

Yet some of its criticism is justified: the one notable political scoop of the year — President Bush's proposal to Nato for deep cuts in conventional weapons — appeared not in the Post, but in the Times.

**PW's politics**

■ Price Waterhouse may be pushing it a bit. The accountancy firm is sponsoring a debate at the Cambridge Union today on the motion that "continued privatisation is in the public interest".

Speaking for the motion are Cecil Parkinson, the Transport

### OBSERVER

Secretary, and David Mellor, the outspoken junior minister now at the Department of Health. They will be backed by Richard Giedhill of Price Waterhouse, who is also an adviser to Anglia Water which services the Cambridge area.

Ranged against are the Labour MP, Alan Williams, and John Edmunds, the General Secretary of the General, Municipal, Boilermakers and Allied Trade Union.

Price Waterhouse also presented a team at a seminar in Warsaw talking about privatisation in Poland.

### Sisulu stars

■ When Walter Sisulu and his fellow leaders of the African National Congress (ANC) went to prison 26 years ago, television in South Africa was in its infancy. Yet it was one of the first things they confronted when they came out on Sunday. They appeared born to the medium.

Voice which had not been heard in over a quarter of a century made statements that would have been unthinkable even a few months ago. The composition of the seven elderly men as they took questions, blinded by television lights and jostled by television crews, was remarkable. They answered with caution, calm and good humour.

Sisulu needed a bit of coaching with the portable microphone, but he took to it like a professional. If he and his colleagues are allowed further exposure, South African politics may change even faster than the new Government intends.

**German lesson**

■ After years of international decline for the German language, the world wants to start speaking it again. So claimed

the Goethe Institute, the guardian of West Germany's cultural diplomacy, on the publication of its annual report yesterday.

Western Europe — where 4m people are now learning German — is leading the way with a marked rise in interest in France, Italy and Britain, thanks partly to the Single Market and 1992. Eastern Europe is following the trend. In Hungary, 1,000 Russian teachers are being re-trained to teach German and it is reckoned that 150 people are learning it in the Soviet Union.

The Institute's new President, Hans Heigert, yesterday reproached the Bonn government for miserliness which may jeopardise the opening of planned new offices in Moscow, Sofia, Warsaw and possibly Prague. "We must not miss this historic opportunity of a cultural opening to the East," he said.

**Pru's prize**

■ On October 29, in the Ballroom of London's Grosvenor

House Hotel, one struggling British arts company will suddenly find itself £100,000 richer. It will be the outright winner of the First Prudential Awards for the Arts, the largest prize in the British arts world.

To involve the public in this select occasion the Pru is buying teases commercials on LWT throughout the weekend running up to the Sunday night gala, culminating in a live three-and-a-half minute advertisement to coincide with the actual announcement of the winner. Each of the five commercials will press the case for a different finalist — with the ENO representing opera, for example, Rambert dance, the Almeida music, and so on.

The advertising will cost £150,000.

### Tough lady

■ Extract from Nancy Reagan's forthcoming book: "As far as I was concerned, Donald Reagan's crack addiction, wife beating and cruelty to animals were his own business, but when I discovered that he held the rank of colonel in the Soviet KGB, I put my foot down and said: 'Ronnie, this man has got to go.'"

Well, not quite: it's a slight spoof of the book printed in the New York Times Book Review. But the book itself does sound intriguing. It was Donald Reagan, once President Reagan's chief of staff, who revealed that the First Lady used regularly to consult an astrologer about her husband's movements. Nancy Reagan admits that this is true, and that at times even the President was embarrassed by it.

### Right man

■ Notice of Meeting: "Computer hacking — should it be a criminal offence? Opening Speaker Mr Timothy Hackworth, Director, British Computer Society."



**1992?**  
*Ness*

## LETTERS

### Government behaviour and the British economy

From Dr Paul Seabright.

Sir, It is curious that in Martin Wolf's otherwise interesting feature article ("Questions over the British miracle," October 14), he should have failed to mention the increasing competition in the financial sector that has bedevilled attempts to control demand in the economy through monetarist means. Those who would resurrect monetarism now appear to have forgotten how poorly the broad money aggregates have performed as leading indicators of inflation in the last 10 years. Even in 1985-86, when broad money growth accelerated, it did so to a far greater extent than inflation.

The best explanation is that a more competitive credit market can be expected to lead households to hold higher levels of debt in relation to their income. These higher levels of debt will be matched partly by increased consumption (previously restrained by uncompetitive financial markets in ways reminiscent of the accusations now levelled at Japan) and partly by a build-up of assets. These balancing assets include notably a revalued housing stock, but also consumer durables and financial assets.

In the process, some current account deterioration will take place – part of it a one-off adjustment in the stock of durables and investment goods, part of it reflecting lower savings levels appropriate to an environment with fewer quantitative restrictions on credit. Also in the process, broad money growth can be expected to accelerate (more than could be expected on the basis of interest rate policy alone) as desired holdings of financial assets (including deposits) increase.

The current growth outlook is therefore both less disturbing than the current account figures alone suggest (part of the deficit, being a stock adjustment, may be expected to be temporary), and much more disturbing than the broad money aggregates would lead us to believe. Indicators of other matching assets, like the

levels of house prices, warn that the boom may already be over and that current policy runs the serious risk of overkill.

Any government that is serious about promoting competition in the financial sector cannot expect broad money aggregates to behave as though the creation of money were a nationalised industry. Changes in the aggregates reflect changes in the competitive conditions of a largely private-sector industry, as well as the outlook for overall demand. The return of a monetarist regime that tells us to ignore all other indicators could not come at a worse time.

Paul Seabright,  
Director of Studies in Economics  
Churchill College,  
Cambridge

From Mr D.A.A. Fagandini.

Sir, The adulation of the assembled masses in Brighton and Blackpool can only add to the scepticism of those who are averse to such favour. Presidential-style politics require Presidential-style constraints and these we do not have.

In your leader ("Budgeting, US-style," October 13), you ask industry to do its duty. Yet Martin Wolf shows how weak our manufacturing industry still is after 10 Thatcher years. Successive British Governments have not known what to do to enliven it except to voice encouragement or offer subsidies. This Government's main contribution has been to reduce the unbearable pressures put on the economy by the legal sequestration of union assets under clearly defined conditions. There can be few more effective ways to temper corporate excesses.

British manufacturing industry requires support in three separate ways:

- The establishment of stable monetary conditions.
- The provision of infrastructures that permit the use of skill and talent wherever it can be found in the UK.
- A genuine departure from

current attitudes to science, technology and vocational education.

No government since the Second World War has consistently and consistently provided any of these means of support.

The most recent opportunity to create a stable monetary environment is the subject of a Prime Ministerial veto. The reasons for the veto are never given; we are supposed to assume that the Prime Minister is reluctant to take instructions from the Bundesbank. Clearly we would all wish that we did not have to start from here to establish low inflation, a firm rate of exchange and low rates of interest, but facts being facts, and deficits deficits, we have no choice other than to bow, eventually, to the inevitable.

The construction of infrastructures to deter industry, and hence job opportunities, from decanting into the south-east have never been thought through. The current debate about the Channel Tunnel and its links with London and all points north is pure farce.

The educational issue, apparently addressed by this Government, is, in fact, being less than half-heartedly tackled. The reason for this is perhaps sheer ignorance of science and its link with technology and engineering, rather than ideology. The saga of the City Technology Colleges is pure tragedy. Low technological skill throughout British management and the labour force is the single truly fundamental cause of the balance of payments deficit. Martin Wolf just avoids mentioning this in his feature article.

We must accept the fact that no British political party has ever tackled the nation's true weaknesses. Three successive Conservative Governments have had the opportunity to do so and seem never to have noticed the fact. A change of political flavour will undo what little was achieved by default.

The irony of it is that our weaknesses are so obvious and intrinsically so unexceptional.

And yet we look steadfastly beyond them and debate the consequences in a manner than precludes any self-determined resolution.

D.A.A. Fagandini,  
6 Alleyn Park, SE21

From Mr D.J.D. Clark.

Sir, Martin Wolf's analysis of our economic management and performance since 1979 is impressive, but I doubt if it is enough to conclude that future performance mainly depends on the flexibility of British labour markets – "the UK's most fundamental economic problem."

The attempts of successive Governments since the war to improve our performance by fiscal and monetary means, by exhortation, and varying degrees and forms of intervention have not done much to address the consequences of our being socially and culturally an anti-industrial society – at any rate in the most influential sectors of society in southern England.

I find the best evidence for this is anecdotal. There is, for example, the City saying, going back to the 1930s, that the managing director is the one who knows where the factory is. During the war, the reality of the labour market was explained to me in this fashion: "It's like this, Nob – if you can't get a job in an office you get a job in a shop; if you can't get a job in a shop you get a job in a factory."

During the Westland affair, a Conservative MP was reported to have said that after all Westland's value in the market was no more than that of a second grade property company, implying that it did not much matter whether we went on making helicopters in this country.

At Oxford it is said to be social death if you are something unexciting like a northern chemist. I conclude with an observation of my own. We southern British gentry will do anything for British industry except actually work in it.

D.J.D. Clark,  
73 Lee Road, SE2

### The details about free banking

From Dr Kevin Dowd.

Sir, Iain Pearce is right to maintain in his letter of October 6 that those who propose currency reforms must spell them out. The details he wants are covered in my book *The State and the Monetary System* (Philip Allan, 1988). The gist of the argument is that competition among money-lenders would lead them to guarantee the value of their currency. They would then stand ready to issue and retire currency on demand and the amount of currency in circulation would be determined by the demand to hold it.

I reject virtually everything that Peter Spencer writes in his letter of October 9. He suggests that it makes no difference what happens to the pound provided that banks pay a competitive rate of interest. I maintain that there are many reasons why individuals prefer no inflation (for one thing, they would not have to cope with so many price changes). The pound should, therefore, be a non-inflationary one, and my proposal is that competition

five banks should offer notes and deposits denominated in terms of that non-inflationary pound. Mr Spencer's argument leads to the bizarre conclusion that the public does not care about inflation provided only that deposits attract a competitive rate of interest.

A preference for low inflation also explains why the public tends to switch away from high inflation currencies. Mr Spencer sees no *a priori* reason for such switching because he has assumed away the preference for low inflation that lies behind it. There is also plenty of evidence that people do abandon inflationary currencies. It is difficult to believe that they abandon them only because they might offer a lower real rate of interest.

It is a shame that the New Zealand Government did not persevere with free banking. One can only hope that the Thatcher Government is more committed to the principles of free-market economics.

Kevin Dowd,  
Department of Economics,  
University of Nottingham

### The state of the invisibles

From Mr Peter Brighton.

Sir, It is not true, as you report ("Services have been success story of the 1980s," October 12), that in 1988 UK exports of services exceeded those of goods by £6.7bn.

Exports of services in 1988 were some £23 billion and exports of goods were some £21 billion. The proportion of services in total UK exports has fallen from 29 per cent in 1970 to 26 per cent in 1988.

You appear to confuse international trade with international financial transfers. UK income from interest, profits and dividends is not trade. It is our national revenue from the activities of other countries'

economies. We can enjoy a net income from this source only because the proceeds of earlier UK trade surpluses have been invested abroad.

It is true that a pound earned by providing a service is as valuable as a pound earned by producing goods. But goods make up about three quarters of all our exports and four fifths of our imports. To believe that we can rely mainly on services to rectify our trade deficit is potentially ruinous.

Peter Brighton,  
Director-General,  
Engineering Employers' Federation,  
Broadway House,  
Tot Hill Street, SW1



### Water plc resources

From Mr Aurian de Maupoue.

Sir, Why is the water share offers brochure so secretive about the main assets – water and land – of the 10 water plcs to be privatised? There is not even a map to show their boundaries.

For each of the 10, we are only given a figure for "supply reservoirs." Are they owned or only managed? What is their capacity? We knew not.

If the director-general of

water services monitors the performance of the 10 plcs, who has the power of decision in case of national emergency such as a long drought? Who decides on alternatives to just turning off the taps – alternatives such as desalination plants in disused coastal or estuarial power-stations?

Aurian de Maupoue,  
2 Bishops Close,  
Clissold High Road, W4

### Moonies and the press

From Mr Arnaud de Borchgrave.

Sir, A recent dispatch by Maggie Ford in Seoul ("Moonies to invest in Guangdong car plant," FT September 27) says that a company owned by the Unification Church is to invest \$250m in a car plant in southern China. The article also says that the head of the Unification Church, Rev. Sun Myung Moon, has extensive business interests in Japan and

the US and publishes the conservative newspaper, *The Washington Times*. Neither the Rev. Moon, nor the Unification Church, owns *The Washington Times* or the businesses in question. Our Korean owners, who do not include Rev. Moon, have nothing to do with our editorial operations.

Arnaud de Borchgrave,  
Editor-in-Chief,  
*The Washington Times*,  
Washington, DC

### D-Rams: fair trade should not be confused with security issues

From Mr Ross Denton.

Sir, Jürgen Knorr's guest column ("D-Ram dumping threatens users too," October 5) provides a number of interesting insights into the recent undertakings by Japanese producers on D-Rams. However, a number of his points should not go unanswered.

First, it is no surprise that the debate on the undertakings has been ill-informed. The EC Commission only publishes information concerning the existence of undertakings. It does not publish the content of the undertakings.

Second, Mr Knorr argues that competition will be unaffected by the undertakings. Clearly there will be competition among Japanese companies down to the floor price, with arguably the most efficient outcompeting the least efficient. But there is no competition among Japanese companies below this price. Why is

that bad? Surely it is "fair" to ask the Japanese to sell above cost. Two points may be made. Usually the Commission's calculation of costs bears no relation to that of a businessman's. The Commission's calculation uses fully allocated costs and includes an unrealistically high profit margin. It also seems to assume that costs are static in the short term. However, constant increases in yield cause costs to plummet. In their negotiations with the Japanese, the US rejected the industry floor price approach, preferring dynamic company-specific costs. While imperfect, this at least allows competition at every price level and weeds out inefficient producers, since they cannot sell below their own costs.

Third, as to the dependency issue, Mr Knorr provides no evidence that the Japanese will continue to dominate D-Ram production. Indeed, there is growing evidence that South Korea and Taiwan will soon be predominant in D-Ram production. If Mr Knorr's argument is not that EC users are dependent on Japanese producers, but on foreign producers, then his argument is not one concerning free or "fair" trade, but a variant of the national security argument and one at odds with the presumption of interdependence underlying free trade. If the EC producers want to invoke a national security argument, why cloak it in verbiage about "fair" trade? Article 21 of GATT allows the virtual exclusion of GATT principles on security grounds, and, as the US showed with respect to Nicaragua, its invocation is not subject to review.

Assuming that Japanese producers are dominant and that this is a bad thing, is it then rational to allow them to reap the benefit of their "monopoly"? At the moment, with

prices high, the Japanese companies make a good profit. But if their prices fall to the floor price or lower, then they are not faced with an anti-dumping duty, but the obligation to raise their prices. This increase goes into their own pockets and not the Community coffers. The Japanese do not appear to lose. However, the Community incontrovertibly loses through higher costs to users of D-Rams.

Finally, it is also unclear as to whether this system will induce European producers to start production of D-Rams again given the extreme competition in this area.

Trade and industrial policy is a sensitive and complex area. Wrapping oneself in the European flag cannot make up for open and informed debate.

Ross Denton,  
Baker & McKenzie,  
Solicitors,  
Altawych House, WC2

## FOREIGN AFFAIRS

# Rapping the US over the knuckles

Jurek Martin argues that the Japanese like predictability in internal and external relations

about to move from running the EC delegation in Tokyo to the same position in Washington, concurs. Europe and Japan, he laments, "do not really communicate." In spite of innumerable consultations, "our contacts remain rather superficial and ceremonial." He apportions the blame more or less equally, which is brave for an ambassador.

He is far from alone in suggesting that events in the Soviet empire present an opportunity and a challenge for Japan. Yet the insatiable Japanese interest is hard to detect. The Soviet Union may have an Asian dimension, but it is perceived essentially as a distant European power. More than that, Japan, like predictability, has become comfortable in its indifference to the Soviet Union. Unless and until Mr Gorbachev makes an offer on the Kurile islands, which he may next year, there seems no predisposition on Japan's part to make the first move.

Equally, the Asian connection is one Japan approaches with political nervousness, and not only because of Tiananmen Square. On the one hand, Japanese investment in its own backyard proceeds apace. Last year, for example, Japanese investment in Indonesia, Thailand, Hong Kong, South Korea, Taiwan and India was, in each case, higher than in either France or West Germany. On the other, there is something close to rank indifference to the idea of Bob Hawke, the Australian Prime Minister, for a much closer degree of cooperation around the Pacific Rim.

It may be that in time Japan will become so involved with its neighbours that a yen zone will emerge, leading eventually, as the agreement over coal and steel was the father of the European Community, to something bigger. It could be that the US, currently flirting with bloc or managed trading, will push Japan in this direction. But, at present, Japan sees only the obstacles to such a process. Asia, the standard argument goes, does not have the cultural, religious and social common properties that are Europe's.

All of which tends to leave Japan with one viable policy option – that of reconciliation with the United States. "If necessary," one official said, going briefly and almost sarcastically off the record, "we will invent barriers for the Americans to tear down." Or, just possibly, it could mean helping to knock a little sense into the US financial markets. But this, of course, is only revisionist theory.

necessary to see if the arguments of the "revisionists" in Washington – crudely, that Japan is congenitally incapable of change, will not play by the Western rules and therefore must be forced to mend its ways – had produced a discernible reaction in Japan itself.

More fuel is also regularly being heaped on the fire. Newsweek described the Sony take-over of Columbia Pictures as "Japan buying America's soul" and ran a poll purportedly showing that Japanese economic power was now considered a greater threat to America than Soviet might. Carlos Hills, the trade representative, was quoted as saying that Japan should remove all protection from the domestic rice market, which might be seen as a dagger.

### Twenty-five years ago...

**Soho's legendary Windmill Theatre finally closed its doors...**

**The government levied a tax on imported goods...**

**The nation's oil imports exceeded 448 million barrels...**

**...and Britain announced the first licence awards for North Sea oil and gas.**

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# FINANCIAL TIMES

Tuesday October 17 1989

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## Business as usual for China's showpiece

Robin Pauley and Colina MacDougall talk to the governor of Guangdong Province

CHINA'S most economically successful province, Guangdong, is refusing to implement harsh new political and economic policies proposed by the hardline leaders in Peking.

The province's governor, Ye Xuanning, in his first interview with foreign journalists since the massacre of demonstrators in Peking on June 4, said he would not allow Communist Party ideologues to interfere in the management and executive administration of businesses. He also said that the province would not introduce a scheme of compulsory savings for workers.

The Peking Government has indicated since June that party officials should resume the major role they played in business affairs before economic reforms started. The central government, increasingly short of cash and trying to curtail consumer spending, have started to introduce a scheme

under which workers must spend up to 30 per cent of their income on official bonds.

Guangdong is the only province in China where economic growth has outstripped inflation, and Governor Ye appears to have won an important battle with the central leadership in resisting their changes. He has also managed to resist a move to Peking which many observers feared was imminent so that a more orthodox hardliner could be installed as governor.

"I am definitely staying. I have not completed my term and although I reached the retirement age of 65 this year I will stay the full term until 1992," he said.

He warmly praised Zhao Ziyang, the disgraced former party leader who was sacked for "mistakes" in handling the student demonstrations in May. "Comrade Zhao served as premier and during

his term of service accomplished a lot." Ye said Zhao had supported "turmoil" and engaged in activities which split the Communist Party. "But these were party problems and not violations of the law so his mistakes had nothing to do with the law." This is the strongest indication yet that Zhao still has support among senior officials and is not likely to be put on trial.

Ye said that mainstream demonstrations had led to nationwide turmoil, in Peking they had developed into counter-revolutionary rebellion. The central authorities had to impose martial law.

"Personally, I would not have wished for that to happen, but turmoil had got to such a state I believe these measures were necessary."

However, Ye is widely believed to have been responsible for a more conciliatory approach to demonstrators in

Guangdong. In the provincial capital of Guangzhou, although students blocked a crucial road bridge and disrupted rail services for several days, there was no armed intervention and the authorities waited until they dispersed.

Ye supported growing indications that Peking is getting tougher over the future of Hong Kong and said political opposition to the central government would not be allowed once Hong Kong had passed into Chinese sovereignty in 1997.

"That would go against the constitution and should not be allowed. One country - two systems means that on no account should one system oppose the other."

He said that the word "system" should not be taken to imply that political factions could be allowed in the Hong Kong system.

Peking tests Hong Kong resolve, Page 5

## US budget failure triggers \$16bn cuts

By Peter Riddell, US Editor, in Washington

ACROSS-the-board cuts in US Federal spending totalling \$16bn were set to come into effect last night as the Bush Administration and the Democratic-controlled Congress continued to argue about capital gains tax reduction and future fiscal policy.

The cuts, known as sequestration, have been triggered because of the failure of Congress to pass legislation to cut the Federal deficit to the statutory target of \$110bn for the 1990 fiscal year which started on October 1.

The Office of Management and Budget yesterday published its final sequestration report setting out cuts of just over \$3bn from defence spending (4.3 per cent) and a similar amount from non-exempt domestic programmes (equivalent to 5.3 per cent).

The exempt categories are military spending for which contracts have been let out and domestic programmes such as social security, Federal retirement, Medicaid and some welfare programmes. The main immediate impact will be a 2 per cent cut in reimbursements for treatment and services for the elderly whose medical expenses are partly paid by the Government.

The cuts can be restored once a deficit reduction bill meeting the target by a mixture of spending and tax measures has been passed, as occurred two years ago — though in the event the deficit rose rather than fell.

The White House yesterday echoed the view of Mr Richard Darman, the Budget director, that sequestration might help the effort to reduce the deficit. Mr Martin Fitzwater, the president's spokesman, said there "might be some benefit" to automatic cuts since the reductions in spending would be "real" as opposed to accounting gimmicks.

After the Senate last week decided to separate a cut in capital gains tax from the deficit reduction legislation, the Administration was pressing for early action on the tax issue. Mr Darman said the odds were about eight to five that a bill reducing the tax on long-term gains would be enacted by the end of this year. This is still strongly resisted by the Democratic leadership in Congress.

Mr Darman said there were various suitable financial measures now going through Congress to which a cut in capital gains tax could be attached.

"I think we have the votes," he said, explaining that there were about five legislative vehicles including the still-pending budget reconciliation bill to secure the capital gains tax. But he conceded that the reconciliation bill was the least likely option in view of the Senate's recent action.

Mr Darman said it would be "a fair observation" to say that the odds on securing a capital gains provision in the reconciliation bill were "uncertain at best."

## Police stay away as 100,000 march for reform in Leipzig

By Leslie Collett in Leipzig

MORE THAN 100,000 protesters in the East German city of Leipzig, chanting "We are the People," last night staged the largest demonstration ever held in the country and the police were nowhere to be seen.

The protests put fresh pressure on the country's hardline Communist leaders to allow opposition groups to function openly.

A repeated roar from the crowd was, "Legalise New Forum," the largest of the pro-civil rights groups to have emerged in the wave of dissent since the summer.

Yesterday's demonstrations began at four Leipzig churches where services were held for the release of political prison-

ers and for reforms. Throughout the day, city officials broadcast pleas through loudspeakers in the streets, calling for the population not to demonstrate.

"Demonstrations can easily become violent. What we need is peaceful dialogue," the Mayor of Leipzig said in his appeal. The pleas were ignored.

The crowd repeatedly shouted: "We don't want worse; we want decide" and sang the Internationale in the vast square in front of Leipzig's Gewandhaus Orchestra building. "Freedom to travel," the crowd shouted, holding up banners calling for contested elections.

Reports from the nearby Buna engineering plant said several thousand workers had laid down their tools in protest against the lack of reforms and against travel restrictions.

The crowd in Leipzig was good-natured, despite the politically charged atmosphere.

"You are witnessing history," a middle-aged engineer from Halle said. He left the Communist Party six months ago in protest against what he called "endless lies."

"These people come from all walks of life," one member of New Forum said.

A man of about 80 hopped along with the demonstrators.

"I haven't seen anything like this since we Social Democrats demonstrated here against the Nazis in 1932," he said.

Leipzig was traditionally a socialist stronghold before the Second World War.

## Soviet Party commission urges end to job appointment system

By Quentin Peel in Moscow

A TOP-LEVEL commission of the Soviet Communist Party has recommended that the party scrap the infamous *nomenklatura* system which dictates the appointment of virtually all the key officials throughout the Soviet economy.

The condemnation by the public of the party apparatus is growing, and they are being blamed for the slow pace of perestroika, the researchers concluded. Almost two-thirds of those polled were critical of their regional, city or district party committees.

Indeed, an astonishing 73 per cent of party members believed that workers of average and below average ability were in a majority in party organisations.

Against that background, the Razumovsky commission must now go to the Politburo for endorsement, and then the full Central Committee before the real challenge begins of putting it into state and party bureaucracy.

The commission recommended multi-candidate elections for personnel appointments "while at the same time

ruling party to reform itself.

Indeed, only a minuscule 4 per cent of those polled by the party still had authority of the *nomenklatura* system which dictated the appointment of virtually all the key officials throughout the Soviet economy.

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The commission recommended multi-candidate elections for personnel appointments "while at the same time

respecting the democratic rights of bodies holding the elections."

It also called for greater democracy within the party with membership of party committees no longer being dictated by the jobs people held.

At the same time it called for the "decentralisation of personnel administration," to delegate powers of appointment from the top to the bottom.

The *nomenklatura* system has traditionally allowed the ruling party to dictate who was appointed in as many as 3m key jobs throughout the economy. Every party committee, from the district to the central committee, had two lists: one with jobs to be filled by nominees, and the other with names of those regarded as suitable.

Even managers of department stores, as well as factory managers, farm directors and the like were included.

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The commission recommended multi-candidate



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FINANCIAL TIMES

# COMPANIES & MARKETS

Tuesday October 17 1989



7 Stratford Place, London W1N 9AE

## INSIDE

### Commodity prices driven down

The turmoil in world stock markets drove down commodity prices in London yesterday morning as some investors sold to raise cash. However, by the end of the London trading day, prices had recovered some losses. Gold bullion prices surged but could not break through the psychologically-important \$370 an ounce barrier. Other precious metals followed. Page 40

### Yorkshire Bank on block

Yorkshire Bank, the regional bank owned by four clearing banks, was formally put on the block yesterday, heralding one of the most significant bank auctions in the UK for some time. National Westminster Bank (which owns 40 per cent), Barclays (32 per cent), Lloyds Bank (20 per cent) and the Royal Bank of Scotland (8 per cent) finally confirmed their long-expected decision to sell the bank. Page 30

### Oodles of noodles

French foods group BSN is filling its larder with companies. After RJR Nabisco's European biscuit operations and Italy's Galbani cheese company, it is now to take over West Germany's second largest pasta and noodle maker, Blirlet. BSN will vault over market leader Dreier Glocken to take first place in the West German pasta producers league, complementing its role as the leader in spaghetti sausages. Page 27

### Flying in the face of pessimists

Australian freight operator TNT, headed by Sir Peter Abetes (left), has defied the sceptics who reckoned that its overnight air express service would fail. According to the head of TNT Express Europe, Mr Alan Watson, the service will break even this year, 12 months ahead of expectations. TNT's approach was bold, buying five years' production of BAe's 146 Quiet Trader - 72 aircraft, costing US\$1.5bn - in 1987, as the first step in its strategy to provide across-the-board European freight services ahead of 1992. How well the company is doing financially, however, is still difficult to gauge, reports Chris Sherwell. Page 28

### Understandable cynicism

Two years ago, when EC big producers were in the midst of one of their deepest and most sustained recessions, critics may have told by government and the EC Commission that their markets would improve if they reduced numbers. Now, with prices at an all-time high and production very profitable, there are plans to have levies on pigmeat imported from third countries to increase community supplies and cut prices in the shops. Is it any wonder that farmers who are the victims of such double standards are cynical of politicians? asks David Richardson. Page 40

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### Chief price changes yesterday

	Price	Change	Price	Change	
FRANKFURT (DM)					
Daimler-Benz	430	+ 102	Euro	800	- 1204
Heinkel	475	+ 25	Geoplypsis	750	- 1151
Konzern	505	+ 118	SIEM	1450	- 2382
Merck	315	+ 24	UCC	221	- 361
Merck	270	+ 60	URG-Loket	515	- 715
NEW YORK (\$)					
Hilton Hotels	944	+ 12	Alfa	112	- 104
Holiday Inn	430	+ 102	Colgate	800	- 1204
Holiday Inn	475	+ 25	Unilever-Gulf	750	- 1151
Pricer Genta	124	+ 24	Wella	221	- 361
AMR	215	+ 76	Fujifilm	1470	- 160
UAL	58	+ 23	Okura Corp.	1950	- 220
PARIS (FFM)			Seven Seas	1930	- 120
Paribas	932	+ 42	Sony Mag.	2000	- 320
LONDON (Pence)					
Pathe	151	+ 8	Low (W.W.)	270	- 31
ASDAsp.	151	+ 8	Lucas Inds.	270	- 28
Alcoa-yes	450	+ 27	Morgan Gral.	372	- 27
Avon	64	+ 7	Reed	557	- 23
CAY Ints.	758	+ 60	Siemens Elec.	220	- 13
Scorlers Br.	403	+ 11	Reliance	678	- 21
Bennett & Fin.	44	+ 21	Sainsbury's	246	- 21
Br. Aero	558	+ 27	Scott & Sons	370	- 15
Cafe & Wines	429	+ 24	Stal-Dierhard	493	- 20
Century-Scheps	384	+ 10	Unigate	331	- 24
Emerson	649	+ 28	Union Discount	520	- 35
Land Sec.	505	+ 10	Worberg (S.G.)	376	- 39

MARKETS IN TURMOIL: IN A THREE-PAGE REPORT WE EXAMINE YESTERDAY'S EVENTS

### United Airlines bid is dead, BA admits

THE \$6.8bn management-led bid for UAL, parent company of United Airlines, is dead in its present form, British Airways conceded yesterday.

BA was to have taken a 15 per cent stake in the buy-out, which collapsed last Friday, for which Japanese banks had offered to drop their opposition to the funding plan.

Several banks said yesterday they would consider new proposals being put together by CitiBank, but some insisted there would have to be fundamental changes.

The original plan collapsed after several Japanese banks turned down the proposals or said they would put only \$100m or so into the venture, against \$500m or more needed to make it a success.

Wall Street, despite persistent rumours that a revised bid was imminent, UAL shares plummeted and closed \$564, lower still to \$223. The buy-out team had been offering \$300 per share.

BA's effort to spike expectations of an early renewal of its bid followed indications from Tokyo that financial sweeteners alone were unlikely to persuade Japanese banks to drop their opposition to the funding plan.

Separately, Mr Donald Trump said he would not proceed with his proposed \$7.1bn offer for AME, parent of American Airlines, although he held out the possibility that he would return at a lower price.

On Wall Street, despite persistent rumours that a revised bid was imminent, UAL shares plummeted and closed \$564, lower still to \$223. The buy-out team had been offering \$300 per share.

Mr Trump pulls out, Page 30; Japanese banks unconvinced and BA chief in Tokyo, Page 31.



Wall Street's investors kept their heads yesterday, disappointing prophets of doom outside the New York Stock Exchange

### EXTERNAL THREAT TO CHANCELLOR'S POLICY

### Lawson faces storm force of a free market

that the Chancellor will not be able to cut base rates as he did at the end of the week of the October 1987 crash. "That base rate cut saved the day and was very supportive," said Mr Spencer of Salomon Brothers.

Any less dramatic move to pump liquidity into the market could rebound against the authorities. It would, one analyst argued, tend to lower overnight money market rates. These rates influence the pound's international value, so putting it under more downward pressure.

Mr Paul Chertok, chief international economist of Drexel Burnham Lambert Securities in London, suggested that Mr Lawson must produce a significant surprise in his speech to the City of London on Thursday.

"He needs a medium term financial strategy again. At least, the Government should entertain the possibility of declaring a new readiness to join the exchange rate mechanism of the European Monetary System," he said.

Mr Chertok argued that Mr Lawson has little time to restore confidence in financial markets. Besides the risk of recession, engendered by 15 per cent base

rate rises, he has now to look forward to an austere Budget next March. The state of the economy could add to the signs of Government weakness, creating a "treadmill for the Chancellor that will be very hard to get off."

However, Mr Giles Keating, director of research at Credit Suisse First Boston, said that the equity market fall could help Mr Lawson if they cool pressure on world interest rates.

But nearer home in West Germany, there was little sign yesterday that the Bundesbank would come to Mr Lawson's aid. Officials indicated that they did not regard it as the job of a central bank to underpin prices on equity markets through lowering interest rates. In words that could have been inspired by Mr Lawson's conference speech last week, one official observed that equities "are a market where prices go down as well as up."

But there was general agree-

ment that the Chancellor will not be able to cut base rates as he did at the end of the week of the October 1987 crash. "That base rate cut saved the day and was very supportive," said Mr Spencer of Salomon Brothers.

Any less dramatic move to pump liquidity into the market could rebound against the authorities. It would, one analyst argued, tend to lower overnight money market rates. These rates influence the pound's international value, so putting it under more downward pressure.

Even Mr Richard Darman, the Budget director, who has in the past been critical of the Fed for excessive caution over interest rates, was yesterday unstinting in his praise of Mr Greenspan, who had a record of having responded "very well to the 1987 market crash." The Bush administration, he said, has confidence in Mr Greenspan's authority at the Fed sensibly in this instance."

Mr Nicholas Brady, the Treasury Secretary, met Mr Greenspan for a couple of hours on Sunday afternoon. Co-operation between the key officials has, according to Mr Darman, been "more or less continuous since Friday."

Mr Greenspan, Mr Brady and Mr Darman are well aware of the perils of not pulling together in a crisis; and to some extent the sharp fall in share prices on Friday may have eased differences

between the Treasury and the Fed.

These are over the balance between fighting inflation and economic growth, over the Third World debt strategy and over the scale of any foreign exchange intervention. The latter was underlined only three weeks ago when two Fed governors, including Mr Manuel Johnson, the

vice-chairman, voted against increasing foreign currency funds to force down the dollar.

It is perhaps a measure of the non-confrontational style of President Bush that he and senior members of his administration seek to contain such differences.

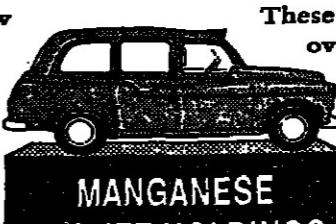
However, the appearance of unity is impossible to maintain between the Democratic-controlled Congress and the Republican administration. Relations have worsened in recent weeks, largely because of the arguments over capital gains tax which have held up the Budget deficit reduction bill in Congress and led to last night's across-the-board cuts in Federal spending.

There is now mutual recrimination over who is to blame for the fiscal stalemate. Mr Leon Panetta, the Democratic chairman of the House Budget committee, said on Sunday that if share prices fell further this week the president and Congress would be forced to take a much harder look at fiscal policy.

Senator George Mitchell, the normally cautious Democratic Majority leader, has warned, however, that "there is no prospect of any so-called grand compromise or deal (on deficit reduction) next year because the administration simply didn't live up to this year's deal."

Peter Riddell

An exceptional year of growth and profit, in spite of spending £770,000 on a taxi.



## US INVESTMENT AND COMMERCIAL BANKS

# Wall Street counts the cost of junk bonds

DESPITE the morning's sharp recovery by the Dow Jones Industrial Average, the prospects for the denizens of Wall Street - both the investment and the commercial bankers - seemed considerably bleaker yesterday than they had been a few days before.

Whatever happens to the stock market over the coming weeks and days, the extraordinary lucrative merger and leveraged financing business will never be the same again.

That will be bad news for both the investment and commercial banks' reported profits, but it is also a long-term problem.

In the short term, both groups of Wall Street institutions seemed to have relatively little to fear from the sudden stock market crisis. There was no need to call on the numerous emergency lines of credit

extended to Wall Street brokerage houses by the New York banking community.

Nor was there any serious anxiety about another potential Wall Street nightmare - the estimated \$7bn the investment banks have outstanding in "bridging loans" to leveraged acquisition groups.

Its worst effect would be to tie up large amounts of capital for the Wall Street firms involved. At present, though, even this would not be much of a threat. As Mr Perrin Long of Lipper Analytical Services points out, for the Wall Street houses to have their capital tied up in such high-interest loans is no great hardship at a time when there is little else for investment banks to do with their money.

The real problem lies not in the debts waiting to be refinanced, but in the financings Wall Street has undertaken already. And contrary to popular belief, the potential difficulties are probably more serious

conceivable losses.

Even assuming that the junk bond market never recovered, the bridging loan problem would be more of a headache than a nightmare.

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(As at June 30 1989)  
\* Highly-leveraged transactions as defined by each bank in its quarterly financial reports  
\*\* LDC exposure net of LDC reserves

LDC  
exposure  
as % of  
equity\*\*

Bank Loans outstanding (\$m) Commitments and other investments equity Total exposure (\$m) LDC exposure as % of equity\*\*

Bank	Loans outstanding (\$m)	Commitments and other investments equity	Total exposure (\$m)	LDC exposure as % of equity**
Citicorp	5.3	7.8	13.1	86
Chase Manhattan	3.0	4.3	7.3	106
J P Morgan	1.5	1.5	3.0	57
Bank America	1.1	1.3	2.4	123
Chemical	2.0	1.1	3.1	78
Men Hanover	3.7	1.7	5.4	102
Bankers Trust	3.2	3.7	6.9	93
Bank of N Y	3.9	2.0	5.9	80
First Chicago	1.2	2.4	3.6	139
Continental	2.1	1.4	3.5	42
			204	64

Source: Keats Bratt & Woods

## SECURITIES

# Firms less vulnerable than in 1987

SECURITIES firms in the UK were less vulnerable to a collapse in the equity market yesterday morning than they had been on Black Monday two years ago.

As a result, the heavy losses of the 1987 crash were unlikely to be repeated, even if the market had remained at the depths plumbed during the day.

According to one Stock Exchange estimate, produced at noon after a meeting spent hastily gathering information:

"There are roughly half the open positions, by value, that there were two years ago."

Securities firms were quick to claim that they had cut their holdings of stock in recent weeks in anticipation of a downturn. The bearish mood of the past few weeks, which had already seen nearly 10 per cent knocked off share prices before yesterday, had prompted this reaction.

Mr Peter Holloway, head of market-making at Barclays de Zoete Wedd, said before the market opened yesterday: "There haven't been that many people in the market prepared to take a position for a while.

"The market is a bit wiser, and a bit leaner and hungrier,

than it was in 1987."

There is a lucky side as well. Markets had never returned to the volumes of trading seen before the 1987 crash, so the positions held by market makers were likely to be substantially lower, said one Stock Exchange official. He confessed, though, that at least "one or two firms" had read the market correctly and left themselves short of stock in anticipation of a fall.

Yesterday's lower exposure was due also to there being far fewer unmet positions on the options market compared to 1987. At that time, according to one informed view, "people thought it was a free lunch, almost the philosopher's stone."

Securities houses are also likely to be less exposed as a result of their corporate business than in 1987.

According to Mr Michael Sargent, joint head of equities at Warburg Securities: "It is very different to last time - last time around, everyone was committed up to the gills in underwriting."

Firms that had underwritten BP's share issue, in particular, were badly hit by the crash -

especially Canada's leading securities houses.

However, there are likely to be undisclosed stakes in client companies which are eating into whatever profits firms have been able to claw together during the market surge that has characterised most of this year.

The most noteworthy such stake last time around was Compy NatWest's near-10 per cent holding in Blue Arrow. This hidden position cost the bank \$46m - compared to the \$20m which it lost during the crash from its normal market business.

Such stakes, if they exist, will be much clearer to the authorities than they were in 1987. At that time the Stock Exchange knew the size of County's stake, but not the name of the company concerned. This time the Securities Association, which has taken over the job of monitoring firms' financial positions, will know the names of the companies in which firms have large positions - giving them a better idea of the actual risk.

Yesterday the indications were that securities firms could take everything on

Richard Waters



Rest for the weary: A trader on the Sydney Futures Exchange takes a break after frantic morning trading

## MID WALES

The Financial Times proposes to publish a Survey on the above on

3RD NOVEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

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## WORLD MARKETS IN TURMOIL

## GOVERNMENT STOCKS

# Investors seek bond 'quality'

INVESTORS were willing to pay sharply higher prices for the security of government-backed debt yesterday, as the equity market continued to show its volatility.

As in October 1987, the faltering stock market revived interest in government bonds. Investors liquidated stocks to invest in bonds during unusually hectic trading.

In the UK, the investors favoured most sovereign debt issues, and UK government bonds - gilts - gained strongly, though only half as much as two years ago. They opened three points higher in price than on Friday, mirroring investors' flight into quality to government bonds and away from the unsettled equity market.

Mr Avinash Persaud, a monetary economist at UBS Phillips and Drew, said that price movements were a result of gilts following Footsie step by step in the opposite direction.

The long gilt future - the best indicator of the longer-dated maturities - opened sharply higher at 93.16 in price, rising to a high of over 94 before closing just below the day's highs. The market is in little doubt

that yesterday's gains and the heavy trading volumes will not last the week.

The spurt in gilt prices was a "flash in the pan," and the outlook for gilts remains "bearish" given the lack of liquidity in the market, said Mr Persaud.

In other markets, government bonds also tracked the price indices closely. Traders tried to ensure that bonds benefited from investors' flight to liquidity and quality.

German bonds were sharply higher in the morning, and trade was heavy, particularly in futures contracts. A record volume of 58,000 contracts were traded.

French and Japanese government bonds also showed impressive gains early in the day, before the fluctuations of the price indices in the afternoon brought prices down from the day's highs.

In most markets, bond movements did the opposite of the indices to close higher than on

Friday.

However, there is a general view among bond traders that the equity market will rally and restore last week's levels soon.

Rachel Johnson

## US SMALL INVESTORS

# Mutual support limits risk of getting hurt

INDIVIDUAL investors in the US stock market were not greatly hurt by Friday's rout on Wall Street for one good reason - they were not big holders of stock.

Since the Crash of October 19 1987, individual investors have been wary of the stock market as a place dominated by big institutions with volatile trading patterns. Since this spring, small investors have been putting a toe in the water but primarily through mutual funds rather than direct holdings.

Mr Fred Messerve, branch manager of Alex Brown's operation in Wilmington, Delaware, said yesterday: "Friday's decline just confirms people in

thinking there were right not to get back in after the Credit. They just think that Wall Street people are insane and this does not affect the general economy."

The assets of mutual funds, known in the UK as unit trusts, have risen sharply this year to \$349.8bn in August, higher than the previous peak month of August 1987 which was also the market's pre-Crash high.

But only \$241.2bn of the industry's money is invested in equities. "Individual investors have got only 25 per cent in stocks, with the rest in bonds and money market funds," said Mr Betty Hart of the Investment Company Institute.

## US DEALS AT RISK

# Trump throws in his cards on AMR bid

MR DONALD TRUMP, the New York businessman, yesterday dropped his tentative \$7.1bn offer for American Airlines in the first big deal to fail foul of Friday's stock market collapse.

But Mr Trump, who had proposed paying \$120 a share for American's parent company, AMR, said he might come back with a lower offer. The Trump announcement came amid widespread predictions that Friday's market break could signal a big decline in speculative merger activity in the US.

Investment bankers and traders say industrial companies may well be active in the takeover market now that the value of companies has fallen. But it will probably be some time before financial operators, such as Mr Trump, will be able to raise the credit from banks and the junk bond market to finance takeovers, leveraged buy-outs or recapitalisations.

Wall Street's arbitrageurs, the professional speculators in takeover stocks, were yesterday nursing big losses from their positions in many "deal stocks," particularly UAL, the parent company of United Airlines, and AMR.

But arbitrageurs said losses were not as severe as many had feared over the weekend and many potential takeover candidates sold heavily on Friday, such as Campbell Soup and Hilton Hotels, stabilised yesterday.

"Arbs have lost a lot of money," one said yesterday morning.

"But it wasn't Bucky day for us. It wasn't October 19 1987. Arbs suffered

severe losses on November 14

1986 when the most celebrated and active of their number, Ivan Boesky, confessed to insider trading and many speculative stocks fell precipi-

tously. Takeover stocks were also battered in the general rout of prices on October 19 1987.

Traders said credit for highly leveraged takeovers is clearly harder to find in the junk bond market and at the commercial banks.

"Financial buyers are not going to be doing deals for a while," an arb said.

More modestly, the market was cheered by news that Vitro of Mexico had signed a definitive agreement to buy Anchor Glass for \$265m.

James Buchan

## FALL FORESEEN

# Stars rule the charts

IT WAS all in the stars. Mr Daniel Pallant, a financial astrologer, is one man who can genuinely claim to be on the record in predicting the fall in the stock market well ahead of time.

Writing in the Weekend FT last December, Mr Pallant said the outlook for the UK stock market was "very bearish". He said the market would go up during the first half of the year, but from May prices would start to move sideways before starting to decline, gently at first and then at gathering speed downwards until at least the end of the year.

"For the record," he wrote, "the dates that will be the key indicators in the bear slide will be August 25 and September 13." As it turned out, the market reached its peak on September 8 and started to decline from September 12.

In July, Mr Pallant hedged his bets a bit in another article following the failure of the market to peak in May. But he still maintained: "I have no reason for changing my view that this year will, in the end, be very bearish for prices."

Yesterday he was even gloomier. This time, he maintains the fall will last a lot longer than in 1987 because, unusually, there will be rally in January. So he sees the FT-SE 100 index dropping well below 1,700 and heading towards 1,600.

John Edwards

## LEVERAGED BUY-OUTS

# More caution by UK banks

THE UPHEAVAL on the stock markets is likely to add to the caution which UK banks were already displaying towards the highly leveraged finance market before last week.

UK bank exposure to highly leveraged transactions - many of them in the US - is now of the same order as their exposure to Third World debt.

Figures compiled by Nomura International, the three largest lenders, Barclays, NatWest and Midland, have exposure equivalent to about one third of their equity. Mr John Tyre, Nomura's analyst, says the absence of a junk bond market in the UK meant that the

growth of the market was driven by the number of deals wanting to be done, rather than the supply of LBO finance.

But the recent rise in UK interest rates and the emergence of problems in some deals such as MFI had already prompted UK banks to take a more selective approach to highly leveraged finance.

Bankers were saying yesterday, though, that market turbulence need not spell the end of the leveraged finance business in the UK.

The impulse for further deals would come from the much cheaper opportunities that a

slimmed-down Senate version of the deficit reduction bill which will start being considered by a Senate/House conference later this week. They are almost certain to be confirmed.

Senator Lloyd Bentsen, the Democrat chairman of the Senate Finance Committee, has commented in relation to such takeovers that "you don't want to approach it with a meat axe because you could have something precipitous happen to the stock market. So you

## WORLD MARKETS IN TURMOIL

## EFFECT ON TAKEOVER BIDS

**Bad news for companies defending against predators**

IF IT has achieved anything, yesterday's roller-coaster ride on the UK market has left investors with a renewed appreciation of the value of cash.

It was already proving difficult for corporate predators to capture their prey without offering something to swell shareholders' wallets. Of the 15 UK bids and mergers yet to go unconditional, 11 are cash offers, and most of the rest have cash or part-cash alternatives.

Yesterday's volatility will further discourage paper bids. It will also enhance the attraction of the outstanding cash offers as nervous investors choose to escape from the seesawing market.

Pembroke Investments leveraged £227m bid for DRG, which makes Sellotape and Bandolion Bond stationery, could be one beneficiary. Mr Roland Franklin, who heads Pembroke, crept into the market yesterday morning with a dawn raid on DRG's weakened shares. They started the day trading 11p above the 590p cash offer, and ended 21p below.

The slide in prices could also affect the £1.1bn hostile cash bid for Pearl Group, the UK life assurance company, made by Australian Mutual Provident, its largest counterpart in Australia.

Before the market opened yesterday, Pearl's shares stood at 640p - 35p above the AMP bid - and analysts were expecting an increase in the offer. By the close, after a late afternoon rally in common with the rest of the market, that gap had narrowed to 14p.

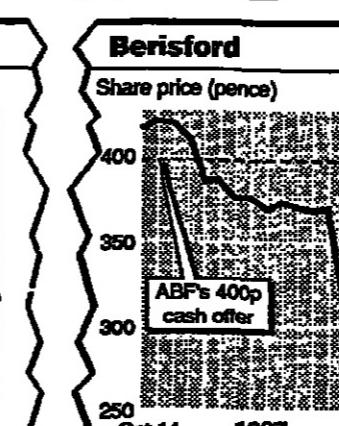
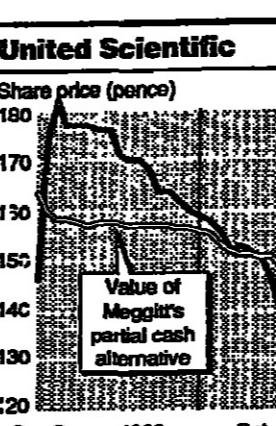
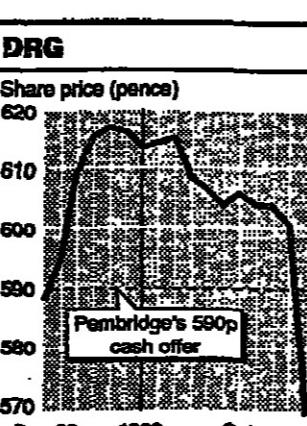
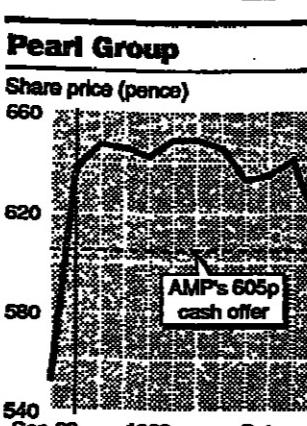
"A 30-point drop is not good news when you're defending a bid," said Pearl's advisors yesterday, speaking when the market was at its lowest - but they remained confident that their shareholders would reject the Australian offer.

A similar story emerged from other target companies.

United Scientific Holdings, the defence contractor, is fighting a bid from Meggitt, the specialist engineering group. Despite a sharp drop in Meggitt's share price, its partial alternative is now worth 16.5 per cent more than USH's market price, against 7 per cent at the start of the day.

The reaction of USH's deputy chief executive, Mr Nick Prest, was typical of all beleaguered directors and advisers yesterday.

"Our defence remains the fact that the bid undervalues the company - of we are firmly convinced - but clearly when extraordinary things are happening in the market it affects shareholders' thinking about short-term and long-term values."



The global market volatility is also exercised the minds of shareholders in Sea Containers, the ferry and container group, which is the subject of a long-running hostile bid involving the Atlantic. To the delight of the predators - Tiphook, a UK container rental company, and private Swedish ferry operator Stena - the target's shares are now trading nearly 36 below their \$83-a-share offer price in New York.

If the market weakness persists and Sea Containers' shareholders dislike the group's own rescue plan - promised by the end of this month - the attraction of \$1.02bn (£656m) of Anglo-Swedish cash could prove too great to resist.

Those who launched bids before yesterday's correction have to face up to another concern: remove the element of bid speculation from the target's share price, and the offer could look artificially high.

That said, the 1987 crash proved that a bidder which wants its target badly enough will proceed. This was the case with Scottish & Newcastle Breweries, which was in the midst of its third bid for Blackburn-based brewer Matthew Brown and not about to let its prey escape because of a market lull.

MMG Patricof Group mounted a bid for James Neill Holdings, the Sheffield toolmaker, a week ago. The venture capital group's recommended cash offer valued Neill at 280p a share in cash. That was a healthy premium to the market price even before yesterday's correction, but MMG's bid price was far too high for the changed conditions, ABF cited opposition from its controlling shareholder, family-owned George Weston Holdings, declined to waive the condition requiring 90 per cent acceptances and allowed the bid to lapse.

ABF has never renewed its attack on Berisford even though it continues to hold about a quarter of the sugar group's shares.

But another reluctant bidder in 1987 did return, after a decent interval. TI Group, the specialist engineering company, called off its agreed £14m purchase of US-based Bundy, a small-diameter tubing manufacturer, because of the uncertain economic outlook.

TI expressed its prudence by

reducing its offer price. Even with the consent of the target

## THE BID FOR DRG

**Pembroke ups stake to 29.9% with raid**

PEMBROKE INVESTMENTS' chances of success in its £227m hostile takeover bid for DRG, the UK paper and packaging group, were significantly improved yesterday when it bought an extra chunk of shares to lift its shareholding to 29.9 per cent.

The opportunity came when DRG's share price dropped below the 590p cash offer for the first time since Pembroke, Mr Roland Franklin's Bermuda-based vehicle, launched it on September 26.

Pembroke's raid on the shares, lifting its holding from about 24.5 per cent, underlined the fact that it had no plans to drop its offer in the face of adverse market conditions, J Henry Schroder Wag, Pembroke's adviser, said yesterday.

Lazard Brothers, the merchant bank advising DRG, said:

**Clare Pearson**



Scramble: Floor traders on the Amsterdam European Options Exchange rush to place sell orders as the Dutch markets react to last Friday's Wall Street collapse

## NEW ISSUES

**Market debutantes strive to stay afloat**

IT MUST be more than annoying for Hays, the UK business services group, that its £160m offer for sale, which marks the biggest new issue for years - apart from privatisation offers - should have coincided with a plummeting stock market. But at least the underwriting of the issue was completed last week and there are not many other new issues around to be affected by the market's volatility.

Statistics produced last week by Peat Marwick McLintock, the accountants, showed that the number of companies joining the official list in the first nine months of this year fell by nearly a half on 1988's levels. New entrants on the Unlisted Securities Market were down by 17 per cent.

Many companies that began thinking about floating during the summer would have wanted to steer clear of the fourth quarter, which is dominated by next month's £25bn-27bn privatisation issue for the water industry.

Apart from Hays, the other sizeable offer in progress is the issue for Euro DisneyLand. But the success of this, which forms part of a much larger European issue, is already virtually assured.

Only domestic regulations are keeping the UK portion of the offer open until Friday morning; those in Continental Europe closed last week in the face of strong demand.

Yesterday Euro DisneyLand's shares were trading at FF185 on the grey market in France, still at a premium to their FF172 issue price.

The fate of the Hays' issue will be decided later today or tomorrow, when the institutions consider whether to apply for shares in the offer, which closes on Thursday.

If they judge it likely that they will be left with large quantities of shares through

## WATER

**A timely health warning**

STOCK MARKET disasters have been among the more potent nightmares troubling Government advisers since the proposal to privatise the water industry became law.

The nightmare did not quite come true yesterday. But the volatility of the market will strengthen the usual warning that shares can go down as well as up.

Mr David Challen, a director of J Henry Schroder Wag, said the merchant bank, which is advising the Government, was still confident about the prospects for United after the end of the month, but it has most frequently been compared BET's shares closed just 2p down at 26p.

Other companies known to have been lining up to float recently have had more modest goals. Q Holdings, a clothes retailer which had been planning to go public with a market tag of about £33m before the end of the month, has put its plans on ice, according to its sponsor Pannier Gordon.

However, the loyal band of investors that supported the £5m offer on the US for Millwall Holdings, the parent company of the London football club, ensured that it closed on its first day of dealings yesterday at 20p, the issue price.

• Colefax & Fowler, the home furnishings company, yesterday reported a successful outcome to its recent £6.5m rights issue. About 81 per cent of the shares on offer at 160p were taken up when applications closed on Friday, even though Colefax shares lost 17p yesterday to close at 141p.

Tuskar Resources, the Irish oil company, said more than 95 per cent of its £2.9m (£2m) rights issue was taken up.

Although both outcomes were better than those reported last week by Lookers and W. Canning the outlook is bleak for most of the other outstanding rights issues of ordinary shares (see table). Yesterday, only Polly Peck International's shares were standing at a healthy premium to the rights price.

SIR COLIN MARSHALL, chief executive of British Airways, yesterday expressed strong hope that a new deal could eventually be reached to finance a leveraged buy-out of UAL, the second largest US carrier.

However, he warned in Tokyo that BA could not accept any less favourable conditions for its own participation and was unlikely to agree to put in more equity or debt capital. And later yesterday, BA made clear that the bid was unlikely to be revived in its present form.

The attempt to raise \$7.2bn in syndicated bank lending to support the buy-out of UAL collapsed on Friday afternoon triggering a sharp fall in US share prices that has since been echoed in world stock markets.

BA had joined with United's senior management, pilots and non-union staff in providing equity capital for the deal, and had just won shareholders' approval on Friday for its \$750m commitment.

"They would have defensive qualities in a poor market," said one fund manager. "I would have expected water stocks to have fallen less than the market in general today."

**Andrew Hill**

## UNITED AIRLINES: THE DEAL THAT SPARKED FRIDAY'S COLLAPSE

**Japanese institutions unlikely to drop opposition without fundamental changes**

\$500m or more needed to make the scheme a success.

Their decisions provoked the biggest fall on Wall Street since October 1987.

Yesterday, even Mitsubishi Trust Banking, which had responded most positively first time around with an offer of \$300m, said that the climate had got more difficult.

"We have to consider the other banks' behaviour, so we have to investigate the proposal even more deeply and more carefully," said Mr Makoto Konishi, chief manager of the international credit policy division.

Banks said that the plunge in US equity prices precipitated by the failure of the original \$7.2bn scheme had reinforced their doubts.

The original funding plan collapsed on Friday after several Japanese banks turned down the proposals or said they would put only \$100m or so into the venture, against

its bank, which both turned the deal down last week, said that higher fees and interest rates alone would not tempt them to accept Citibank's offer.

Mitsubishi said it had said no for three main reasons:

• The cash flow projections presented for United were not convincing. There had to be more evidence to support the favourable picture painted in the projections.

• Labour relations at United were poor. Japanese companies instinctively distrusted investing in companies with a history of labour disputes.

• In Mitsubishi's view, Citicorp had been "too aggressive in cutting down the fees to lenders."

A Mitsubishi executive said that while Citicorp might improve the terms it was difficult to see how the fundamen-

tal of the deal might be altered. Sanwa Bank agreed.

"Our basic attitude will not be changed."

Fuji Bank, which offered a token \$100m last week, said it would consider any revised offer. But conditions in the market as a whole were not good so the proposals looked less attractive than a week ago.

The banks which turned down the original offer include Sumitomo Bank, Mitsubishi Bank, Sanwa Bank and Long Term Credit Bank. Dai Ichi Kangyo Bank, Fuji Bank, Tokai Bank and the Industrial Bank of Japan offered \$100m each. Mitsubishi Trust and Banking, the largest trust bank, offered \$300m.

**Stefan Wagstyl**

## AUSTRALASIA

**Businessmen given buffeting**

IF developments in the leveraged buy-out industry in the US provided Friday's trigger to send the US share market plunging for the second time in as many years, it was hardly the reason Australia and New Zealand followed yesterday.

Statistics show that, on a day-to-day basis, the antipodean markets tend to follow the US whatever it does.

Leveraged buy-outs were certainly picking up - witness Mr John Elliott's recent A\$5.8bn (\$2.78bn) management takeover of Elders Ltd. and the current management

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## INTERNATIONAL CAPITAL MARKETS

# Treasuries slump as Dow rebounds

By Janet Bush in New York and Rachel Johnson in London

**US TREASURY** bond prices slumped yesterday in a mirror image of the rebounding equity market, reversing a large proportion of the gain on Friday when the Dow Jones Industrial Average slumped by 190.58 points.

By late trading, the Treasury's benchmark long bond was quoted around 1% point lower, taking its yield to 7.97 per cent, roughly where it was

**GOVERNMENT BONDS**

before Friday's flight to quality.

The surge on Friday came as the market anticipated that the US Federal Reserve would ease monetary policy and so ensure that there was no liquidity crisis following the rout on the equity market. The Fed said at the weekend it was prepared to respond by providing liquidity.

Fed funds opened at 8% per cent and then slipped to 8% per cent. The Fed announced two-day customer repurchase agreements, a non-aggressive addition of reserves to the banking system. Some bond analysts had expected a more aggressive addition of reserve through a system repurchase.

However, by the time it came for the Fed to operate, the stock market was rebounding nicely.

Mr Larry Leuzzi, bond analyst at S.G. Warburg Securities in New York, said that yesterday's Fed operation was a gesture to the market which said that the Fed was standing ready to help and that it did not want to overreact, given that the equity market was looking healthier.

"The Fed wants to return to business as usual as quickly as possible," Mr Leuzzi said.

**BENCHMARK GOVERNMENT BONDS**

	Coupon	Ref Date	Price	Change	Yield	Week Ago	Month Ago
UK Gilts	13.525	9/92	105.25	+5.00	11.41	11.88	11.74
	8.750	1/96	95.17	+3.23	10.27	10.27	10.27
	8.000	10/98	94.24	+36.02	9.81	9.64	9.44
US Treasury *	8.000	8/98	100.50	-23.03	7.97	8.02	8.12
	8.125	8/16	101.20	-36.02	7.98	8.01	8.12
JAPAN No 111	4.500	6/98	98.0567	+0.000	5.26	5.21	5.22
No 2	5.700	3/07	104.4768	+0.380	5.21	5.14	5.18
GERMANY	6.750	6/98	98.2500	+0.050	7.00	6.95	6.95
FRANCE BTAN GAT	8.000	7/94	95.5563	+0.009	9.18	9.11	9.01
OAT	5.125	5/98	95.7750	+0.025	8.78	8.71	8.55
CANADA *	6.500	10/98	98.9000	-1.600	9.86	9.51	9.55
NETHERLANDS	7.250	7/99	98.8100	+0.740	7.42	7.36	7.28
AUSTRALIA	12.000	7/99	91.3977	+0.349	13.51	13.54	13.15

London closing: \*Yen/dollars. New York close. Prices: US, UK in £/cents; others in decimal.

Technicals Data/ATLAS Price Source

Two rounds of matched sales expired yesterday, meaning that even if the Fed had not added reserves, liquidity was coming back into the market.

The high yield or junk bond market opened around 2 to 3 points lower yesterday, extending the declines seen on Friday after news that the management and employee group of UAL could not get financing at the proposed price for its bid with British Airways for the airline.

**IN EUROPE** and Tokyo, fluctuations in government bond prices during the day caused some confusion in the afternoon and the rallies in the Dow Jones and Footsie indices knocked bond prices off the day's highs in some markets.

The broad picture, however, was of a "false dawn" for government bonds, as investors went for liquidity and, to a certain extent, piled into gilts and government bonds.

**IN GERMANY**, government bonds behaved inversely to equity. Bonds were marked up

a point at the fixings and trade in both cash and futures was busy.

The Federal 7 per cent bond was fixed DM145 higher at 100.85, to yield 6.88 per cent after 7.09 on Friday.

The December gilt futures contract opened "way, way up" at 93.09 (92.56), in the expectation that the Dow would have lost another 70 points at opening. When it had not, the contract fell from its high of 94.17 to trade at around 92.24.

Traders, however, expect bonds to remain strong performers at least until the equity market settles. A record volume of 58,000 futures contracts changed hands yesterday.

**IN THE UK**, there were also sharp initial gains — though the mark-ups were confined to 3 points, compared to the 6 in October 1987.

"Prices reacted Footsie and at the longer end we closed half a point down on the day's highs," said a trader.

The lack of liquidity, however (because of the government surplus and buy-backs of

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## INTERNATIONAL COMPANIES AND FINANCE

## BSN to take control of German noodle producer

By George Graham in Paris

BSN, the leading French food group, has reached an agreement to take control of Birkel, the second largest producer of pasta and noodles in West Germany.

The group headed by Mr Antoine Riboud has already been on the acquisitions trail this year, with the \$1.2bn purchase of RJB Nabisco's European biscuit operations and the \$1.6bn takeover, in partnership with the Agnelli group, of the Galbani cheese company in Italy.

BSN will initially take a stake of 15 per cent from the Birkel family, increasing to a position of total control, subject to the approval of the West German monopoly authorities.

The acquisition in May of La Familia, BSN officials said, the German market had grown by 3 per cent a year over the last four years and had strong potential: West Germans eat only 4.4kg a year of pasta, compared with 6.5kg in France and 25kg in Italy.

Birkel last year secured second place with a market share of 23.5 per cent, but the combination with Sonnen-Bassermann, number three in the pasta market, with a share of 6.3 per cent, will place it ahead of the market leader Drei Glocken, which had 25.6 per cent of the market last year.

BSN is already leader in pasta in its home French market, and ranks second in Italy, Belgium and Spain, following

the acquisition in May of La Familia. BSN officials said the German market had grown by 3 per cent a year over the last four years and had strong potential: West Germans eat only 4.4kg a year of pasta, compared with 6.5kg in France and 25kg in Italy.

Birkel, which had sales of DM250m (\$131m) and has three factories, is also West German leader in spaghetti sauces and produces breadcrumbs.

Sonnen-Bassermann, BSN's other West German subsidiary in the grocery products sector, had sales of DM170m mainly in soups, prepared foods, jams and pasta.

## Stora forecasts SKr4bn profit

By Robert Taylor in Stockholm

STORA, Europe's biggest pulp and paper concern, yesterday reported a 20 per cent increase in profits after financial items for the first eight months of 1989. But it revealed that rising interest rates and lower activity in some operations had damped business levels in the second four months.

Profits rose to SKr2.44bn (\$875m) from SKr2.03bn during the eight months, but the actual rate of advance slowed down markedly over the period. Profits rose by SKr1.43bn in the first four months and by SKr1.01bn in the second four months.

Sales went up over the eight months by 7 per cent to

SKr27.17bn from SKr25.48bn. Stora predicted profits for the whole of 1989 would amount to around SKr4.5bn, compared with SKr3.7bn for last year.

The company said demand for forestry industry products remained favourable in western Europe and while the demand for pulp continued to develop well, as it had done since 1986, demand for newsprint was increasing through the Papyrus subsidiary. Stora said it had strengthened its position in the European fine papers market, while trends remained favourable in the paper and board products area.

Stora said higher interest rates in Europe had brought a slowdown in the building industry so demand for construction and interior products had "weakened substantially," particularly in the UK, Denmark and Norway. But the company added that the still buoyant Swedish, Finnish and German markets had ensured the maintenance of high profitability in the door and kitchen equipment businesses.

The company's Swedish Match unit reported improved operating results in lighters and shaving products, but weakening demand for flooring products due to intense price competition, environmental pressures and a falling US market.

Like Santander, Hispano Americano has opted for transnational partnerships within Europe in preference to building up its domestic banking base through mergers.

Commerzbank has had one of its members on Hispano Americano's board since 1984. Their relationship is founded on joint participation in Euro-partners, a loose banking consortium to which Crédit Lyonnais and Banco di Credito di Roma also belong.

Hispano also announced its third-quarter results yesterday. They showed pre-tax profits of Pta42.6bn (\$352m), a 32 per cent increase on the comparable nine months of 1988.

There were increases in the profits and sales of the food and tobacco business, though less than the rise of a year ago. Operating profit in pharmaceuticals increased by 37 per cent to SKr540m compared with SKr392m for the same period last year, while sales rose to SKr13.23bn from SKr1.94bn.

The best results came in the

## Hispano to have seat on German bank board

By Tom Burns in Madrid

BANCO HISPANO Americano, the fourth-ranked Spanish commercial bank, will appoint a director to the board of Commerzbank, the big West German bank, following the acquisition of a 5 per cent

share of the bank by Birkel, which had sales of DM250m (\$131m) and has three factories, is also West German leader in spaghetti sauces and produces breadcrumbs.

Sonnen-Bassermann, BSN's other West German subsidiary in the grocery products sector, had sales of DM170m mainly in soups, prepared foods, jams and pasta.

## Procordia up 19%

By Robert Taylor in Stockholm

PROCORDIA, the Swedish state-controlled holding company, enjoyed a 19 per cent increase in profits (after financial items) in the first eight months of 1989 with a rise to SKr92.6m (\$14.3m) from FFr57.5m a year earlier, writes Our Financial Staff.

The company predicted year-end earnings would show a significant increase on 1988, but warned against reading too much into the interim performance. The first half gains mostly stemmed from a rush of contract completions, it said.

The best results came in the

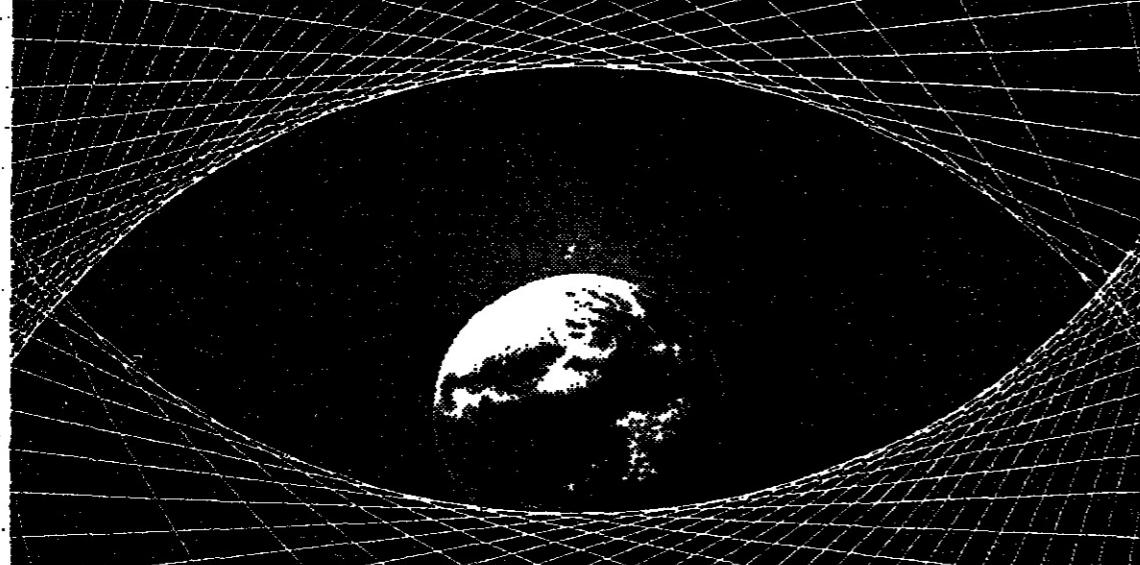
beer and soft drinks division with a profit of SKr290m, and sales of SKr2.37bn, compared with SKr2.27bn for profits and SKr2.36bn in sales for the first eight months of 1988.

There were increases in the profits and sales of the food and tobacco business, though less than the rise of a year ago. Operating profit in pharmaceuticals increased by 37 per cent to SKr540m compared with SKr392m for the same period last year, while sales rose to SKr13.23bn from SKr1.94bn.

## Correction Vallourec

Vallourec sales rose by 21 per cent to FFr4.35bn (\$674m) in the first half of 1989. On October 10 this figure was wrongly described as the first half profit.

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## Serono high on drug of success

Peter Marsh on a fast-growing European pharmaceutical company



Fabio Bertarelli: provides strategic leadership

It is the end of a hard day at Mr Fabio Bertarelli's office, close to Lake Geneva in Switzerland.

Mr Bertarelli, 65, is tired and – as he probably would be the first to admit – does not look as though he is worth \$500m.

Mr Bertarelli is chief executive and majority owner of Ares-Serono, a medium-sized but fast-growing pharmaceutical company with a capitalisation of about \$1bn and with sales this year expected to be about \$500m.

The links are expected to heighten the co-operation between the two institutions, Hispano said yesterday, as the share deal between the two banks was formally completed.

The deal fulfills a share swap agreement that dates back to 1983, when Commerzbank purchased 10 per cent of Hispano Americano. But the deal has now been broadened, Hispano Americano said. It allows the two banks to provide similar financial services for each other's clients in their respective countries.

Hispano Americano's deal with Commerzbank, which is ranked third among German banks, mirrors that of rival bank, Santander, which last year swapped 5 per cent of its shares with the Royal Bank of Scotland, and subsequently increased its holding in the British bank to 10 per cent.

Like Santander, Hispano Americano has opted for transnational partnerships within Europe in preference to building up its domestic banking base through mergers.

Commerzbank has had one of its members on Hispano Americano's board since 1984. Their relationship is founded on joint participation in Euro-partners, a loose banking consortium to which Crédit Lyonnais and Banco di Credito di Roma also belong.

Hispano also announced its third-quarter results yesterday. They showed pre-tax profits of Pta42.6bn (\$352m), a 32 per cent increase on the comparable nine months of 1988.

The best results came in the

healthcare market, which currently provides only one-fifth of the company's revenues.

Serono breaks down its business into several areas, one of which is infertility drugs. It claims to account for about two-thirds of the \$200m-a-year world market in these products. Important raw materials come from hormones and other natural organisms collected from human urine.

As part of its efforts in the fertility area, the company last year bought two of the world's leading fertility-treatment centres.

The purchase of the Hallam Medical Centre in London and Bourn Hall near Cambridge was to help Serono learn more about the needs of physicians in the general area of fertility drugs, says Mr Bertarelli. The company is spending about \$15m on an investment programme to improve both centres.

In a second broad area of therapy, Serono gains sales of some \$50m a year through purchases of other companies. "I believe we are on course for a turnover of about \$1.5bn by 1995," he says.

In the past, Serono has resisted large acquisitions, though it has made a number of relatively small purchases, as in the takeover last year of Baker Instruments, a US diagnostics group. This helped the group in its move to build up in the US.

What does Mr Bertarelli think of the chain of mergers in the drugs industry which has greatly increased the muscle of some of his rivals?

"I don't believe this will make much difference to us. In my view the dinosaurs always die. In many instances when big companies join together they have to assemble large teams and this makes them lose their entrepreneurial flair."

Serono has, in recent years, moved into genetic engineering as a way of making some products by a more sophisticated and possibly more efficient route, rather than relying on producing them from natural materials.

In May it started selling a genetically-engineered form of growth hormone which Celltech, a UK biotechnology company, is especially strong in

high performance machines described as mini minisupercomputers, it set out a standard or set of rules for companies developing software for Intel's i860 microprocessor, the most powerful semiconductor chip available.

The i860, with more than 1m transistors embedded in its cir-

cuits, is reckoned to be faster than a high performance chip from Sun Microsystems or MIPS, the present leaders in the work stations market place.

The standard that Intel and Alliance announced yesterday is designed to do for work stations what MSDOS did for the

IBM compatible personal computer market, in that it should stimulate the creation of software from a multiplicity of vendors which will run on i860 systems.

Intel also announced that it was taking a \$3m stake in Alliance, roughly 4 per cent of the company.

This announcement appears as a matter of record only.



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For the quarter ended  
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<b>OPERATING RESULTS</b>	
One month (30th September 1989) 30,071,1969	
Gold produced (kg)	2,000,000
Gold produced (mt)	2,000
Revenue (R1 million)	7,128
Total revenue (R1 million)	7,128
Cost (R1 million)	5,811
Profit (R1 million)	1,317
Gold price received (R1/kg)	2,07
Profit after taxation and State's share of profit	3113
Profit after taxation and State's share of profit	3113
Cost	2,000
Working profit	2,000
Sundry expenses	8,000
Profit before taxation and State's share of profit	11,738
Retention and State's share of profit	1,119
Profit after taxation and State's share of profit	9,619
Capital expenditure	1,119
OPERATING RESULTS	18,168
The costs for the quarter include the effect of the increases in unutilised wages granted in July, as well as current operating costs and benefits amounting to R0.3 million.	
CAPITAL EXPENDITURE	R0.5 million.
There are no commitments for capital expenditures amounting to R0.5 million. The estimated total capital expenditure for the remainder of the current financial year is R12.0 million.	
For and on behalf of the board,	
C. G. KNOBBS (Chairman)	
M. A. WATSON (Managing Director)	

12 October, 1989

**Durban Roodepoort Deep,  
Limited**

<b>INCORPORATED IN THE REPUBLIC OF SOUTH AFRICA</b>	
<b>Registration No. 01/0320/00</b>	
<b>ISSUED CAPITAL AND SHARE PREMIUM: R12 285 000 IN SHARES OF R1.00 EACH</b>	
<b>OPERATING RESULTS</b>	
One month (30th September 1989) 30,071,1969	
Gold produced (kg)	1,000,000
Gold produced (mt)	1,000
Revenue (R1 million)	2,000
Cost (R1 million)	1,000
Profit (R1 million)	1,000
Gold price received (R1/kg)	2,000
Profit after taxation and State's share of profit	1,000
Capital expenditure	1,000
OPERATING RESULTS	1,000
The costs for the September quarter include the effect of increases in unutilised wages granted from 1 September. Retrenchment benefits paid during the quarter amounted to R4.2 million. No payments were made in the previous quarter.	
CAPITAL EXPENDITURE	R0.5 million.
There are no commitments for capital expenditures amounting to R0.1 million. The estimated total capital expenditure for the remainder of the current financial year is R12.0 million.	
PROFITS	R12 285 000
Proceeds from the sale of assets totalling R0.2 million, compared with R0.9 million in the preceding quarter, reflected above.	
BORROWINGS	R0.2 million.
Borrowings amounted to R24.2 million at 30 September 1989 compared with R15.2 million at the end of the previous quarter.	
The total interest charge for the quarter ended 30 September 1989 was R0.5 million compared with R0.2 million in the previous quarter.	
GOLD HOLDING	R0.5 million.
The proceeds from the gold hedging transactions completed during the quarter form part of expenses deducted from the profit and loss account of the quarter. The company had sold gold in terms of its gold hedging operations as detailed below:	
Quarter	Average minimum recovery rate per kilogramme per month
1989-4th	100
1989-1st	100
	R0.445
	R0.417
For and on behalf of the board,	
C. G. KNOBBS (Chairman)	
E. B. CROCKER (Managing Director)	

12 October, 1989

GENERAL NOTE  
All financial figures are subject to audit.
**RAND MINES.  
BREAKING NEW  
GROUND EVERY DAY.**

October 1989

This announcement appears  
as a matter of record only.
**Union Bank of Finland Ltd**  
Helsinki, Finland

DM 500,000,000

**Euro-Medium Term Note Programme**

Arranger

Deutsche Bank  
Aktiengesellschaft

Dealers

Deutsche Bank  
Aktiengesellschaft

Morgan Stanley GmbH

Issuing and Paying Agent

Deutsche Bank  
AktiengesellschaftCSFB-Effectenbank  
Aktiengesellschaft
**US\$28,000,000**  
Short-term Commercial Notes  
issued in Series under a  
US\$28,000,000  
Note Purchase Facility

**Mount Isa Mines  
(Coal Finance) Limited**

Notice is hereby given that the above Series of Notes issued under a production Loan and Credit Agreement dated 30th March, 1989, carry an Interest Rate of 8.1% per annum. The Issue Date of the above Series of Notes is 17th October, 1989, and the Maturity Date will be 17th April, 1990. The Euro-clear reference number for this Series is 84638 and the CEDEL reference number is 842281.

**Manufacturers Hanover Limited**  
(a member of The Securities Association)

17th October, 1989

**Crédit Commercial de France**  
U.S. \$100,000,000  
Floating Rate Notes due 1992

For the six month period 13th October, 1989 to 17th April, 1990 the Notes will carry an interest rate of 8.775% per annum with a coupon amount of U.S. \$451.44 per U.S. \$10,000 Note payable on 17th April, 1990.

Listed on the Luxembourg Stock Exchange

Bankers Trust  
Company, London

Agent Bank

**INTERNATIONAL COMPANIES AND FINANCE**
**IBM earnings tumble  
30% in third quarter**

By Martin Dickson in New York

INTERNATIONAL Business Machines, which warned last month of a substantial drop in earnings, yesterday announced a near 30 per cent fall in third-quarter net profits.

The world's biggest computer company produced net profits of \$87m or \$1.51 a share for the three months to end-September, against \$1.25bn or \$2.01 in 1988.

The earnings per share figures were at the low end of Wall Street expectations, which had been cut to between \$1.40 and \$1.60 from \$2.10 to \$2.30 in the wake of September's warning.

Mr John Akers, chairman, reiterated the explanation he gave last month for the disappointing results: the introduc-

tion of new products, an increase in leasing activity by customers, and the strength of the US dollar.

But he added that demand for IBM products and services continued to be good worldwide. Third-quarter shipments were up, while revenues rose 4.3 per cent to \$14.3bn. "We do not see anything in the fundamentals of our business that would cause us to change our strategy of investing for profitable growth," Mr Akers said.

"Continuing improvements to our product line, and the additional revenue and profit that will be realised from increasing IBM lease activity, make us confident about the long-term prospects for our business."

Revenue for the first nine months totalled \$42.2bn, up 6.5 per cent, with net earnings of \$3.2bn or \$4.53 a share, compared with \$3.5bn or \$5.83 in 1988.

Sales revenue in the period totalled \$27.34bn, up 6 per cent compared with \$26.59bn, with support services up 5.2 per cent at \$7.1bn, software up 4.2 per cent at \$5.78bn (\$5.29bn), and rentals and financing up 9.3 per cent at \$2.06bn (\$1.91bn).

Third-quarter sales revenue improved by 1.6 per cent from \$9.26bn to \$9.20bn, with support services up 7 per cent at \$2.36bn, software up 8.6 per cent to \$1.98bn and rentals and financing up 20.6 per cent to \$758m.

**JP Morgan \$1.8bn in the red**

By Martin Dickson

J.P. MORGAN, the fourth largest US commercial bank, reports a third-quarter net loss of \$1.8bn equal to \$2.92 a share - the result of a \$2bn addition to its provision for possible Third World loan losses which was announced last month.

The loss at the nine-month stage was \$1.4bn or \$7.37 a share.

The latest figures compared with net income of \$24m or \$1.25 in the 1988 third quarter and \$744m or \$4 in the first nine months of that year.

The \$2bn provision will potentially allow Morgan to write off 100 per cent of its medium and long-term expo-

-sures mainly fees and commissions, which included increased corporate finance fees, and gains from the sale of investment securities.

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## INTERNATIONAL COMPANIES AND FINANCE

**Bond sells BIG stake for \$373.8m**

By Chris Sherwell in Sydney

MR ALAN BOND, the beleaguered Australian entrepreneur, finally abandoned his dream of becoming a world gold baron yesterday by selling out completely from one of his principal creations, Bond International Gold (BIG).

Announcements in Perth and Toronto's aid LAC Minerals, the large Canadian resources group, had paid US\$373.8m for Mr Bond's 65 per cent stake in BIG, held through his private family company, Dallhold Investments (58 per cent) and the listed Bell Resources (7 per cent).

The price of US\$10 per share was at a significant premium to recent market levels of US\$8.75, and ahead of the latest worldwide share price correction. But it was below the US\$11.50 level at which the group was listed in New York last year to raise US\$300m in the world's biggest gold flotation.

Mr Bond's disposal follows another milestone in August in which he ended his involve-

ment in the "Super Pit" at Kalgoorlie by selling down his stake in Gold Mines of Kalgoorlie to Mr Robert de Crespigny's Poseidon.

Mr Michael Gross, Dallhold's managing director, admitted yesterday that the decision to sell out of BIG was "a particularly difficult one." But he said it was made to increase Dallhold's financial strength "in the face of sustained high interest rates in Australia," adding that it represented "a further consolidation" of Mr Bond's business interests.

Mr Bond had originally planned to sell down control of BIG to Corona, another Canadian company. In June, Corona acquired 7 per cent of BIG from FAI Insurances for US\$7.25 per share, together with an option on another 20 per cent. But their plans fell through and Corona exercised another option to put its stake back to Bell Resources.

Coincidentally, the new controlling shareholder of BIG, LAC Minerals, was recently involved in a court dispute

with Corona over ownership of a mine in Ontario. Corona won, but was obliged to pay LAC C\$210m (US\$179m), leaving it flush with cash.

LAC operates numerous gold and zinc mines in North and South America and as of last week had a market capitalisation of around US\$330m. Mr Peter Allen, LAC's chief executive, yesterday praised BIG's profitable gold mines and prospective assets, saying it was currently producing about 600,000 ounces of gold, 32,000 tonnes of copper and 1.5m ounces of silver annually.

The deal is due to be completed by November 21, subject to regulatory approvals and satisfaction of other customary closing conditions. Mr Allen said, Dallhold will receive US\$333.8m and Bell Resources US\$40.5m, with the latter making a profit of US\$1m.

Other recent resources-related sales by Mr Bond have included gold and nickel interests held through the listed Mid-East Minerals and its subsidiary Metals Exploration, he said.

## VOLATILE STOCKMARKETS IN PERSPECTIVE

A

**Statement  
From  
Fidelity.**

Once again, we face a period of stockmarket uncertainty.

The size of institutional cashflows, computerised trading, increased use of derivative instruments and the globalisation of equity markets are just some of the reasons behind this intensified volatility.

Volatility which is today a fact of life for investors.

Against this background, Fidelity's fundamental belief in the long-term benefits of equity investment remains firm. The outlook for the main world economies continues to be relatively encouraging and we do not anticipate a global recession. Real value is evident in the shares of many companies around the world — and identifying this value is the heart of Fidelity's approach to equity investing.

Our advice is thus the same as we offered in October 1987 — that investors should not take precipitate action. For investors taking a long-term view, equity investment remains a very attractive way to build real long-term wealth.



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62015

**Japanese stores ahead halfway**

By Stefan Wagstyl in Tokyo

THREE JAPANESE store groups yesterday reported solid sales increases, reflecting the sustained strength of consumer spending.

They were announcing interim results for the period to the end of August. Sales at Takashimaya, the oldest company, rose 8.8 per cent to Yen 310bn (\$2.16bn), generating an increase of 12.8 per cent in

**Nintendo raises profits 24% to Y69bn**

By Stefan Wagstyl in Tokyo

NINTENDO, maker of 90 per cent of the video games played in Japan, yesterday reported a 24 per cent increase in consolidated annual pre-tax profits to Yen 69.5bn (\$4.85bn), writes Stefan Wagstyl.

Sales were 43 per cent higher in the year to the end of August at Yen 212bn, buoyed by

strong demand for pocket-sized family computer games.

Nintendo expects further strong growth in demand both in Japan and the US. For the seven months to the end of March, Nintendo is forecasting sales of Yen 10bn and pre-tax profits of Yen 7bn. It forecast sales of Yen 40bn and profits of Yen 13bn for the year to March.

**TNT airborne, en route to 1992**

Chris Sherwell on a transport group's novel air freight service

WHEN TNT, the Australian-based international transport group headed by Sir Peter Abela, decided to set up an overnight air express freight service throughout Europe, many voiced doubts about its chances of success.

Was market demand sufficient, or growing fast enough, to justify such an ambitious venture? Would its establishment not be prohibitively expensive? Two years after the novel service began, some answers are emerging.

Mr Alan Watson, head of TNT Express Europe and based in the Netherlands, says the business has performed "well up to expectations," has achieved "excellent" market acceptance and is now breaking even, a year ahead of original projections.

But according to Mr Tim Ryan, transport analyst at stockbroker James Capel, costs of the air network investment were a hefty £20m (US\$15.4m) in the year to June alone. He says TNT has had to buy revenues through acquisition and profitability remains low.

Nevertheless, he agrees the air freight service, which involves a fleet of Bae 146 aircraft using a network of airports, makes a formidable combination with TNT's European road freight business.

TNT's eyes are fixed firmly on 1992. Its strategy is to dominate the tough and highly segmented European freight industry by offering a comprehensive range of services between and within all European countries.

TNT is not the only Australian company involved in Europe-wide freight. Brambles,



Sir Peter Abela: met with scepticism

another well-known transport group, is carving a separate niche in rail transport through Groupe CAIR, its rail wagon business.

But where Brambles has been cautious, TNT has been bold — starting with the spectacular US\$1.5bn, 72-aircraft deal in June 1987 to buy five years' worth of British Aerospace production of the Bae 146 Quiet Trader.

That marked TNT's first tangible public commitment to air freight. The aircraft is not only quiet, it is economical and has a short take-off and landing capability. It can therefore use European airports during overnight curfew restrictions.

Using its initial purchase of five Quiet Traders, TNT launched its Overnite Air Express business. It now has 11 of the aircraft in operation out of a total of 16.

In the past year TNT has also bought KLM Airlines' XP Parcels Express business for £47.8m and has linked the air freight business with TNT Ipc, its road freight business. Together they are now called TNT Express Europe.

WITH its integrated operation, TNT says it can now accept any shipment regardless of size or weight, and can offer what it calls "1-2-3-4 day" delivery options to and from any country in Europe.

On the air freight side, its aircraft fly nearly six days a week into and out of 31 airports throughout Europe in every country bar the Netherlands and Belgium, which are served by road from the group's central air-hub at Cologne.

U.S. \$100,000,000

**B.B.L. International N.V.**Floating Rate Notes Due 1999  
Guaranteed on a Subordinated Basis  
as to payment of principal and interest by**BBL**Banque Bruxelles Lambert S.A./  
Bank Brussel Lambert N.V.

Interest Rate	8 3/4% per annum
Interest Period	16th October 1989 17th April 1990
Interest Amount per U.S. \$5,000 Note due 17th April 1990	U.S. \$222.40

Credit Suisse First Boston Limited  
Agent Bank

Wells Fargo &amp; Company

U.S. \$100,000,000

Floating Rate Subordinated Notes due July 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period  
17th October, 1989 to  
17th January, 1990  
the Notes will carry an interest rate of 9% per annum.  
Interest payable on the relevant interest payment date 17th January, 1990 will amount to  
US\$230.00 per US\$10,000 Note and US\$1,150.00 per US\$50,000 Note.

Agent Bank:  
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Scandinavian Finance B.V.

(Incorporated in The Netherlands with limited liability)

U.S.\$60,000,000

Floating Rate Serial Notes due 1993

Guaranteed on a subordinated basis by

Scandinavian Bank Group plc  
(Incorporated in England with limited liability)

For the six months

17th October, 1989  
to 17th April, 1990The rate of interest has been fixed at 8 3/4% per annum and the interest payable on the relevant interest payment date,  
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## UK COMPANY NEWS

## Grouse helps Highland advance

By Lisa Wood

**HIGHLAND DISTILLERIES**, maker of the Famous Grouse, the second largest selling Scotch in the UK, yesterday announced pre-tax profits of £19.5m for the year ended August 31, an increase of 37 per cent on last year.

The results, at the top end of City forecasts, reflected particularly strong growth in volumes of Scotch sold in the off-licence trade in England and Wales where Grouse has an 8 per cent share of the total whisky market.

Turnover totalled £190.6m, an increase of 15 per cent on the previous year's £121.9m. Highland Distilleries said that UK sales of the Famous Grouse increased by 3 per cent in a

marketplace which fell by 2 per cent.

Export sales of Grouse and other brands including Highland Park malt whisky, increased by 18 per cent to over £12m, with the group strengthening its distribution arrangements in a number of markets last year including taking on Remy-Martin in Japan and France.

Highland said there had been a 40 per cent increase in the year for new whisky fillings from blenders because of the virtual elimination of surplus whisky stocks in the industry.

"The company's distilleries are now operating at a high level of output to meet this

addition demand and the requirements of our own brands," Highland stated.

Earnings per share were 10.8p, against 7.5p last time.

The directors propose a final dividend of 2.8p, making a total of 8.65p (2.82p) for the year.

**• COMMENT**

The proposition that Britons are drinking less but better rings true in the case of Highland Distilleries whose Famous Grouse, a premium-priced blended Scotch continues to take market share in the UK. Here blends at the bottom end of the market are being squeezed as the price differ-

tial between the top and the lower end of the market narrows because of the near elimination of surplus stocks in the industry which fed the cheap brands. The improved health of the whisky industry - with world consumption recovering coupled with the demise of the whisky loch - is also feeding demand for new whisky fillings from Highland. Next month the group, which increased new whisky supplies by 13 per cent last year, is opening two new stills at Glen Rothes. Analysts, who expect new distribution agreement to assist sales growth overseas, are forecasting a pre-tax profit of £22.6m for the full year giving a prospective multiple of 17.7.

## BAe and Thomson plan defence consortium

By David White, Defence Correspondent

**BRITISH AEROSPACE** and Thomson-CSF of France are considering bringing other international companies into a defence consortium based on their planned missile joint venture and their possible joint takeover of the troubled Ferranti International Signal.

The two companies, which yesterday announced officially their proposal to unite their missile and guidance system businesses, said yesterday that the venture might attract other companies "to join in the formation of the world's largest defence contractor".

Although the missile venture would be Europe's largest guided weapons concern, it would by itself fall well short of such an aim. The top 10 US defence contractors have military sales between twice and four times the venture's £1.4bn combined annual sales.

BAE said further links might be contemplated after the planned joint company, Euro-dynamics, had been established.

The state-controlled Thomson group meanwhile made it clear that it was not currently contemplating further ties with BAe beyond the scope of the missile project, which was the focus of discussions over the past two years.

The two companies said their plan reflected the leveling-off of defence budgets and would seek to "increase efficiency through rationalisation". However, BAe said there should be opportunities for increased employment as a result of an expanded product portfolio and wider market access.

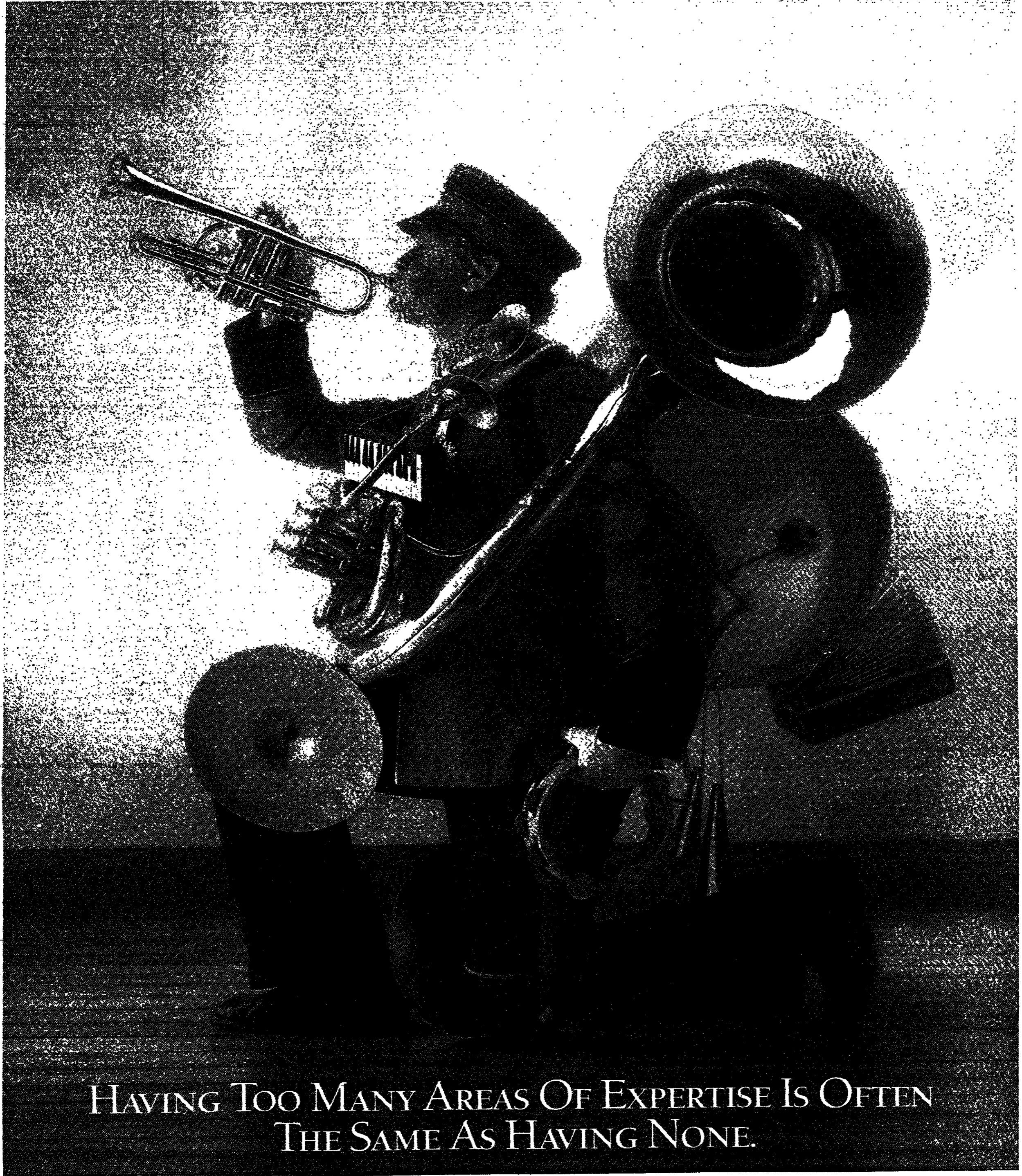
The 50/50 venture would have a management drawn largely from the parent companies but would enjoy a significant degree of autonomy.

The companies said there were still "one or two matters to be resolved" before their boards could confirm the joint venture arrangements, including obtaining approval from the respective governments.

## Yorkshire Bank finally to be auctioned by its four owners

By David Lascelles, Banking Editor

All relevant companies are members of The Securities Association.



## HAVING TOO MANY AREAS OF EXPERTISE IS OFTEN THE SAME AS HAVING NONE.

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For further information please contact Kevin Haycock or the Joint Administrative Receiver, David R. Wilson of Deloitte Haskins & Sells, 35 Newhall Street, Birmingham B3 3DX. Tel No 021 200 2828. Telex No 357839.

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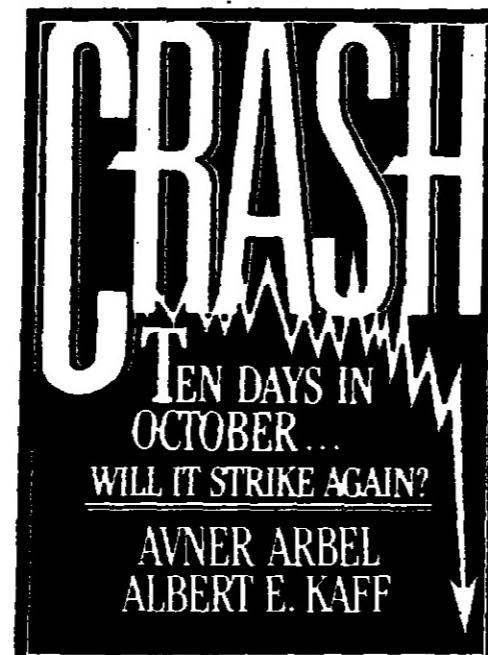
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## UK COMPANY NEWS

### Beckenham to acquire Femwork in £5.3m deal

By Jane Fuller

BECKENHAM GROUP, the maker and installer of heating and ventilation ducts, believes that it will be the biggest player in the UK's air-conditioning ductwork market through its acquisition of The Femwork Group.

The deal, announced yesterday, involves the immediate payment of £2.5m in cash and shares, based on Femwork guaranteeing pre-tax profit of £200,000 for the 12 months to October 31, nearly double what it made last year.

An extra payment of up to £1.75m will be made in 18 months' time, if Femwork's profits are more than firm for the year to October 31 1990.

Mr Barry Bartman, Beckenham's corporate finance director, said that the combined annual turnover of Gardner, the group's original ductwork company, and Femwork would approach £20m, which he

thought would make Beckenham the biggest in the field—the other contender being Henry Hargreaves, a subsidiary of Senior Engineering.

Beckenham's purchase of Femwork marked a turning of the wheel full circle, said Mr Bartman. Little more than two years ago both it and Gardner were owned by Mr Christopher Egerton, now Beckenham's chairman. He had sold off Femwork to its management so that he could float Gardner, because he could not hold both a private and a public

company.

Like Beckenham, most of Femwork's business lies in large-scale property developments and refurbishments in London and the south-east. Femwork effectively owns one third of Duffy-Femwork Contractors, which was set up primarily to supply ductwork for the Canary Wharf development

in London's docklands where its contracts so far amount to more than £5m.

Beckenham's other main subsidiary is Benham, acquired last year, which provides mechanical and electrical services related to heating, ventilation and air conditioning.

The group, which has a forecast profit of £3m on turnover of £70m for the year to October 31, recently moved from the Third Market to the USM. It accompanied this with a £5.1m rights issue and it remains free of net gearing.

Mr Bartman said that prospects remained good for the group because the building services it supplied went in at the end of the development, so it was still reaping the benefits of the construction boom. He stressed that the group's contracts were commercial or industrial, rather than residential.

Bunker Group performed well in a difficult market. Reorganisation in the giftware and silverware activities should produce significant benefits, but not until Q3 consumer demand improved.

Macmillan Greetings was already making a significant contribution, but Mr Miller stressed it was highly dependent on a strong performance in the run-up to Christmas.

Despite earnings being halved to 6.5p the interim dividend is held at 6.5p. And Mr Miller reiterated the intention of paying a final of 1p (6.5p) on capital enlarged by the June rights issue.

### Power Corp over £3.6m in first half

Power Corporation, which principally develops and operates shopping centres, raised pre-tax profits from £12.1m to £23.62m (£2.38m) in the first half of 1989.

In addition to the increase, the capital values of investments had shown significant improvements. So far this year three properties had been acquired in the US.

Current trading had seen the disposal of a number of properties yielding good returns and significant progress on properties under development.

Turnover came to £5.54m (£4.11m). With earnings at 3.5p (3.17p), the interim dividend is raised to 1.5p on an increased capital (1.7p).

### Kingston Oil shows decline to \$921,000

Kingston Oil & Gas, the Ohio-based oil and gas production development and operating group, suffered a downturn in pre-tax profits from \$1.33m to \$921,000 (£581,000) in the 12 months to June 30.

This downturn came in spite of an increase to \$2.97m (£2.68m) in revenues from oil and gas sales and services.

Earnings slipped to 10.43 cents (11.68 cents).

The company is changing its year-end to December 31 and a second interim dividend of 0.3187 cents compares with last time's final of 1.06 cents, and makes 1.5592 cents (1.75 cents) so far in the current 18-month period.

### COMPANY NEWS IN BRIEF

AIRTOURS has purchased Country Farm Holidays and Hideaways. The total consideration, payable in cash, is dependent upon the number of management contracts acquired but is unlikely to exceed £200,000.

BRATTAWAY AIR has acquired Holton Air Conditioning for £257,000 cash. In the year to September 30 turnover was more than £2m and pre-tax profit is expected to be no less than £250,000 with net assets of about £275,000.

BROMPTON HOLDINGS: Directors confirm that discussions are continuing and may lead to an offer being made for company.

BROOKS SERVICE Group: Following the decision of Haycroft Laundry to close its Grimsby Laundry, Brooks has acquired certain assets being the textile rental stock, certain vehicles and the benefit of the ongoing contracts for £186,748 cash.

CHARTERHALL's wholly owned subsidiary Corah has entered into a sale and lease-back contract over its factory premises in Leicester, Oakham, Barlestoke, Misterton, Barnsley, Scunthorpe and Immingham. The sale proceeds of £5m will be used to reduce bank borrowings. Book value

of the assets is £5.23m.

EMMETT (R and J): Pre-tax profits for the six months to June 30 fell from £300,000 to £184,000 on turnover of £2.93m. The decrease was attributed to lower product sales in the US in the earlier part of year and to adverse dollar variances.

Group also incurred costs relating to the integration of Irish Snack Foods into the group.

FBI has acquired the capital of Magnetic Components for £1.75m in cash and shares.

Also, through US subsidiaries, it has formed two joint ventures with Japanese companies.

GLAMAR GROUP has acquired J and H Hosiery for an initial £700,000 and a maximum deferred consideration of £300,000. J and H markets and distributes ranges of ladies hosiery production to non-food national retailers under its own brand as well as under customers own labels.

HIGHGATE & JOB Group has changed its name to MITIE Group.

KLEINWORT BENSON has bought in 455,620 of its shares at 36p each.

LYNX GROUP: offer from newly-formed Lynx Holdings accepted in respect of 25m

shares (7.4 per cent), and declared unconditional. Dealings in Holdings expected to start on USM on October 23.

MACMILLAN, a wholly-owned subsidiary of Maxwell Communications, has acquired the Salaman's Guide, a New York publisher of business-to-business directories. The consideration was \$1.5m (£2.21m).

MAGG MIDLAND and General

final distribution on income units will be 19.15p for year ended October 16 1988 (£1.685p).

MIDSUMMER LEISURE has acquired TMF Equipment for a consideration of £1.5m cash.

TMF's principal activity is the rental of amusement prizes machines.

RENTOKIL GROUP: has acquired the interior division of Edmund M Hadon of Chicago for \$200,000 (£12.700 cash).

STEEL BURRILL JONES Group is acquiring the 25 per cent minority interest in its subsidiary Robert Major from Mr Robert Major for a consideration to be satisfied by the issue of 42,735 new ordinary shares.

TRANSPORT DEVELOPMENT: has acquired a 50 per cent interest in Transportes J Amaro, an old-established Portuguese transport undertaking.

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# FINANCIAL TIMES SURVEY

**in the age of information technology and sophisticated computer hardware the need for reliable security and consistent protection systems would seem essential to the well-being of any company. But as Paul Abrahams reports, in spite of steady growth, the sector is beset by problems of its own.**

## Guarding the standard

THE IRISH Republican Army bomb which exploded at Deal barracks killing 10 Marine bandsmen has brought the UK private security industry an avalanche of publicity.

That publicity, centred on government use of private security guards at defence establishments has highlighted some of the problems which the industry, worth \$800m according to Jonians, the UK market research company, was already being forced to face. Not least among the problems in the guarding sector is the issue of maintaining standards at a time when margins are increasingly under pressure. Although the market for manned guarding services increased by 10 per cent last year as many government organisations continued to contract out services to private companies, those same organisations have been looking for savings in security expenditure.

This trend is not limited to the UK. Mr David Marzo at Rosenkrantz, Lyon and Ross, the New York-based analysts, says that the US government has been trying to move away

from marginal activities like guarding. It is also looking to lower its wages bill while trying to maintain standards.

But because the industry is labour intensive and one of the major costs of guarding is manpower, some companies have been lowering recruiting standards and trapping, as well as paying low wages in an attempt to put it below tenders. "Maintaining standards is an imperative. At the low-end of the market there have been cases of people being locked in factories for 48 hours for a weekend," says Mr David Fletcher, Chief Executive of the British Security Industry Association (BSIA), who adds that this has not been the case of BSIA members.

The problem is that the customer negotiates down the price without looking at the terms of the contract and then finds the level of service suffers," he explains. Mr Fletcher says that guards need training, briefing, supervision, and equipment if they are to be effective.

If that investment in training is to be recouped, the guards need to be paid a living



## CONTENTS

- Computer crime; access control; Electronic bugging; Securing premises: Pages 2-3

- Contingency planning; manned guarding; Counterfeiting; security printing: Pages 4-5

place. The effect can be to protect the investment in brand names. It is becoming common for accountants to reflect the value of brand names on company balance sheets as part of this contingency planning concept.

Counterfeiting has had less publicity than product tampering but its cost to industry is far greater. Fake goods now make up about 4 per cent of world trade, equivalent to about \$100bn.

For example, the Fédération de l'Industrie Horlogère Suisse believes that 10m Swiss watches are copied every year.

"Counterfeiting creates a double wrong," says Mr André Margot, president of the Federation. "Many purchasers are aware they are buying fakes because of their relatively low price and yet continue to buy them - depriving the true manufacturers of the benefits of their design. At the same time, by buying counterfeit watches, consumers are depriving Swiss manufacturers of their sales."

But perhaps most significant among the new assets is information, estimated recently by a manager at Benetton, the Italian textile concern, as being more important than capital.

That information exists in a number of forms - including the spoken word. Many businesses have still not absorbed the security ramifications and vulnerability of the telephone.

Only three years ago, Woolworth Holdings, the retailing group, found that someone had attached a basic tap to one of its executive's telephones during a bid. Security Industry, the UK security magazine, has reported that Sir James Goldsmith's group, Hoylake, which is currently bidding for BAT, has swept its offices and telecommunications systems for bugs.

Hoylake's concern may not be exaggerated. A recent London Business School survey suggests that more than 100,000 bugging electronic devices are sold in the UK each year. The ubiquity of telephone eavesdropping is indicated by a glance at the small advertisements of magazines publicising bugging and sweeping devices and companies which offer services in this area.

However, the most common and valuable source of information is computer data. The advantages of the availability of computer information have been readily apparent, but the disadvantages are only now

emerging, explains Professor Henry Becker, director of Zergo, the UK-based computer security company.

Managers have not perceived the disbenefits of computers," he says. "Many companies are no longer able to survive without their computer systems for any length of time. Managers have taken a long time to realise how vulnerable their organisations have become."

Not only do security and data processing managers have to worry about the need to protect their computer systems from accidental damage, such as fire and flood, but they also need to consider the risk of deliberate damage and theft.

Coopers & Lybrand, the UK accountancy firm, estimates that computer losses suffered by British firms could reach £1bn for the first time. It believes that other European economies will lose similar amounts.

The problem for most companies is that good security costs money. The cost appears to be deducted directly from the bottom line. Barclays Bank in the UK says, for example, that it spends about £20m a year on computer security alone.

There is undoubtedly a considerable range of technologies and services available to make businesses more secure. These range from physical access control, security software in computers through to dial-back modems to prevent hackers breaking into computer systems.

However, most of these measures deal with threats from outside organisations. Most fraud and theft occurs from within the organisations themselves.

A survey conducted of 58 companies by the City of London Police showed that at least 61 per cent of fraud was perpetrated by employees. However, the figure could be higher since only 9 per cent of fraud cases were positively identified as being carried out by outsiders. One head of security in a large London store recently claimed that 90 per cent of shrinkage was caused not by shop-lifting but through staff theft.

Similarly, most computer crimes are committed not by "hackers" on the outside of organisations, but by "gropers" within the company itself. Clearly, recruitment is as important as security equipment and services.

## Corporate Security

wage otherwise it becomes not only difficult to recruit but also retain staff. At present recruitment in the north of the UK is not too difficult, but there is less demand for manned security services there than in the south. The average wage in the UK is \$2.74 an hour.

At the same time Mr Fletcher insists on the need for secure vetting procedures. The BSIA has already established standards and procedures for screening. For example, Group 4 Securities, a BSIA member, says it rejects nine out of 10 of applicants.

However, it remains to be seen whether the question of standards in the area of recruitment and hardware will be resolved by self-regulation, government legislation, or even by the European Community. There has already been considerable debate about standards for safes and locks.

Corporate security involves far more than merely guarding premises and carrying the weekly wages from the bank to the factory. As society changes, so too do the assets which need to be protected.

The past year has witnessed a number of attacks on operations and products which have resulted in loss of business.

The most dramatic was the terrorist attack on a Pan Am flight over Lockerbie, the decision of Gateway, the UK grocery chain, to remove £20,000

worth of fruit from its shelves here after mercury was found in Chilean grapes in a store in Philadelphia, and the deliberate contamination of Heinz and Cow & Gate baby food.

The cost of such threats are difficult to estimate. However, in one of the most celebrated cases involving the drug Tylenol, an extortionist's demand is estimated to have cost Johnson & Johnson, the drug manufacturer, upwards of \$100m with an additional impact of \$3bn on its share price.

Product tampering can be countered, however, if effective contingency planning is in

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## CORPORATE SECURITY 2

Computer crime is increasing but the scale of the problem is unknown; Paul Abrahams reports

# Fraud victims who suffer in silence

**SECURITY** has become one of the more popular topics for computer journalists to cover and the reasons are easy to expose.

Firstly, stories about computer disasters reinforce public prejudices. After all computers are inherently frightening. They create changes within organisations while at the same time taking power away from senior executives who often have little idea how to work them.

Stories about computer fraud are not only attractive because they frighten the public but

If you suffer a loss you do all you can to avoid admitting it.

also because facts about the subject are so hard to come by. The first rule of security is that if you suffer a loss you do all you can to avoid admitting it. Quite simply, there are few verifiable or deniable facts about the subject - which makes it all too easy to publish scare stories.

This helps explain the rash of tales about viruses which on Friday 13 of October were supposed to destroy data on hard

disks and the unauthorised transfer of £15m worth of Euro-bonds from the London office of one banking house via a personal computer and modem to Switzerland during an Easter weekend.

In fact, most financial institutions believe that fraud is becoming increasingly prevalent. A survey of 58 banks and companies, conducted in 1988 by the City of London Police, showed that 98 per cent of respondents thought fraud was more common today than 10 years ago, and 57 per cent had the perception that it had increased considerably.

The scale of fraud losses is difficult to estimate. The City of London Police say that between July 1988 and July 1989 frauds or attempted frauds to a value of more than £470m were actually reported in the City of London area.

Moreover, police are sure that not all frauds are reported. The 1988 survey showed that nearly a third of

companies would not report a fraud if adverse publicity ensued.

At the same time, 58.6 per cent of those companies in the survey admitted that they had been the victim of a fraud.

Seven of these frauds were between £1m and £10m and two were in excess of £10m.

The implications are considerable. The US Federal Bureau of Investigation estimates that about a third of bank failures in the US, which are running at their highest levels since the 1950s, involve fraud.

What is certain is that computers are increasingly central to the fraud that companies are experiencing. A recent survey by the Fédération des Sociétés Français des Assurances estimated that French companies lost at least FF7.5m (£750m) through computer fraud and failure during 1987.

In the UK, Coopers & Lybrand, the accountancy company, estimates that losses this year could reach £1bn. Admittedly some of these losses are caused by accidents such as fire and flood, but the company believes that about 50 per cent of those losses will be caused by deliberate acts.

Certainly, companies believe that computer crime is on the

exploit weaknesses in business practices and systems. This is for three reasons:

• few general managers have any idea of how computers work and are far more likely to be interested in the bottom line of a print-out rather than a particular figure got there.

• the speed at which international transactions now take place. Previously, it might take a few weeks to clear a cheque - increasing the chance of catching a fraud while collecting his or her money. Now, by using a computer, a fraud can be perpetrated in a matter of seconds.

• the growth in the use of technology has helped to increase the volume of business making the likelihood of early detection more unlikely which in turn increases the temptation to commit a fraud.

While the spread of computer technology - and in particular computer networks - has increased the possibility of fraudsters attempting to

protect communications. These range from encryption programmes based on formal mathematical principles to a simple device called a dial-back modem. This automatically cuts off any incoming calls, checks that the caller is allowed to enter data and is not a hacker.

The same lack of information that makes computer security so attractive for journalists also makes it remarkably difficult for security managers to assess the risk their organisations are facing.

### Companies clamour to grab a section of this rapidly growing sector

That lack of information also makes it difficult to work out the cost benefits of security.

The cost of administration and maintenance of the system as well as training personnel to use it, may be greater than installing it in the first place. At the end of the day it may be worth accepting the risk or even insuring against it, rather than attempting to reduce the chances of fraud or accident occurring.

## ACCESS CONTROL

# 'Picasso syndrome' rules

**COMPANIES** will always want to guard their goods, services, data and assets as closely as possible and there is a myriad of devices, usually far more expensive than a lock and key, available to calm corporate fears.

Access control remains an oddly-shaped piece in the security market jigsaw because the prices of the relevant equipment are "quite crazy", according to one security consultant, and because of the market's direction.

The European industry has continued to be buoyant. It is growing at a rate of 13 per cent a year since 1985, according to New York-based analysts Frost & Sullivan. While it seems likely that the industry will continue to be buoyant, growing at a rate of about 6 per cent a year until 1993, it is over-supplied by manufacturers and distributors who are outspending demand with a plethora of under-subscribed systems.

Also, the markets in industrialised countries, with the exception of Spain, are now mature, with the likelihood of accompanying falls in crime rates, and a fall-off in equipment orders.

This is not necessarily the fault of the technologies available, but can be a result of the disheartening time (for manufacturers) that it takes for an insurance company to agree to insure a system or building which the system is designed to protect. Insurance companies are naturally dilatory because it is so difficult to give a new system a thorough review.

Mr Stewart McAlpin, a security consultant at Hampshire-based Security Advisory Services, says some systems "fall by the wayside because they fail the user-test and manufacturers have an awful lot of leg-work to do if they want a product to get accepted." While the market is still dominated by the smart card, which has an 80 per cent share of the £2bn market, some smart card systems are dropped, he says, because users become so tired of inserting the card into a reader and the reader failing to accept it



Card sharp: 80 per cent of the market is taken by smart cards

first time.

Frost and Sullivan point out that smart cards can be a much-more secure method of protecting central computer systems than a password.

Advocates of smart cards for the financial market believe that much of the estimated \$2.5bn annual fraud loss by credit card issuers could be prevented.

The use of cryptography is often essential for data security, and in such cases, a smart card with an encryption can be used with a reader to authorise entry to the system.

Access control remains peripheral to the industry

Each card can be programmed with unique information, such as a PIN code, or biometric identifiers. Biometric systems, which rely on the cross-checking of individual characteristics, are still the most eye-catching aspect of the market. They can recognise a wide-range of characteristics, voices, palmprints, fingerprints and even the pattern of blood vessels on the back of the retina.

For example, VoiceKey, launched by Securis Technology, the UK-based subsidiary of Europe's largest security organisation, Group 4 Securities International, is clever enough to ignore voice distortions caused by colds, but it takes about 20 seconds to process an employee. With biometric systems, which can process hundreds, rather than thousands in an hour, the flow rates are slow.

Retinal scanners are quicker, taking only seven seconds per employee. The user's eye is scanned by a low-intensity beam of light which samples the retina at 320 points. But do companies really need such biometric technology, when the manufacturing market is so competitive that a system can be obsolete before it is launched?

Mr Ken Luck, assistant director of Corporate Security Services, the Chamber of Commerce independent consultancy, calls it the "Picasso syndrome". Suppliers surround the product with such a mystique that the company buys assuming it must be good because the system is both incomprehensible and expensive. But, according to Mr McAlpin, companies are only "very occasionally investing in the biometric systems."

Mr McAlpin considers the market is going in the direction of hands-free systems, which are priced at the middle-of-the-range. New products tend to originate in the US. The most expensive component is the central processing unit.

£1,500 per door and the back-handling of data - the time it takes to process the token - is crucial if they are to be capable of handling large numbers of people such as soccer crowds. Slightly less expensive, but also tipped for widespread application, is the electronic lock. Keys have chips and user information, and a lock reads the information and allows entry. They do not come cheap, and prices must fall if they are to catch on.

Why pay £600 for an electronic lock when £50 buys you a very strong high security lock? This is the reason that access control remains peripheral to the corporate security industry. The systems are also frighteningly technological and slow to win user-acceptability. Even if a company does decide to invest in one of the many on the market, they need careful management if they are going to work.

There is no point in investing thousands of pounds in an access control system when guards or staff decide its much easier to prop open the entrance door with a fire extinguisher. "You've got to manage them or else lose all the benefits," Mr McAlpin says.

Rachel Johnson

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## CORPORATE SECURITY 3

J. H. 15/10

## ELECTRONIC BUGGING

## When the spies come tapping at your phone

**IN THE DIVERSE WORLD OF** corporate security the use of electronic equipment to eavesdrop on private conversations and meetings has a unique glamour.

If this is partly because the electronic bugging business depends heavily on government security forces for its personnel and expertise. Electronic surveillance can be the source of the most valuable information - private, real-time news which potentially can be powerfully translated into commercial or market advantage. One specialist counter-surveillance consultant describes bugging as the scientific method of information theft.

That information is usually unique because unlike much of the news which feeds the commercial world, it is first-hand and reliable rather than fil-

### The business merger is most vulnerable to a leak of information

tered through rumours, rivals or newspapers.

Security advisers point to the example of a potential merger to indicate the problems of safeguarding valuable information. In its earliest stages, a merger might be nothing more than an idea between two managers. As plans progress, more and more people need to know about them, so that just before it is announced, the merger is most vulnerable to a leak of information.

At the final stage, the list of parties to the merger expands dramatically to include lawyers, clients, banks, printers and PR companies.

The dilemma is how best to safeguard commercially sensitive news. The phenomenon of the lawyer friend hinting at a big deal about to happen is familiar to many, but the electronic eavesdropping of a telephone call is much more common than people suspect.

As the information technology revolution has progressed, the array of hardware vulnerable to electronic interference and surveillance has grown dramatically. The idea of the bugged boardroom is almost a cliché when set against the threat to fixed and mobile telephone lines, fax machines, telephones, and computers.

The problem for companies is made worse by the simple availability of the tools of the listening trade. Somewhere in London's Mayfair is a shop known to the trade as the counter-spy shop which sells off-the-shelf equipment for bugging and also offers counter-surveillance services. In a previous era when the political climate made spying rather more fashionable, the shop was called, without much subtlety, the Spy Shop.

There are even small ads in respectable broadsheet newspapers offering customers "the amazing recording briefcase", a product which speaks of an amazing record of profits growth for the underlying company.

Good security against electronic eavesdropping is thus not simply a matter of the occasional sweep of the office. Mr Ray Kane of Trawl Services, a specialist counter-surveillance company, advises clients to take an integrated approach, to place electronic counter-surveillance within an overall security programme.

As with general contingency planning, the starting point is risk evaluation.

Andrew Freeman

High capital outlay keeps cash carrying out of the domain of rogue elements; David Waller reports

## Cowboys are out-gunned by technology

**THE BRITISH Security Industry Association** is proud of the fact it represents no fewer than 1,500 of the biggest operators in the business, which between them account for 90 per cent of the industry's turnover.

There are stringent membership requirements, onerous training standards and rigorous monitoring arrangements; but are these enough to protect the industry from "cowboy" operators?

Those who work in the business say that - in certain key areas at least - market forces are a much more effective guard against low standards. Small firms are simply edged out of the market for these services by the vast capital investment that the major players are forced to make in order remain competitive and provide customers with what they want.

In the field of securing premises, the majors - such as Securicor, Ash Chubb, Brittan and Thorn EMI - will make similar-sized investments in setting up monitoring centres which allow them to act as bankers to the banking profession, as it were, collecting cash for one client and distributing it for another. Other added-value services include the servicing of automated cash-dispensers, banknote screening and overnight cash deliveries.

Mr Kane says: "Many organisations permit relatively free physical access to sensitive areas. Improving physical security can make it more difficult for an eavesdropper to gain access to install a listening device."

It sounds obvious, but any good security adviser recognises occasions when electronic sweeps of sensitive areas before a vital meeting has occurred are made redundant. For example a full sweep and search of a boardroom is a waste of time if an uncheckered person is allowed to take coffee and biscuits into the meeting without being screened in the same way.

Listening devices can be secreted in a room in any number of devious ways. Checking basic procedures before embarking on major expense can be applied equally to the vexed question of protecting the information on computer screens from electronic surveillance. The notoriously expensive Tempest system may well be unnecessary for the majority of computer users - making sure several screens remain active and checking their orientation are simple steps which can make full-screening redundant.

Mr Hugh Colley of BT Security Management Consultancy, says: "This sort of security does not need to be done all the time, but companies do have to make continuous judgements about the business value of information and prepare accordingly."

Mr Kane says: "Measures like improving physical secu-

rity and searching sensitive areas for listening devices are prudent, but they cannot offer complete protection in practice. Special equipment can be used to improve the scope, speed and quality of counter-measures."

All electronic surveillance equipment is based on radio and transmission equipment, hardware which manufacturers have to test before they can sell it. The counter-surveillance equipment used by specialists like Trawl Services relies on testing devices for its basic design.

Spectrum analysers and oscillators are the main tools for identifying devices and debugging areas. But there is another sort of counter-surveillance, that is making information unintelligible to an eavesdropper either by encryption or by scrambling. Encryption belongs more in the world of government security services, although it plays a role in, for example, protecting telephone lines in foreign countries. However, scrambling is becoming an increasingly common way of protecting against telephone taps, crossed lines, and deliberate switchboard intervention.

As technology develops, companies are beginning to market new products like secure fax machines to safeguard information theft from data links.

Central monitoring offers significant advantages over traditional alarm-based fire and intruder systems. A single station can monitor a subscriber's premises electronically, 24 hours a day, 7 days a week, 52 weeks a year, and can service any geographic location. Using sophisticated detection devices connected electronically to the central station ADT can maintain continuous surveillance over offices, industrial plant and storage depots however far apart.

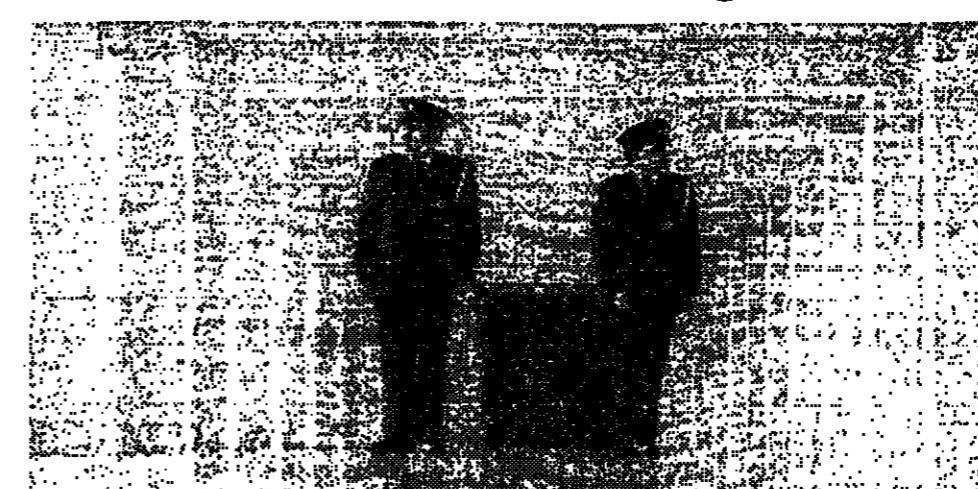
worse by far is a tragic loss of life as at Deal. This is clearly of greater concern to both the public and the "quality" players in the security industry.

Cash-carrying and securing premises are much more capital intensive, with high barriers to entry which effectively keep the cowboy at bay. When it comes to cash-carrying, the big companies are prepared to invest millions in setting up cash-holding centres which allow them to act as bankers to the banking profession, as it were, collecting cash for one client and distributing it for another. Other added-value services include the servicing of automated cash-dispensers, banknote screening and overnight cash deliveries.

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Typical of the high added-value services provided by the



Capital costs prevent building protection becoming a racket

big companies is the Genesis "intelligent" alarm system introduced by Securicor's Granley subsidiary in 1986-87. Mr Chris Shirtcliffe, Securicor's finance director, says that the total investment on this project amounted to £2m. The company has built two monitoring centres, one in Shoreditch, East London and the other in Macclesfield near Cheshire.

The system services 50,000 monitored installations, linked to the control centres via a digital communications network.

"The system does everything," said Mr Shirtcliffe. "It can check on intruders, make sure lifts or boilers are working, control temperature and switch lights on and off. The customer can pick and choose the level of service needed. For example, if we identify an intruder, we can alert the customer, tell the police, or send one of our own investigation units to the installation,

depending on what the customer requires."

An example of a smaller company launching a competitive, technology-driven product is that of Sonzrol, a Manchester-based company. It recently won British Telecom approval for an audio intruder alarm system which allows operators at a computerised central station to listen in on what is happening at premises connected to the system, thus allowing the company to alert

the necessary authorities.

Sonzrol says it will typically install up to 16 microphones plus 16 conventional detectors such as infra-red beams, allowing controllers to track intruders both inside and outside the protected premises.

It claims that the police are more likely to respond to this sort of monitoring device, because an operator will be able to give a vivid account of what he or she has heard going on in the building, rather than relying on computerised data which might always be a false alarm.

A vivid account of what an operator has actually seen may also appeal to the police, and developments in CCTV reflect this. Gradually, the technology behind old-fashioned tube cameras is being updated with devices giving better resolution and a longer life.

It is not merely the cameras which are subject to technological innovation: transmission methods are being improved with microwave, high-power laser modules and fibre-optics becoming increasingly popular.

This is typical of the quality

end of the security business in that technology and investment is forcing the pace of change and keeping out not just the cowboys but intruders too.



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The company can trace its history back to the establishment of the North American telegraph in 1874. (hence its original name, American District Telegraph). ADT today has over 350,000 subscribers worldwide.

The provision of security systems has changed dramatically in the intervening hundred years; though ADT has remained unaltered in three fundamental respects:

First, its core business is the central monitoring station, a concept developed by ADT and continually

refined over the years.

Second, ADT is still the only major specialist in integrated fire and intruder alarm systems.

Third, ADT has maintained its commitment to technological leadership in the field.

At the request of several leading British banks ADT introduced central monitoring into the UK in the 1960s. Since then, the number of installed banking systems has risen dramatically to more than 3,000. In many cases ADT monitors multiple sites for a single subscriber.

ADT has some 16,000 systems in the UK. These include major banks, industrial companies and retailers,

and many smaller businesses as well.

In particular, professional firms are increasingly addressing the issue of their security as the crime rate continues to climb and traditional alarm-based systems are no longer an acceptable solution.

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## CORPORATE SECURITY 4

Andrew Freeman outlines the case for contingency planning

## Be alert to the unthinkable

**I**F ANY UK or European company had any doubts about the merits of a pro-active approach to contingency planning, then the events of 1988-89 should have dispelled them for ever.

The rash of extortion attempts, product contaminations, and the need for genuine responses to product, environmental and transport disasters, ought to have been enough to convince all but the most short-sighted of managers to grasp the nettle and take concerted planning action.

A few years ago, such a suggestion would have been dismissed by sceptics as the propaganda of the handful of specialist companies which advises companies on security matters. Too many managers took the line that the worst could not happen to them, that they could react easily enough if it did, and that they had more important things to worry about than contingency planning.

There used to be considerable financial objections to the idea of paying for planning, an attitude which security advisers report still exists, albeit in

a less pronounced fashion. Public awareness is unparalleled, raised by the growth of environmental concerns and the increased attention paid by the media to, for example, the food industry.

"Consumers are now thinking about their safety in very broad terms," says Mike Seymour of Burson Marsteller, a specialist adviser on the communications and media aspects of crisis management.

Simon Adams-Dale of Control Risks Group points to a change in corporate perceptions of planning. "Five years ago, it tended to be only companies which had been through bad experience that introduced proper planning and had the appropriate management input. We now find much wider awareness of the problem."

Seymour cites the UK food industry as an illustration of how the growth of public concern has forced companies to react. In February, the Food Safety Advisory Centre was set up by a group of leading retailers to provide a hot-line service answering consumers' queries. The level of concern - 7,000 calls in the first months -

took everyone by surprise, as did the speed with which consumers reacted to news from abroad. Increased public awareness has made companies even more vulnerable in business terms than they used to be. The implications for reputations and profits are even more immediate.

"The message is slowly getting across," says Mr Hugh Colley of British Telecom Security Management Consultancy, a BT subsidiary which markets security services to commercial clients. "Companies, whether they are banks, transport firms, or food manufacturers, have to think in terms of prevention."

Control Risks Group's Mr Adams-Dale agrees. "Of course, prevention is better than cure," he says. "We try to encourage companies to take an integrated approach to security planning, and offer them a package of services." The fact that the need for contingency planning is much less disputed now than it was even a year ago is an indication of how far acceptance of the general principles of general security planning has come. Then, companies were reeling in the wake of major disasters like Piper Alpha and Zeebrugge.

The food industry has come under an unprecedented degree of scrutiny. In the US, the Food and Drug Administration found itself inundated with reports of product tampering and contamination, leading health officials to describe a new form of terrorism.

Specialists close to the UK food industry report a similar trend. The dilemma for companies which find themselves at the centre of incidents is that as information goes into the public domain, they become vulnerable not only to distortion of facts by the media, but also to copy-cats who latch onto a technique of extortion. As Mr Adams-Dale remarks: "Problems of product contamination and extortion are not new, but they are getting much more publicity."

Burson Marsteller, which specialises in the communications implications of incidents,

is handling record numbers of incidents... over thirty this year in the food industry alone.

"We help companies to control their communications," says Mr Seymour. "If you think about defining contingency planning as preparing for or preventing disasters and crimes, you have to realise that once outside interests intrude on a problem the game has changed."

The best plans in the world are, by definition, no more than that. The fact that what planning can only go so far, however, does not diminish its importance. Control Risks takes a wide approach to the question of prevention.

"We preach that handling publicity is an important aspect of disaster management," says Mr Adams-Dale, "but going public can breed more of the same. Companies find themselves under a great deal of pressure to be seen to be doing something, but this has its own dangers."

As far as there is a solution, it lies in returning to the first principles of security planning.

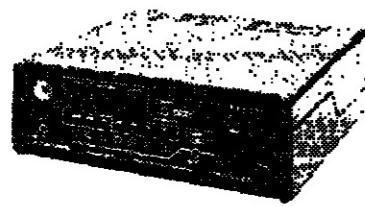
"You have to think in terms of risk evaluation," says Mr Colley. Mr Adams-Dale agrees: "When an incident begins, you don't know what you're up against. Depending on the threat, management has to weigh up the requirements of the business as a whole against the immediate requirements of the problem."

The vast majority of incidents come to nothing, and that hasty projection into the public domain could be extremely costly. Many product tampering or extortion cases are the work of individuals or very small groups; a company's priority can often be to co-operate with the police to try to find and arrest those involved. It can be much easier privately to remove a threat and contain an incident.

As consumer awareness and media interest continues to grow, so will this dilemma. Companies should continue to assume the worst because there are some problems they cannot yet insure against.

By Andrew Freeman

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## MANNED SECURITY

## A crisis of self confidence

**T**HIS GOVERNMENT is finding itself under increasing pressure to introduce a regulatory framework that will rid the security industry of persistent bad practices and cowboy operators that have not been curbed by self-regulation.

In spite of all its best efforts, including improvements to its own inspectorates and codes of conduct, the British Security Industry Association, the industry standards organisation

of the GSIA general union, with about 30,000 members in the private security industry, said: "The Ministry of Defence has been causing concern to a number of companies over the last couple of years. They (the MOD) have been absolutely vicious in that they have only been accepting the lowest tenders that have been coming along."

Some companies with MOD contracts, he said, had lost almost everything they had. Two had informed the MOD in the last six months that there was no point in them being asked to tender any more because they could not possibly compete on the level of tender it was accepting.

Col Mike Day, chief executive of the Cambridge-based Royal British Legion Attan-

dants company, which only employs ex-servicemen and deals with the blue chip end of the industry, lost his last MOD contract - at Cheadle Hulme near Manchester - three years ago. He said the management in Cheadle Hulme had been completely satisfied with the company's work.

His company, an arm of the British Legion, has submitted 21 tenders to the MOD in the last two years and lost out with all of them. The company is not cheap. Its guards in London earn £10,000 a year - in the higher end of the security bracket - and it is not prepared to compromise on its service.

Security companies are reluctant to speak out against the MOD for fear of losing contracts but at least one com-

pany is known to have complained at senior level to the ministry about its tendering policies. The MOD, which employs 250 private guards from 18 different companies at 44 of its establishments, refuses to discuss its tendering policies.

Mr Tom King, the Defence Secretary, has now announced that he is considering setting up a committee to oversee the work of private security companies at military bases. Even before Deal, however, the Government was facing powerful lobbying from the Association of Chief Police Officers to improve controls in the industry.

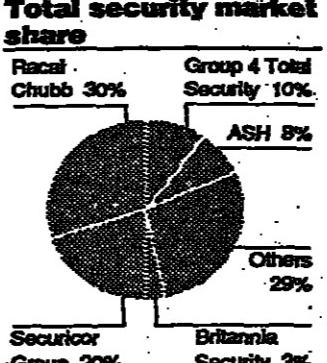
While many governments abroad have systems for statutory control, the UK has continued to resist and, at the present, government's aversion to anything that could increase bureaucracy has, until the latest outcry, made the prospect even more unlikely. The BSIA insists that it is capable of policing the industry, but some of its most influential members are becoming sceptical.

Mr Jim Harrover, managing director of Group 4 Total Security, one of the market leaders said: "The recognition that there is a need for regulation is more prominent now than a year ago. I am absolutely convinced we need regulation, and very soon." He believes that regulation need not run through every area of the industry, but should certainly cover companies operating on sensitive sites including banks, MOD departments, and airports. The alternative could be to leave matters to market forces which, in this industry, can make grown men weep.

One lesson was provided by Flavia Phil, the nickname of Mr Philip Wells, a security guard with Chambers Security at Heathrow Airport. His last job was to collect nearly £1m, mainly in Portuguese escudos, from a jet on the runway. That was in July. Neither Mr Wells nor the escudos have been seen since.

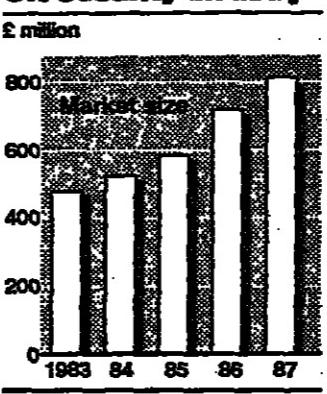
By Richard Donkin

### Total security market share



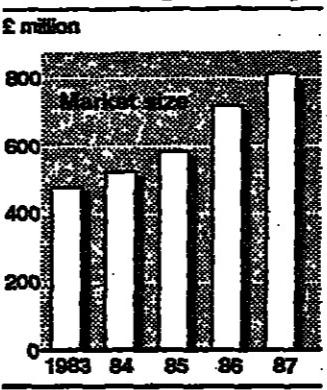
Source: Trade estimates & published accounts

### Guarding market



Source: Trade estimates & published accounts

### UK Security industry



Source: Business Statistics Office and HM Customs and Excise

### Closed circuit television



Source: Business Statistics Office and HM Customs and Excise

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## CORPORATE SECURITY 5

Patrick Harverson finds printers suffering a bumpy ride

## Big stays beautiful as players cram the pitch

LIKE every other industry, security printing has had to ride the rollercoaster of the business cycle and for the last three years, that ride has been particularly bumpy, reliant as security printers are on the level of activity in domestic and overseas financial markets.

The period of fast growth after Big Bang deregulation and the subsequent bull market of the mid-1980s has, since the stock market crash of October 1987, given way to a leaner period in which security printers are having to price themselves into work in a highly-competitive market.

Security printing offers a mirror for the financial markets on which the business relies. In both cases too many players, enticed into the market during the lucrative years, are now chasing too little business.

The smaller firms that moved into the business after Big Bang, attracted by the sharp growth in demand are still there, but resulting overcapacity means prices have been lowered and costs cut to win business with the promise



Consumer spending has been hit by interest rates but the credit card printing market has held up well

of a cheaper, more efficient service.

Bigger firms appear to have a distinct advantage. "When there is less business around clients tend to gravitate toward the larger, more established firms," says Colin Tenant, printing analyst with Hoare Govett.

There is a greater concentration of market share in few hands and members of larger printing groups, such as Burrough Mathieson (part of St Ives), Gyez Press (part of BPCC) and Greenaway Harrison (part of London), are winning business from the smaller operators.

The big UK firms are expanding abroad as well as at home. Most have associate links with printers in New York, Tokyo, Frankfurt and Paris, and some, such as Williams Lea, are moving into peripheral markets like Spain.

One firm, Burrows, has taken its overseas development a step further by setting up its own Tokyo operation.

"The office is particularly important with the Eurobond market and Japanese banks, who like to get involved at both ends," says Derek Morgan, managing director of Burrows.

In the UK, competition is heating up, partly because the financial markets the printers

ing, web-offset printing and working more with discs instead of hard copy. While the market has become more competitive in respect of the quality of service demanded, the volume of business remains below the best levels seen prior to the crash.

Bob Hodgson, managing director of Williams Lea, estimates that the volume of financial printing business is currently two-thirds down on the pre-crash busy period. Tim Rothwell, analyst at Barclays de Zoete Wedd, the UK securities house, thinks the security printing market is nearing maturity. "Companies are reporting relatively good trading margins and some signs of growth; say, about 4 to 5 per cent a year growth in sales."

The recent spate of large takeovers involving UK corporate rate companies has given a welcome boost to the more lucrative end of the business. At the other end of the scale, such as work on floatations, rights issues, and company reports and accounts, the trend is markedly different.

"A lot of the small jobs, the run-of-the-mill work, has disappeared and what is left has become incredibly competitive," explains Derek Morgan.

Privatisation issues have been a lucrative source of business but printers are aware that the privatisation spring will one day run dry.

Other areas of the business remain relatively static. Personal transaction printing of cheques and credit card coupons etc, has held up well in spite of the downturn in consumer spending.

"This part of the business tends to be recession proof because the same amount of transactions are made, just in smaller amounts," explains Mr Colin Tenant, printing analyst at broker Hoare Govett.

Cheque printing is growing steadily, as is the credit card printing business, although the recent report by the Monopolies and Mergers Commission recommending that retailers be allowed to charge customers more for buying with cards may hit overall demand.

COUNTERFEITING costs billions of dollars in lost trade each year. It jeopardises commercial reputations and the jobs of those working in the industries on which it preys... and it can put lives at risk.

Fake products now account for 4 per cent of world trade, or \$100bn, making counterfeiting one of the fastest-growing, global economic crimes. Once it was the felons' equivalent of a cottage industry. Now it is a world-wide network of organised crime, highly sophisticated and often involving money from drug trafficking.

Counterfeiters are moving rapidly from clothing and fashion accessories to electrical goods, components, machines, even spare parts for cars, aircraft and high-technology products.

They usually choose a brand leader and often fail to meet safety standards.

Fake medicines are another example. Drugs designed to look like the genuine product but not containing the active medical ingredient are believed to have been responsible for the recent death of a Nigerian government minister.

By the time the drug was recognised as spurious, it was too late.

Counterfeit medicines are estimated to account for almost 40 per cent of Nigeria's pharmaceutical market. But cheap imitation drugs being sold as genuine are not limited to Nigeria or the Third World, says the International Federation of Pharmaceutical Manufacturers' Association.

Counterfeit versions of an anti-cancer drug were recently discovered circulating in some European countries. Though those supplies have been stopped by French Customs, others persist.

Stemming the flow of fake products is proving a difficult, if not impossible task.

"You cannot hope to put the pirates out of business," says Jack Heslop, chief investigator with the Counterfeit Intelligence Bureau, set up by the International Chamber of Commerce in 1985. "You just make it as difficult for them as possible and hope they move on to

another product, another industry."

The bureau compiles the evidence necessary to enable national law-enforcement agencies to make arrests and seize counterfeit goods.

But CIB investigators, though they receive co-operation from officers in countries such as Hong Kong and Taiwan, have sometimes to pursue counterfeiters in countries with no recognisable law

while customers in the developed world are prepared to tolerate somewhat lower quality for a bargain bit of computer software or audiotape.

The CIB works closely with its sister organisation, the International Maritime Bureau, to intercept fakes before shipment. There are a number of commercial firms also with a world-wide network of inspection agencies. Their staff are given access to goods on behalf

sales increased 45 per cent during the first months of use in Thailand.

Holograms developed by American Bank Note's holographic division saved Visa and Mastercard \$100m a year. Cosmetic products and some of General Motor's more expensive automotive components also carry ABN holograms. An Italian clothing manufacturer recently started incorporating holograms in the labels of designer dresses.

But the cleverest counterfeiters have successfully faked or transferred conventional holograms. The UK company Applied Holographics has now developed a new technique of reproducing reflection holograms to counteract this.

Researchers at 3M (Minnesota Mining and Manufacturing) in the US have developed retroreflective technology to offer the possibility of a customer logo which only becomes visible under the beam of an ordinary torch, but looks normal in daylight. When combined with 3M's Protected Graphics Adhesive, which shows up any tampering with the label, the technology is resistant to alteration, duplication and simulation. Its primary use will be in the protection of items such as motor vehicle parts, videocassettes, pharmaceutical packaging and luxury goods," says Rosamund Gee.

Optical variable ink (OVI), developed by Swiss firm SICPA, has already proved effective in deterring counterfeiting, helping customers recognise the authenticity of an article. Though expensive, OVI can be incorporated into existing printing techniques.

Nevertheless the counterfeiters' skills are growing and in many instances will eventually match those of security device manufacturers.

Given the unwillingness of manufacturers to commit substantial research funds to solving their problems, companies that can develop innovative, effective and low-cost anti-counterfeiting devices will find substantial market opportunities.

**Counterfeiters are moving rapidly from clothing and fashion accessories to electrical goods, components, machines, and even spare parts for cars and aircraft**

enforcement agency. Tracing fake products is itself a complex task. They are generally distributed through an extensive, often global network of dealers. Many believe the problem can only grow worse with the dismantling of border controls in 1992.

Italy, Portugal and Spain are already important sources of counterfeit products. When Turkey is admitted, the EEC will be awash with fakes, says one expert.

Another obstacle is the lack

of the purchaser or importing country.

The Copyright Design and Patents Act, which came into force at the beginning of August gives police extensive powers of entry and seizure; courts are now able to impose a maximum sentence of 2 years and an unlimited fine.

There are also steps that manufacturers themselves can take to combat the counterfeiter. "Light and its properties offer the greatest potential for the development of cost-effective

counterfeiting," says Ms Gee.

Controlling the flow of counterfeited goods will be further complicated as long as some developing nations turn a blind-eye to what they consider

good quality, cheap fake products such as medicines, or

adequate legislation in many countries to deal with the problem at source. Representatives from those countries benefiting from counterfeit trade consistently oppose changes made at meetings of GATT or the World Intellectual Property Organisation.

"Holography will increasingly replace magnetic stripes which can be easily copied by counterfeiters," says Ms Gee.

Johnny Walker whisky was the first product in the world to

carry a holographic label to

counteract counterfeiting.

The special label reduced

counterfeiting 15 per cent and

tive anti-counterfeiting devices, to identify products and verify authenticity," says Ms Rosamund Gee, of the business intelligence centre of consultancy SRI International.

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## COMMODITIES AND AGRICULTURE

# Commodity prices recover some of their early losses

By Steven Butler and Kenneth Gooding

THE turmoil in world stock markets drove down commodity prices in London yesterday morning, as some investors sold to raise cash, but by the end of the London trading day they had recovered some of the early losses.

Gold bullion prices surged but could not break through the psychologically important \$370-an-ounce barrier. Other precious metals followed gold upwards.

At London's International Petroleum Exchange, a firm opening for crude oil and gasoline was upset by mid-morning when the big commodity houses came in with sell orders aimed at improving liquidity.

From that point, prices closely tracked the movements in share prices, falling abruptly and then partially recovering later.

"The market is being driven entirely by financials," said one trader.

Traders said that prices were being driven down by profit taking, in which cash was raised to meet potential margin calls in the stock markets.

It is extremely unusual for oil and oil product markets to track movements in share prices, and traders could only recall the 1987 share price crash as a precedent.

The fall in the dollar early in the day would normally have been expected to boost oil prices.

Traders described the fundamentals in energy markets as very strong, and they expected prices shortly to resume the upward trend of last week.

Gas oil prices on Friday approached a four-year high amid fears of supply disruptions, as consumers stocked up for the winter season. Gasoil demand was expected to be strong in Germany, where there was little buying earlier in the year.

At the same time, there have been delays and reports of cancelled shipments of gasoil from the Soviet Union, a large exporter.

Crude oil prices yesterday

also came off the highs of last week, ending a 2½ week rally that followed the meeting of oil ministers from the Organisation of Petroleum Exporting Countries.

Prices have been lifted by strong demand coming into the winter season, although traders said yesterday they had expected a break in the rally.

"There was plenty of scope for a correction," said Mr Michael Levi, a broker at Drexel Burnham Lambert.

Oil prices were off by as much as 40 cents a barrel during the day. Brent oil for December delivery closed off 10 cents at \$19.47.

The gold bullion price jumped to \$369 a troy ounce in London early yesterday, \$5.25 above the close on Friday. The price met resistance and selling as it approached the \$370

level, and gold closed last night at \$367 an ounce, up \$2.25.

Dealers said the fall in equity prices prompted some gold buying but, when it became apparent that the stock market situation was not catastrophic, long holders of gold started to liquidate and take profits.

Mr Robert Weinberg, precious metals specialist at James Capel, the financial services group, suggested: "Gold did its job again, just as in October, 1987. It maintained its value while everything else was plummeting."

Mr Weinberg added, however: "Don't expect any rush for gold while interest rates are high — the pressure is on sellers, not buyers."

He insisted gold bullion remained on a general downward trend towards the \$285-\$320 an ounce range, adding: "I

wish I could find excuses to be bullish about the gold price. Being bearish is bad for business."

Other precious metals followed gold upwards. Silver closed in London last night at \$16.13 an ounce, up \$2, while platinum was \$428, up \$2.25.

On the London Metal Exchange, prices were marked down sharply early in the day in thin trading as nervous investors liquidated positions, some to take profits and some to raise cash to cover commitments in other markets.

Metal prices quickly recovered, however. "The (metals) market has had a fright from which it seems to have quickly recovered," commented Mr Angus MacMillan, research manager at Billiton-Enthoven Metals. "I don't see any major collapse in metals prices because of Wall Street's problems."

Although metals prices could generally be expected to drift downwards, he said: "We have not seen the end of copper yet — it is due for one more push before the end of the year — and the aluminium market looks as if it will be very tight in November," Mr MacMillan added.

Copper was helped yesterday by trade buying after a bigger-than-expected fall in LME warehouse stocks was revealed. They dropped by 13,575 tonnes to 89,300 tonnes last week.

Copper for immediate delivery closed 247 a tonne down at \$1,842 last night, while three-month metal was down by \$46 to \$1,825.50 a tonne. Aluminium's cash price rose by \$20 to \$1,862.50 a tonne, and three-months metal was up \$15 to \$1,878.50 a tonne.

Nickel lost most of last week's gains but found support from the falling dollar and news of a 1,300-tonne fall in LME stocks last week.

Cash nickel fell by \$7.25 to \$10,375 a tonne by the close, while three-month metal was down \$37.50 to \$10,125 a tonne.

Total sales of the coin now stand at just over 75,000 ounces.

The slump in sales came after US automobile manufacturer Ford announced last December that it was testing a platinum substitute for a catalytic converter.

Platinum prices had not recovered since, said Mr Church, and investors had stayed away.

In contrast, the silver Maple Leaf, launched at the same time, has been a runaway suc-

cess, and the Mint has been unable to keep up with demand, Mr Church said. So far 3.86 million ounces have been sold.

The target for the first year was 800,000 ounces.

The gold Maple Leaf, which last month celebrated its 10th anniversary, sold \$39,900 ounces to the end of September, comparable to sales last year and enough to give the Mint 55 per cent of the world market for gold bullion coins, Mr Church said.

Platinum coin sales 'disappoint'

By David Blackwell

THE ROYAL Canadian Mint has suffered "a bit of a disappointment" with its platinum Maple Leaf coins, Mr Murray Church, vice-president of communications for the Mint, said in London yesterday.

Sales of the platinum coins have reached only 11,200 ounces so far this year. This compares with 64,000 ounces in the last six weeks of last year, immediately after the launch of the coin in November — equivalent to one third of the target for the full year.

Crude oil prices yesterday

closed at just over 75,000 ounces.

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Platinum coin sales 'disappoint'

## LONDON MARKETS

**COCOA** — London POX

	Close	Previous	High/Low	Erlone
Dec	77.05	74.75	77.05	77.05
Mar	71.55	70.55	72.75	72.75
May	72.25	73.1	72.75	71.75
Jul	73.7	74.7	74.75	74.75
Sep	76.5	76.5	76.5	76.5
Oct	77.75	76.75	76.75	77.75
Mar	80.0	81.3	80.75	80.75

Turnover: 852,230 lots of 10 tonnes.

ICCO indicator prices (US cents per pound) for Oct 10: 12,425 (12,425); 10 day average

Oct 10: 12,425 (12,425).

**COFFEE** — London POX

	Close	Previous	High/Low	Erlone
Dec	51.00	50.00	51.00	51.00
Mar	51.00	51.00	51.00	51.00
May	51.00	51.00	51.00	51.00
Jul	51.00	51.00	51.00	51.00
Sep	51.00	51.00	51.00	51.00
Oct	51.00	51.00	51.00	51.00
Mar	51.00	51.00	51.00	51.00

Turnover: 3,232 (3,232) lots of 5 tonnes.

ICCO indicator prices (US cents per pound) for Oct 10: 12,425 (12,425); 10 day average

Oct 10: 12,425 (12,425).

**SPOT MARKERS**

**CRUDE OIL** (per barrel FOB)

+ or -

Brent Blend

\$10.85-0.25/-0.10

W.T.I. (1 pm est)

\$20.70-0.75/-0.50

**Oil products**

(NWE prompt delivery per tonnes CIF)

+ or -

Premium Gasoline

\$20.00-0.21/-0.10

Gas Oil

\$16.15-0.15/-0.10

Heavy Fuel Oil

\$10.25-0.14/-0.10

Naphtha

\$10.25-0.14/-0.10

Petroleum Argus Estimates

+ or -

Gold (per troy oz)

\$397.00 +3.25

Silver (per troy oz)

\$19.50 +2.0

Platinum (per troy oz)

\$489.00 +4.25

Palladium (per troy oz)

\$183.75 +2.25

Aluminum (free market)

\$1,820 +0.40/-0.10

Copper (free market)

\$1,820 +0.40/-0.10

Nickel (free market)

\$476.00 -10

Tin (Kuala Lumpur market)

21.72/-0.18

Tin (New York)

\$78.50 +0.25

Zinc (US Prime Western)

\$8.40/cwt +0.10

Cattle (live weight)

\$12.80/-0.50

Sheep (dead weight)

\$12.55/-0.25

Pig (live weight)

\$10.55/-0.75

London daily sugar (raw)

\$33.00/cwt

London daily sugar (white)

\$36.00/cwt

Tata and Lyte export price

\$33.60/cwt -0.50

Barley (English feed)

\$112.00 +2.0

Maize (US No. 3 yellow)

\$124.25 +0.25

Wheat (US Dark Northern)

\$123.50 +0.10

Rubber (spot)

\$5.25/-0.25

Rubber (Nov)

## LONDON STOCK EXCHANGE

# Heavy losses cut sharply at the close

Account Dealings Dates		
Fees Dealt	Oct 16	Oct 30
Options Dealing	Oct 12	Oct 25
Lots Dealing	Oct 19	Nov 10
Average Day	Oct 23	Nov 23
Total deals may take place from 2-30 am two business days earlier		

THE UK stock market closed a memorable day's trading in relatively good shape yesterday, with the final loss of more than 70 Footsie points or 3.15 per cent comparing favourably with an earlier major setback which reached to more than 200 points (9.1pc) as London reacted to Friday's plunge on Wall Street. The roller coaster performance of the second half of the session was fuelled entirely by the unexpected upswing in early trading on Wall Street.

At its final reading of 2,163.4, the FTSE Index was 70.5 points off, but this substantial fall, indicating a substantial loss on share values, was only

Account Dealings Dates
Fees Dealt
Options Dealing
Lots Dealing
Average Day
Total deals may take place from 2-30 am two business days earlier

The reversal of the trend did not get under way until quite late in London's trading day and was further delayed when one newscast continued to show the Dow in heavily minus territory for some time after its upturn.

Turnover was very heavy, with both institutions and market makers trading the market and sustaining both heavy losses and substantial profits. The gyrations in the Footsie created a tension-filled session for share prices. Total volume at 959.3m shares compared with recent daily averages of below 600m.

The heaviest falls came in

takeover stocks, both actual and speculative, and especially where junk bond financing was suggested. BAT Industries, BTR and Scottish & Newcastle all fell sharply. The general setback masked an expected flight to quality with the banks and financial issues outperforming the rest of the equity sector.

The market was led for much of the session by the progress of the FTSE Index futures contract for December, which held firm in early dealings, but then plunged to a discount of 25 points against the underlying Index, only to recover to a 30 point premium. The futures market, in its turn,

reacted violently to market tales that Wall Street would open lower, higher, lower than feared, or higher than expected.

By the end of the day, relieved dealers were adamant that there was no replay of the drama of the 1987 Crash. Trading systems suffered no strain, telephones were answered and normal share quoting maintained. While still prepared to be cautious, London traders sounded almost optimistic last night. If Wall Street holds its recovery, then all this could just become another inverted pimple on the market charts, said Mr Ian Stephenson at Salomon Brothers.



In the midst of the roller coaster, which way will the stock market move?

16m, although the buying interest did not stop the shares posting a sharper fall than the wider market. They ended at 58p, 22p below Friday's close and a decline of 3.8 per cent.

The resilience and defensive qualities of the UK's leading banks and insurance groups were put to the test with both sectors coming out well. The big four banks provided one of the day's outstanding performances in NatWest, shares of which dropped to 270p before picking up sufficiently to display a minor gain and eventually closing unchanged on the session at 265p; turnover was 8.1m shares. Dealers said the shares were boosted by hopes of a good outcome to the proposed sale of Yorkshire Bank, in which NatWest has a 40 per cent stake, the largest of the four present owners. Barclays, with 32 per cent of Yorkshire, settled 11p at 485p, after 45p, while Lloyds, with 20 per cent, were only 3 off at 365p at the close, after 345p. Royal Bank of Scotland - with 8 per cent of Yorkshire - eased 2 to 167p, after 151p.

Insurances showed Legal & General 4 off at 337p, and Prudential unchanged at 189p, after 176p, the best supported issues. Refuge lost 20 to 54p with the French group Athenea has increased its holding to 9.84 per cent tending to be overlooked in the general market scrum.

All eyes were on BAT Industries as the market opened. It was widely tipped to suffer badly because the price has been inflated by a bid from Hoylake, run by Sir James Goldsmith, the financier.

Dealers were not surprised when the shares crashed more than 11 near the opening. "The Americans slaughtered them," exclaimed one dealer. BATs touched a low of 58p before recovering to end down 10 at 57.5p, still a decline of more than 7 per cent.

The flight into quality helped Amstrad. Some 27m shares changed hands as the price fell just 3% to 215p, or 1.5 per cent. It had bottomed at 185p. "There was buying all the way through the rally," said one dealer.

ICI was another to benefit from the "it will not go bust

syndrome." The shares ended 8 lower at 1172p.

Food stocks broke with form of previous sharp market falls. Normally the sector is considered defensive - even in hard times people buy food. But sector prices had recently been inflated by bid speculation, and many reacted particularly sharply. Most recovered lost ground, however, in the late rally to post falls in line with the market average. RHM was an exception, ending down 23, or 5.2 per cent, at 415p.

Asda, crumpled to 130p at its low point before recovering to finish 8 down at 151p, a fall of 5 per cent. As the market closed, dealers said that top agency broker Cazenove had cut its forecast for profits in the current year from £241m to £210m and from £280m to £240m for next year, citing problems integrating chilled and frozen food distribution networks.

At the market's lowest point, AB Foods revealed itself as the seriously defensive haven among foods. Analysts said that the company was not cash and the only food major to be trading at a discount to its net asset value. However, the stock was overlooked in the late rally and recover only from its low of 376 to 385p, still a net 14.5 per cent down on the day.

Racial Electronic, where turnover topped 10m, slumped to 210p before being aggressively supported and pushed up to the close to 230p, down 12 on the day. GEC, on turnover of 10m, settled only 7 off at 224p, after 217p. Cable & Wireless were one of the sector's worst casualties early on, the shares dropping to 46p prior to settling 24 off at 48p, after turnover of 9m.

So-called takeover stocks were in free-fall for much of the day before stabilising near the end of a dramatic day. Unitech, where Doctor Tito Tetramani, the Swiss Arbitrageur, and his associates now speak for over 15 per cent of the shares, gave up 26 to 334p. VG Instruments, 63 per cent owned by BAT Industries, fell 41 to 40p.

Oil and gas stocks were given a rough ride. In big turn-over British Gas dropped away to 191p before picking up to close a net 4% easier at 189p.

The flight into quality helped Amstrad. Some 27m shares changed hands as the price fell just 3% to 215p, or 1.5 per cent. It had bottomed at 185p. "There was buying all the way through the rally," said one dealer.

ICI was another to benefit from the "it will not go bust

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## Jaguar turnover of 19m

Jaguar experienced heavy trading on the London market. Volume reached to 19m, surpassing the 15m figure three weeks ago when Ford Motor of the US confirmed it wanted to buy a 15 per cent stake in the British luxury car maker. The shares suffered a 4.4 per cent drop, closing down 30 at 545p, a sharper decline than the market average in common with other stocks that have been subject to bid stories.

Early heavy demand was said to have come from the US, with Ford, which now holds 5 per cent of Jaguar, suspected to be the buyer. There was also heavy demand from the UK as bargain-hunters moved in.

Mr Steve Reffman, analyst at UBS Phillips & Drew said:

"Jaguar is central to Ford's strategy of boosting its presence in the luxury segment and it will not be easily discouraged by any friendly discussions."

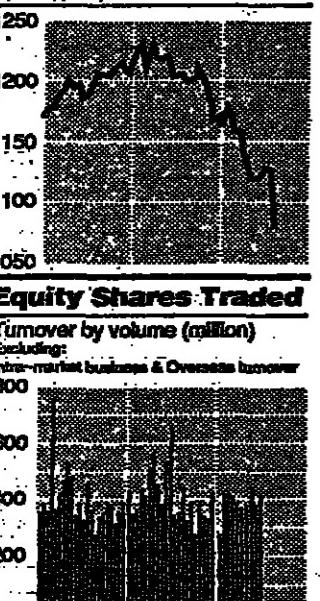
### Rise in DRG stake

Bermuda-based Pembroke Investments, run by Mr Roland Franklin, took advantage of the opening mark down in shares to buy heavily into its bid target DRG. Pembroke has offered 59p a share, and it quickly picked up more than 5.3m DRG shares substantially below that level. The buying took the Pembroke holding to 29.9 per cent, the maximum permitted before the first closing date for its offer tomorrow.

Analysts came to the conclusion that this latest move sharply increased the likelihood of DRG's takeover by Pembroke. Mr John Kenny at BZW said: "There is substantially more value in DRG than meets the eye."

Turnover in DRG reached

### FT-A All-Share Index



### TRADED OPTIONS

## Large business in Fotsie

The London Traded Options Market had one of its busiest days since the crash of 1987 as the market was thrown into confusion by the roller coaster ride on the underlying stockmarket. Dealing in the FTSE 100 index option was hectic, not surprisingly, it was the busiest contract with nearly 30,000 lots changing hands, more than four times Friday's level.

Options trading was dominated not only by the gyrations on the stock market but also by movements in the stock futures. During the morning, the FTSE futures contract on the London International Financial Futures Exchange led the way, while in the afternoon attention focused on the S&P 500 futures contract in Chicago.

The initial sharp decline by the London stockmarket, prompted buying of put options as some investors attempted to hedge their holdings of shares against further declines. But there were also some optimists who bought call options on the belief that the stockmarket had fallen too far.

The FTSE opened 157 points lower setting the tone for the day's trading. The sharp early

stock market fall and the flurry of activity meant that it took more than 30 minutes for all of the FTSE 100 options to begin trading, more than twice the usual length of time for the market to start-up. The individual company stock options began trading immediately.

But by midday the trend in the market had swung towards institutional and professional buying of puts as speculation spread through the market that the New York stock market would open as much as 5 per cent down. This prompted market makers to sell puts and FTSE futures contracts.

This speculation coincided with the FTSE dropping to its low of the day, down almost 204 points. When the rumour of the big fall on the Dow emerged, the options market looked as if it was going into freefall. There was a lot of panic buyers of put options.

At first, the New York market looked as if it would fulfil all the bearish predictions. But led by a swift reversal in the Chicago futures market, the Dow Jones staged a stunning U-turn and dragged the London markets with it. The FTSE closed down 70.5 points at 2,163.4, on

heavy turnover.

Traders said that sentiment in the options market changed rapidly throughout the day, with the initial bearishness eventually replaced at the close with a cautious neutral stance. However, buying of FTSE calls remained light.

Throughout the day, some traders complained of the difficulty of executing large options orders. But others said that as long as investors were willing to pay the higher premiums, all deals would be transacted. Mr Tony De Guindan, director of the Traded Options Market, said the market had been more professional than during the crash of 1987 and trading had been orderly.

Despite the turbulence on the stock market, the larger institutions appeared not to have been big users of the options market yesterday. Mr Michael Payne of Legal and General said the larger institutions had completed their portfolio hedging in advance of Monday's large drop.

Provisional turnover figures showed 92,942 options contracts had changed hands. But the LTOM said the final figure could be more than 100,000, which would make it the busiest day in its history.

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross	Yield	P/E
343	295	Ast. Brit. Ind. Ordinary	335	-7	10.3	3.1	9.0
210	147	Bardon Group	149	+15	4.3	2.7	13.5
123	80	Bray Technologies	80	-7	5.9	7.4	7.1
110	105	Brentford Corp. Pref.	105	0	11.0	10.5	-
104	102	Brentford B 4% New C.R.P.	104	0	11.0	10.6	-
205	185	CCL Group Ordinary	205	0	14.7	5.1	3.8
176	165	CCL Group 11% Cons. Pref.	176	0	14.7	6.1	-
210	195	Clegg & Co.	195	-7	7.4	2.4	12.4
120	95	Curtis 7.5% Cons. Pref.	110	0	14.3	9.4	-
7.25	2.25	Magent. Co Non-Voting A Cos.	2.25	-0.50	-	-	-
5	1	Magnet. Co Non-Voting B Cos.	1.0	-0.125	-	-	-
130	119	Icl Group	125	-3	8.0	6.4	7.1
145	58	Jackson Group (SD)	100	-15	3.6	3.6	11.6
222</td							

**FINANCIAL TIMES TUESDAY OCTOBER 17 1989**

## **AUTHORISED UNIT TRUSTS**

Left Cen. Mid Offer + or Yield  
Coupon Price Price Price - %

## FT UNIT TRUST INFORMATION SERVICE

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Unit Price	Offer + w	Yield %	Unit Price	Offer + w	Yield %	Unit Price	Offer + w	Yield %	Unit Price	Offer + w	Yield %	Unit Price	Offer + w	Yield %	Unit Price	Offer + w	Yield %	Unit Price	Offer + w	Yield %	
Waverley Unit Trst Manager Ltd C1000P			Albany Life Assurance Co Ltd C1000P			Citizens British Nationality			Crucifer Insurance Pte			Australasian General Ltd S1000P			Irish Life Assurance Co Pte - Conf.			MGM Assurance Ltd			
12 Charter St Edinburg EH2 2BB	14.71	15.41	120 Fund Inv Accnt	504.8	502.9	Pembrey Ind. Holdings Ltd	0444 014111	0737 242424	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Universal Pacific	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Australian Gold	5.24	5.25	120 Fund Inv Accnt	504.8	502.9	International	129.7	121.5	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Universal Pacific	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Barclays Bank	5.21	5.22	120 Fund Inv Accnt	504.8	502.9	Property	129.7	121.5	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Universal Property	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
General Inv	4.89	4.95	120 Fund Inv Accnt	504.8	502.9	New Ventures	130.3	127.4	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Global Inv	4.89	4.95	120 Fund Inv Accnt	504.8	502.9	UK Security	130.3	127.4	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Wellington Fund Manager Ltd C1000P			Global Inv	111.0	112.5	Drivest	111.8	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
2. London Bridge, SE1			Global Inv	111.0	112.5	Fund Invest.	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Wellington Fund Manager Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Westex Asset Management C133018			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
1 Richard Hill, Hill Rd NW1 8HW	22.02	22.24	Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
100 Victoria Embankment, London WC2E 8DU	12.16	12.26	Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Whittington, Lond. Tel. Mkt. LM			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
2 Holme Lane, London NW1 8PT	11.01	11.05	Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Short St Chrtg Off 11	11.21	11.25	Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
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Willis Finsbury Place, London WC2R 0SF	11.43	11.47	Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
PO Box 5155 Astoria Plc, London EC2V 7AY	11.50	11.54	Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
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Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
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Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund	128.5	125.3	-2.3	MGM Home Hse Corp	0902 204531		NEL Britannia Assn Co Ltd - Conf.		
Winton Trust Fund Ltd C1000P			Global Inv	111.0	112.5	Global Inv	112.2	110.6	Hudson General Ltd	117 Finsbury Sq London EC2M 8RL	01-465 07733	Managed Fund									

## **UNIT TRUST INFORMATION SERVICE**

# **UNIT TRUST INFORMATION SERVICE**

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 Bal. Fnd. 14.55  
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	Gross	Gr Envoy	Net CAR	Int Cr
London Home Bank plc 100 Regent St, E1 2AT		01-638 6070		
£10,000... £10,000	13.50	10.50	14.64	0% M&B
£10,000-£49,999	12.50	10.50	14.64	0% M&B
£50,000-£99,999	14.00	10.92	15.35	0% M&B
£100,000... £500,000	14.50	11.35	15.94	0% M&B

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## FOREIGN EXCHANGES

**Dollar moves with Wall Street**

VOLATILITY on the world's stock markets may have achieved very quickly something the main central banks have been trying to do for some time.

Mr Chris Tinker, currency analyst at UBS Phillips and Drew, believes the dollar has now lost its attraction for the markets and will stabilise. He thinks central banks will discontinue their recent intervention against the dollar, reasoning that a precarious financial situation would be further destabilised by attempts to push the currency lower.

Sentiment was at the mercy of the equity markets yesterday, with swings in the value of currencies reflecting volatile movements in share prices on Wall Street, Tokyo and throughout Europe. There was only passing interest in economic data from the US and UK.

Fears of another sharp fall in US share prices - after Friday's drop of 190.58 points in the Dow Jones Industrial Average - led to selling of the dollar in Tokyo and Europe. The possibilities of a flight out of US assets and moves by the Federal Reserve to cut interest rates led to demand for other currencies, notably the D-Mark.

The dollar fell below

DM1.8400, but rallied as prices on Wall Street moved up, to close at DM1.8550 in London, against DM1.8210 on Friday.

There was a similar performance in terms of the yen, with the dollar falling to a low of Y140.30, before finishing at Y141.85, compared with Y143.25 previously. Against the other main currencies the dollar retreated to SF1.6250 from SF1.6615 and to FF1.3375 from FF1.4150. The dollar's index fell to 69.8 from 70.7. A fall of 0.1 per cent in September US industrial production was as expected, and was virtually ignored.

Sterling was also caught to the trauma of the world's stock markets. The pound rose 1.10 cents to \$1.5750, but fell again against most other major currencies.

Rises of 1.5 per cent in August UK industrial production, and 0.7 per cent in manufacturing output allayed some of the fears of a recession, while an unchanged rise of 0.4 per cent in September retail sales was in line with experts'

expectations.

European central banks sold D-Marks yesterday to ease pressure on the weaker members of the European monetary system. The Bank of France intervened as the West German currency moved above FF1.3400 compared with FF1.3380 on Friday.

The Danish krone traded very unusually at the bottom of the EMS, but the lack of a realignment of the system at the weekend lifted it above Friday's low. As pressure mounts within the EMS, the Belgian franc and Italian lira also appear vulnerable to a devaluation.

**CURRENCIES, MONEY AND CAPITAL MARKETS****FINANCIAL FUTURES AND OPTIONS**

## Liffe Long Only Futures Options

Strike	Call-settlements	Put-settlements	Strike	Call-settlements	Put-settlements
89	4.05	5.19	1.22	1.21	1.27
90	4.05	4.30	1.22	1.27	1.27
91	2.12	3.45	1.38	1.45	1.45
92	1.25	2.25	1.20	1.27	1.27
93	0.51	1.25	1.05	1.17	1.17
94	0.51	1.25	1.05	1.17	1.17
95	-	-	2.27	-	-

Estimated volume total, Calls 3,625 Puts 3,755

Previous day's open int., Calls 10,325 Puts 10,970

## Liffe Short Only Futures Options

Strike	Call-settlements	Put-settlements	Strike	Call-settlements	Put-settlements
96	3.31	4.27	0.23	1.27	1.27
97	2.43	3.10	0.23	1.27	1.27
98	1.45	2.10	0.23	1.27	1.27
99	0.59	1.25	1.21	1.27	1.27
100	0.59	1.25	1.21	1.27	1.27
101	0.59	1.25	1.21	1.27	1.27
102	0.59	1.25	1.21	1.27	1.27

Estimated volume total, Calls 7,024 Puts 7,157

Previous day's open int., Calls 24,933 Puts 21,087

## Liffe 6/5 Options

Strike	Call-settlements	Put-settlements	Strike	Call-settlements	Put-settlements
140	12.20	14.45	0.05	0.14	0.14
150	7.90	9.26	1.18	1.25	1.25
155	3.53	4.10	1.25	1.25	1.25
160	2.25	2.85	1.25	1.25	1.25
165	0.25	0.78	0.90	0.95	0.95
170	0.63	1.25	1.25	1.25	1.25

Estimated volume total, Calls 6,752 Puts 6,165

Previous day's open int., Calls 21,244 Puts 20,255

## Liffe Eurodollar Options

Strike	Call-settlements	Put-settlements	Strike	Call-settlements	Put-settlements
120	7.11	8.15	0.23	0.23	0.23
130	3.70	4.75	0.23	0.23	0.23
135	1.95	2.95	0.23	0.23	0.23
140	0.95	1.95	0.23	0.23	0.23
145	0.45	1.45	0.23	0.23	0.23
150	0.25	0.75	0.23	0.23	0.23
155	0.15	0.65	0.23	0.23	0.23
160	0.05	0.55	0.23	0.23	0.23

Estimated volume total, Calls 5,752 Puts 5,165

Previous day's open int., Calls 21,244 Puts 20,255

## Liffe Short Sterling Options

Strike	Call-settlements	Put-settlements
120	1.25	1.25
130	0.65	0.65
140	0.35	0.35
150	0.15	0.15
160	0.05	0.05

Estimated volume total, Calls 16,280 Puts 5,013

Previous day's open int., Calls 21,244 Puts 20,255

## Liffe

# **WORLD STOCK MARKETS**

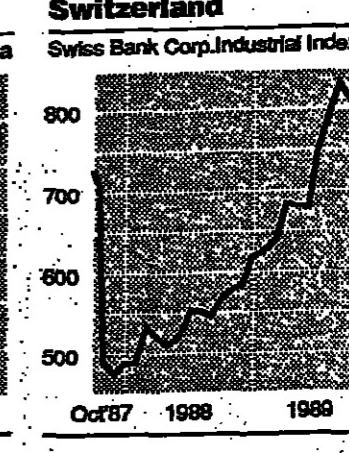
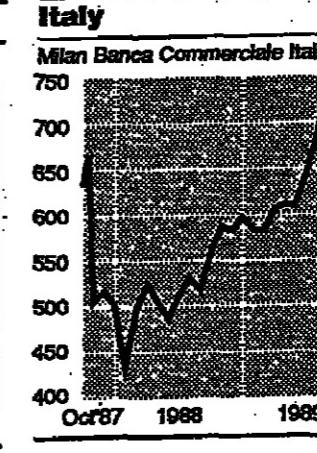
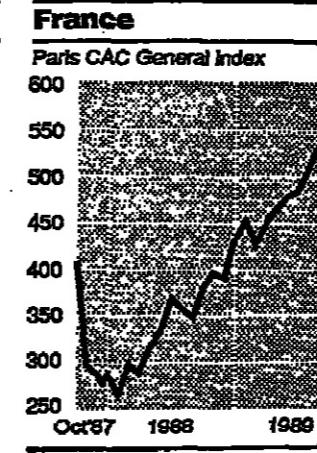
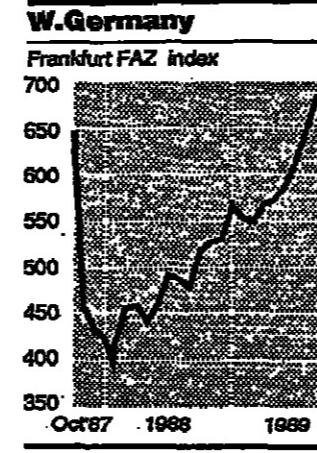
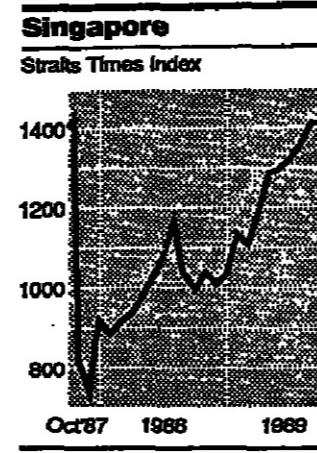
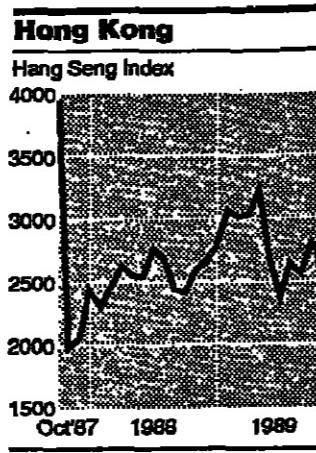
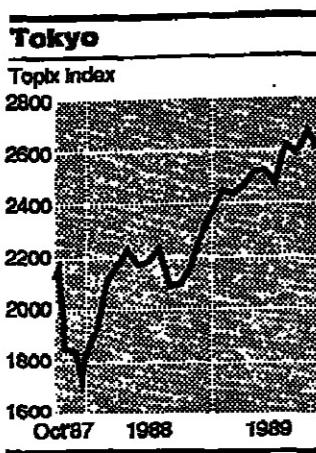
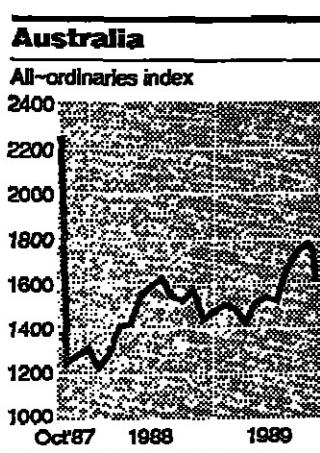
AUSTRIA	October 16	Sch.	+ or -		CANADA
Austrian Airlines	3,100	-150			
Creditanstalt	4,150	-340			
Gesamtbank	2,000	-100			
Internationale	27,180	-1,000			
Juwel	550	-10			
Landerbank	550	-10			
Permoser	1,480	-10			
Rheinkasse	2,250	-250			
Savaria	180	-10			
Sogen-Dolmetscher	130	-10			
Volkseig. Kred	1,200	-110			
Verbaudet	320	-10			
BELGIUM/LUXEMBOURG	October 16	Frs.	+ or -		
Achel	6,000	-100			
B.E.L.	3,420	-20			
Bank bel. a Lux.	15,450	-100			
Banque Gen. Del. Lux.	14,600	-100			
Barriques Bel. Belg.	57,300	-100			
Credit National	1,030	-61			
Creditos CBR	1,600	-100			
Cobeps	1,500	-170			
De AFV 1	1,300	-100			
De AFV 2	1,700	-100			
Deutsche B.	1,450	-40			
EBCS	4,450	-100			
Europ. Inv. Com.	1,600	-100			
Europ. Inv. Fund	1,030	-61			
Europ. Inv. Fund	1,700	-100			
Europ. Inv. Fund	2,100	-100			
Europ. Inv. Fund	2,400	-100			
Europ. Inv. Fund	2,500	-100			
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Europ. Inv. Fund	15,700	-100			
Europ. Inv. Fund	15,800	-100			
Europ. Inv. Fund	15,900	-100			
Europ. Inv. Fund	16,000	-100			
Europ. Inv. Fund	16,100	-100			
Europ. Inv. Fund	16,200	-100			

**4pm prices October 16**

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**







## AMERICA

## Crash fears eased as Dow rebounds

## Wall Street

AFTER a widely anticipated slump at the opening yesterday, the Dow Jones Industrial Average rebounded, erasing fears that the Crash of 1987 was about to be repeated, writes *Janet Bush* in New York.

The Dow Jones Industrial Average closed 88.12 points higher at 2,657.38, a little short of half Friday's 190.58 point loss. Volume on the New York Stock Exchange was exceedingly heavy with 415m shares traded. Volume has rarely topped 200m in the two years since Black Monday.

The Dow Jones Transportation Average, by contrast, closed 102.06 points lower at 1,304.23, hit very hard when trading resumed in airline stocks which had been halted for most of Friday's session.

DAL responded in mid-morning and closed 55.7% lower at \$22.3. AMR, which had been boosted recently by the \$120 a share offer by Mr Donald

Trump, the New York real estate developer, was quoted \$21.4, lower at \$76. The stock was further undermined yesterday when Mr Trump withdrew his offer. Delta Airlines added 5% to \$59.4.

The Dow Jones Industrial Average put in a healthier performance than other key indices. On the over-the-counter market, the Nasdaq Composite Index fell 6.31 points to 460.98 as secondary stocks came under pressure. The American Stock Exchange Index also fell but closed above its lows, 2.04 points lower at 376.41.

The weakness in secondary markets came as investors caught up with Friday's 7.2 per cent fall in the Dow Jones Industrial Average.

Early weakness in large capitalisation stocks making up the Standard & Poor's 500 index and the Dow Jones Industrial Average was expected. The selling was anticipated partly because so many stocks had been halted at the close on Friday, preventing sell

orders being executed until yesterday, and partly because S & P 500 futures contracts traded on the Chicago Mercantile Exchange had closed at a discount to the cash market.

This meant that traders would buy futures yesterday morning and sell the underlying component stocks in the cash market. Once this arbitrage had been completed, the relationship between cash and futures reversed. Once the futures hit premiums to the cash market, the futures were sold and cash stocks bought.

The weekly market review will appear in a later issue.

The very high volume generated yesterday suggested that there was extremely active two-way trading taking place. A number of Wall Street securities rose yesterday recommended clients to raise the equity component of their portfolios, among them Goldman Sachs, Paine Webber and Merrill Lynch.

## ASIA PACIFIC

## Nikkei keeps its losses to 1.8 per cent

## Tokyo

THE COLLAPSE in the US on Friday reverberated in Tokyo where share prices suffered their biggest setback of the year, writes *Michio Nakamoto* in Tokyo. However, the fall was smaller than elsewhere and happened in thin volume.

The Nikkei average opened 40.40 points lower and fell a total of 647.33, or 1.8 per cent, to close at 34,463.69, against a high of 35,075.62 and a low of 34,460.87.

The Topix index of all listed shares lost 1.7 per cent to 2,600.88, after a 1.4 per cent fall only last Thursday. In London, the ISE/Nikkei 50 index was off 71.57 points to 1,970.93.

The dominant mood in the market yesterday, however, was one of caution, rather than panic. Volume was down again at 526m shares, against 575m on Friday, indicating that investors were willing to wait until they could determine whether the downturn in the US was more than a short-term correction.

There were repeated assurances over the weekend in Tokyo that the fall in the US did not reflect global economic fundamentals. The financial authorities also emphasised the favourable impact of the stronger yen on the domestic economy as well as the world's economic balance.

Mr Ryutaro Hashimoto, the Finance Minister, summed up the general market view when he said that Japanese share prices were not likely to suffer a drastic fall. Japanese businesses were still doing well, and the stronger yen and prospects of lower interest rates would help market sentiment.

The overwhelming reaction was to take profits where they could and had and wait for New York to give further direction. Market participants took yesterday's losses more or less in their stride. "This was really a fairly reasonable reaction," said Mr Rupert Caldecott at Schroder Securities.

Although there were some points at which the market looked fairly vulnerable, a round of selling in the morning was later replaced by subdued activity as investors opted to



Wall Street shock waves hit trading in Hong Kong

naries index finished at 1,800.5, down 141.4 points - above the day's low point of 1,651, but below the best level of 1,671.

The plunge came in the first half-hour of trading, and dealers said it was driven more by private investors and by brokers firms with long positions than by institutions. Trading volumes were relatively low.

"The tone of the market was fairly calm," said one. "There was no panic selling, and domestic institutions, if anything, were buyers."

Another said: "The volumes were nowhere near those of two years ago. People are now waiting to see what happens later in New York."

After Friday's New York fall, opening bids in Australia yesterday were up to 10 per cent below last week's close. But there was negligible demand, and shares were bid up, although they failed to hold their best levels, they finished off the bottom.

On the Sydney futures exchange, the December 1989 share price index contract finished at 1,597, a three-point discount to the physical market. It had reached a high of 1,645.

The biggest overall losses on the share market were seen in the indices for entrepreneurial

stocks (down 13.3 per cent), media stocks (down 12.9 per cent) and gold shares (down 11.9 per cent).

The largest single fall was suffered by Mr Rupert Murdoch's News Corporation, which slumped 452 to 413.

The price has fallen \$3.45 since Mr Murdoch warned last week that earnings would "not show their customary increase" in the current year.

Also notably weaker were Mr Alan Bond's Bond Corporation, down 6 cents to 26 cents, and Mr Christopher Skase's Qintex media and resorts group, down 5 cents at 40 cents. Industrial Equity, currently subject to a management buy-out, slipped 24 cents to 42.01.

NEW YORK saw the Barclays index down an estimated 239, or 10.7 per cent to about 2,010 after an hour, but it closed better than that at 2,058.72, down 8.5 per cent.

It has seen worse. The biggest recorded fall in the Barron's index was 504.75 on October 20, 1987 when the market lost 14.7 per cent of its value.

Turnover was light, standing still in terms of value at NZ\$2.1m. Share turnover rose from 5.5m to 11.7m shares.

HONG KONG fended off most of the international pressures and closed with the local Hang Seng index falling 6.5 per cent to 2,001.70 from Friday's close of 2,762.3. It opened yesterday at 2,731.06, writes *John Elliott* in Hong Kong.

Trading volume was the heaviest since the market's China-related plunge in June, reaching HK\$2.24bn. Property shares were worst hit, falling by more than 7 per cent, while utilities were down by only about 5 per cent.

There are growing worries about China's treatment of Hong Kong, and confidence was already fragile. So there was considerable concern among local analysts last night about how the market will react if there is heavy international pressure again today.

Shortly after the opening yesterday, the index fell to 2,619 on heavy local retail selling. After half an hour it rallied, with some local buying, to 2,660, which was around the support level forecast by analysts.

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activity as investors opted to

volatilities, which investors were reluctant to dump.

Later estimates showed a recovery, however, with the Thailand index down 44.19, or 6.25 per cent, to 661.41. The market seemed to be hoping for recovery in New York as an excuse to stage a rebound today.

ISTANBUL suffered a 6 per cent fall in the index to 1,636 but the decline was attributed more to profit-taking after a bull run than to jitters about the world-wide slide in share prices, writes *Jim Bodenier* in Ankara.

JOHANNESBURG traders, nervous as ever, marked shares down sharply across the board at the opening, prices falling by about 10 per cent in all sectors - the maximum allowed by the Stock Exchange of Thailand - apart from cements, and Padang

Welds hit was the diamond

sector which registered a 9.6 per cent drop in the index to 5,320 by mid-afternoon and mining financials, which were almost 10 per cent down.

The rise in the price of gold to \$367 an ounce helped limit the fall in the all-gold index to 1,400 by mid-afternoon, a drop of 8.1 per cent from Friday's close.

The industrial share index registered the same percentage fall, which caused concern over the privatisation of state-owned steelmaker Iscor.

Iscor's shares are to be listed on November 8 and are being offered to the public at R2 each.

One analyst believed Iscor shares would trade at no more than R2.50 in present markets.

He warned that the Government's plans to privatise other state industries could be stopped if the shares trade below

their offer price in November.

Volume totalled about 822.7m shares valued at NT\$15.4bn compared with Saturday's 794m and NT\$12bn. For a notoriously

## Canada

FOLLOWING the pattern of New York, with the market tumbling precipitously in early trading on the strength of sell orders placed over the weekend Toronto soon recovered and went on to register strong gains, writes *David Owen* in Toronto.

Hilton Hotels, for example, which fell heavily on Friday, rebounded 8% to 394%. Holiday Corp added 5% to 371%. Campbell Soup, another stock hit hard on Friday, was up 8% at \$46.4, and F.W. Woolworth added 5% to \$60.4.

Among yesterday's winners were very large, highly liquid stocks of companies with proven earning power which tends to defy down cycles in the economy. Philip Morris, for example, added 2% to \$43.4, and Procter & Gamble added 4% to \$124.

J.P. Morgan added 1% to 25.4%, while the financial services rose 25.49 to 283.76. GM & gas declined by 14.64 to 383.89.

Among blue-chip Canadian Pacific was up 2.8% at C\$34.5, while Canadian Imperial Bank of Commerce was up C\$1 at C\$30.4.

This represented a stunning turnaround. In the first 30 minutes of trading, the index had fallen more than 100 points, adding to Friday's loss of 142 or about 3.5 per cent.

Among sub-indexes at 94.23, metals & minerals was up 94.23 to 3,560.7, while financial services rose 25.49 to 283.76. Oil & gas declined by 14.64 to 383.89.

Among blue-chip Canadian Pacific was up 2.8% at C\$34.5, while Canadian Imperial Bank of Commerce was up C\$1 at C\$30.4.

Waiting for Wall Street led Continental bourses into uncharacteristic behaviour yesterday.

FRANKFURT took a battering, with dealers describing it as the collapse as the worst in the country's post-war history.

The DAX index lost 13 per cent to finish at 1,385.7. It had been up 20 per cent this year. The FAZ fell by 13 per cent to 582.8, writes *Andrew Fisher*.

The losses were much larger than expected. Some economists and analysts felt there was no real justification for a collapse in German prices, as the economy was performing strongly and earnings were set for further gains next year.

This was reflected in significant recoveries in some share prices in after-hours trading.

But on a day when markets were shocked by events across the Atlantic, investment fundamentals were swept aside. Trading was extended by 75 minutes to accommodate selling pressure, which initially came mainly from private investors.

Leading stocks to suffer steep falls included Daimler-Benz (down by DM111, or 14.5 per cent), to DM650 although it rose to DM683 in after-hours trading.

Mr Walter Seipp, chief executive of Commerzbank (down DM34.50, or 12 per cent, to DM231.50), tried to calm investors, arguing that the Wall Street collapse was due to US developments alone. European markets should not stomp in Wall Street's wake, he said, and there was no reason for hasty selling.

After Hong Kong's regional crash in May and June, when shares fell 36 per cent, the market is now seen as undervalued. The view yesterday was that the potential international crisis was a US affair.

It was problems on the Hong Kong Futures Exchange which pulled the Hong Kong stock market into its 1987 closure. October Hang Seng futures fell further yesterday than the main index, losing 204 points or 7.35 per cent to 2,571. After falling sharply from 1,803 to 1,780 around 4 pm, the index then recovered slightly, closing back to 1,801.70 from 1,781.50.

SINGAPORE saw heavy trading as the Straits Times index fell 142.84, or 10 per cent, to 1,265.04 after opening only 7.96 lower at 1,263.52. Selling was heavy from the opening bell, with the only respite coming near the close of trading, when speculative players who had been shorting the market were forced to cover their positions.

Turnover was 212m shares worth \$249m, the largest volume traded in a single day since the crash two years ago; average daily turnover ranges from 90m to 100m shares.

KUALA LUMPUR fell even faster. The KLSE composite index closed 59.30 lower, or 11.5 per cent, to 455.79.

Nearly 400,000 shares of Navigation Mixte changed hands, with the price ending only 2 per cent lower at FF71.61. Le Mixte's strength reinforced speculation of a bid in preparation.

Brokers warned that the French market had already begun to look expensive on some measures, noting that the CAC 40 stock index future on Friday was already being sold short.

Summing up market sentiments as Madrid closed, Pro-

## EUROPE

## Behaviour patterns alter in anticipation of events

WAITING for Wall Street led Continental bourses into uncharacteristic behaviour yesterday.

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